

FINANCIAL TIMES

Newspaper of the Year

Thursday March 5 1992

World News Business Summary

G7 summit seen as key to Gatt trade talks deal

Only a crisis summit of the Group of Seven nations or a meeting of European Community heads of government can achieve an agreement this year on the Uruguay Round trade liberalisation talks under the General Agreement on Tariffs and Trade (Gatt).

This was the view of senior EC officials following Monday's unproductive meeting of EC trade and agriculture ministers. The belief is growing in Brussels that the chance of a trade deal to revive the world economy is slipping away because the EC and US cannot agree on farm trade subsidy cuts. Page 12

UK poll date denied

Senior UK government ministers denied that prime minister John Major had decided to bring forward an announcement of the election date to today. The ministers said the election, still planned for April 9, would not be called until after next Tuesday's Budget. Political Notebook and further reports, Page 7

Order for Italy's military

Italian defence minister Virginio Rognoni warned military officers to stop challenging proposals for a radical reorganisation of national defences. The plans involve a substantial cut in the armed forces. Page 3

Living deaths

Three-quarters of deaths in the world are caused by diseases related to the environment and lifestyle, the World Health Organisation said in a report. Page 2

Vance mission to Bosnia

United Nations special envoy Cyrus Vance returned to Yugoslavia on a mission to calm ethnic tensions among the main national groups in Bosnia-Herzegovina. Page 3; Editorial Comment, Page 16; Sarajevo's war fears, Page 12

Arabs held over killings

Four Arab Israeli soldiers have been arrested in connection with the killing of three Israeli soldiers at an army camp last month. Page 4

Turkish pit toll rises

The death toll at the inchworm mine in northern Turkey could be more than 300 after hope was abandoned for miners trapped after Tuesday's methane gas blasts. Last night 57 were confirmed dead and 57 injured.

Nigeria may devalue

Nigeria's military government may devalue the naira to help put the country's economic reform programme back on course. Page 4

Honecker taking illness

The German government said former East German communist leader Erich Honecker, 78, was feeling ill and it pressed Russia to do all it could to return him from Moscow to Germany for trial.

Algerian sting

Scorpions stung up to 30,000 people a year in Algeria, killing as many as 150, the Algerian Health Ministry says.

Resorts below par

Margate and Clacton are among six English seaside resorts excluded from the recommended section of the good beach guide compiled by the UK Marine Conservation Society. Sewage-related debris in the seawater was too great to conform to European Community minimum standards.

India defeat Pakistan

India won their first match in the World Cup defeating Pakistan in Sydney by 43 runs. India scored 216 for seven and then dismissed Pakistan for 173 runs.

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BSN receives go-ahead for hostile bid for Exor

BSN, the French food group, received the go-ahead from the Paris stock market authorities for its FF1.6bn (\$1.07bn) hostile bid for Exor, the French property company that controls Pechiney mineral water.

The BSN bid, unveiled in late February, offers FF1.620 a share. It is a counter-bid against the FF1.620 a share bid made late last year by BNP, a bank controlled by the Agnelli family of Italy, once considered an ally of BSN. Page 12

SWISS BANK Corporation

second-largest Swiss bank, increased 1991 consolidated net profits by 24 per cent to SFr1.05bn (\$650m) in spite of some cautionary provisions for bad debts. Page 13

BUSH administration

renewed its efforts to win Congress approval for its \$12bn share of the IMF's capital increase. Page 13

ANHEUSER-BUSCH

US brewer which produces Budweiser beer, is seeking a 30 per cent stake in Budweiser Budvar brewery in Czechoslovakia. Page 15

HONG KONG budget

The British Crown Colony plans to leave to China an accumulated budget surplus nearly 2½ times the level promised by the rate of inflation in this year's award would cost 200,000 jobs. Page 2

CHRISTIANIA Bank

Norway's second-biggest bank, announced huge losses for 1991 and confirmed that it needed Nkr250m (\$35m) in fresh core capital. Page 14

EUROPEAN airlines

have recovered from the collapse in business caused a year ago by the Gulf war. Page 3

EBC

UK-based cables and construction group, became the first British contractor to announce provisions to cover potential losses on the Channel Tunnel project which has risen in cost since 1987 from \$4.7bn (\$3.2bn) to more than \$5bn. Page 15; Results, Page 14

GKN

UK motor components, industrial services and defence group, saw its share price jump by 20 per cent in spite of a 44.7 per cent drop in pre-tax profits in 1991. Page 12; Lex, Page 12

NORDBANKEN

Swedish state-controlled bank, reported an earnings loss of SKr1.8m (\$966m) for 1991. Page 14

NIGERIAN economy

Lagos may devalue the naira to put the country's economic reform programme back on course and renew a lapsed agreement with the International Monetary Fund. Page 4

CITEFON

A division of Peugeot, the French car maker, expects to reach final agreement with China to set up a car assembly plant in Wuhan. Page 5

MINOLTA

Japanese camera manufacturer, agreed to pay Honeywell, US controls group, \$12.5m to settle a long-running patent dispute. Page 15

CRA

Australian mining group which is 49 per cent owned by ETZ of the UK, announced a 25 per cent cut in current net profits to A\$830m (\$US695m). Page 18

CADBURY Schweppes

UK confectionery and soft drinks manufacturer, increased pre-tax profits by 18.2 per cent last year. Page 20; Lex, Page 12

SCANDINAVIAN Airlines System

plans to sell its 40 per cent stake in Inter-Continental Hotels, international hotel chain, to Inter-Continental's controlling shareholder, Salson group, Japanese retail and leisure combine. Page 16

Funds put out of reach as western nations consider sanctions

Libya moves assets to safety

By Tony Walker in Cairo, Mark Nicholson in London and Michael Littlejohns in New York

LIBYA has shifted between \$200m and \$300m of its overseas assets from Europe to banks in the Middle East. It is hoping to put them beyond the reach of western governments which are pressing for retaliation against Tripoli's alleged complicity in the bombing of Pan Am flight 103 over Lockerbie.

British officials said they would seek a ban on civil aviation and a arms embargo

and a downgrading of diplomatic status for Tripoli.

However, bankers and officials in London and the Middle East say Libya has already taken steps to pre-empt any further economic sanctions by discreetly moving liquid assets from vulnerable banking centres to friendly Arab countries.

This massive shift of Libyan assets over the past few months coincides with concerted western pressure on Colonel Gaddafi, including threats of possible military action.

Bank of England figures

show that between March and September 1991, Libya halved its deposits in British banks, to \$781m (\$1.37bn). Libyan cash and other liquid assets, mainly

held overseas to service the import needs of its oil industry, have also been removed from other European centres.

Bankers in London confirm that deposits withdrawn in the past few months from Arab institutions in the city have been placed with banks in Bahrain.

"Libya feels it has some symmetry among other Arab countries," said a London banker familiar with the shift. "And the obvious place to put the

money is with banks in the Gulf region."

Libya's overseas assets measured by the Bank for International Settlements in Basle totalled \$6.5bn at the end of September 1991.

In a separate move aimed at protecting its assets from seizure, Libya is understood to be demanding payment for its oil exports, wherever possible, in Swiss francs, rather than dollars, according to bankers and industry executives.

The aim is to minimise the number of transactions which must be cleared through US banks, where Tripoli fears they would be vulnerable to seizure.

All international transactions in dollars, even if they take place outside the US, must be cleared through New York. The US authorities have sought to use this to impede dealings they regard as undesirable, such as trading in dollars with Vietnam, with which Americans are forbidden from doing business.

"Libya since the end of December has not transferred money through the dollar if it can help it," said one senior Arab banker.

Another Libyan banker, who has been monitoring the steady flow of Tripoli's assets into safe havens, said the regime had learnt from its experience in 1986 when Washington froze \$2bn of Libyan assets in the US in retaliation for its alleged

Continued on Page 12

First class passengers may get a fast track at airport

By Michael Skapinker in London

FIRST CLASS and business class passengers flying into London's Heathrow airport could have their own express queues for immigration controls, under a plan put forward by airline bosses.

They have told Britain's Home Office that they would be prepared to pay for extra immigration officers to speed up formalities for first and business class passengers.

The Home Office said yesterday it was examining the proposal, which is aimed at reducing immigration queues for non-European Community nationals. The queues are particularly long in the early morning when flights arrive from North America and the Far East.

Previous attempts to reduce Heathrow immigration queues have foundered because the Home Office has said it does not have the money to pay for additional staff.

British Airways, one of the airlines behind the move, said discussions were still at an early stage but that the talks with the Home Office had been constructive. Although the airline would bear the cost of the additional officers, they would remain under Home Office control. BA said that although the proposal was aimed at first and business class passengers, it was the first step in an attempt to shorten waiting times for all arriving passengers.

The Home Office said the plan had been supported by several airlines using Heathrow, but backing has not been unanimous. United Airlines, the US carrier, said that while it was in favour of speeding up Heathrow immigration formalities, it did not see why it should have to bear the cost.

The Home Office said it was also looking at the possibility of allowing visitors to clear UK immigration before they boarded their aircraft. This would involve stationing British immigration officers at airports in New York or Tokyo.

The British Tourist Authority has also suggested the establishment of a separate queue at UK airports for non-EC nationals who are resident in Britain.

BAA, the publicly quoted company which owns Heathrow, said a survey conducted last summer revealed significantly longer waiting times for non-EC nationals arriving on early morning flights.

Buchanan faces strong pressure to quit race

By George Graham in Washington

THE WHITE HOUSE, smarting

from another humiliation at the polls for President George Bush, yesterday tried to increase pressure on Mr Patrick Buchanan, his rightwing challenger, to withdraw from the race.

Mr Buchanan, the television commentator and former Nixon speechwriter, secured 36 per cent of the vote in Tuesday's Georgia primary, against 54 per cent for Mr Bush.

Mr Buchanan's performance almost equalled his 37 per cent of the Republican vote in New Hampshire two weeks ago.

Mr Buchanan also took 30 per cent of the vote in Maryland and Colorado, confirming that his campaign is not simply going to fade away.

The White House fears that Mr Buchanan's success has exposed deep divisions within the Republican party and threatens to weaken Mr Bush when faces a Democratic challenger in November's presidential election.

Some Republican party leaders believe Mr Buchanan's eyes are on the 1996 presidential race, and that he does not entertain any real hope of taking this year's nomination away from President Bush. If that is so, they argue, he must sooner or later make peace

with the rest of the party.

"We got the message. Now it's time for him to get the message: stop dividing the party," said a White House official.

But Mr Buchanan yesterday insisted he had no intention of pulling out of the race. Instead, he said, he would continue his campaign up to the August convention when the Republicans will formally nominate their candidate.

"I think we're now going to go all the way to that Houston convention," he said.

Mr Bush has until now dismissed Mr Buchanan's support as a protest vote. On Tuesday night he chose to interpret his challenger's support as being directed at politicians in general, not just his own record in office.

"To those who have been with me in the past but did not vote for me today, I bear your concerns and understand your frustration with Washington," he said in a statement issued from the White House.

Yesterday, however, he acknowledged that people were actually voting against him. "It seems to be that way, yes. I think that's a good way to analyse it. But that will turn round," Mr Bush said before leaving for a campaign appearance with the rest of the party.

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EUROPEAN NEWS

Ukraine 'victory' on separate debt deal

By Chrystia Freeland
in Kiev

THE PARIS Club of western creditor governments has apparently softened its insistence that Ukraine should assume collective responsibility, together with the other republics, for the former Soviet Union's foreign debt.

Although western negotiators refused to give details yesterday, Mr Vitali Fokin, Ukrainian minister, described a meeting on Tuesday with Mr Jean-Claude Trichet, Paris Club president, as "a victory for Ukraine".

Mr Fokin said the negotiations would open the door to western credit which G7 nations have hitherto blocked in an effort to force Ukraine to drop its insistence on paying its 16.37 per cent or \$13.42bn share of Soviet debt independently. A final agreement is not expected until a March 11 meeting between Mr Trichet and Ukraine and Russia.

Mr Georgy Matiukhin, Russian central bank chairman, yesterday stuck to the Russian position that the former Soviet republics should maintain a centralised system to repay the debt. "It is absolutely impossible to divide up the debt," he said.

Canadian officials, who broke ranks with their G7 partners last month by opening a C\$50m line of credit to Ukraine, met Mr Fokin earlier on Tuesday and are thought to have helped broker a deal with the Paris Club.

They said Mr Trichet had agreed that Ukraine could pay independently of Russia and that a final agreement might be based on a proposal Ukraine presented to Canada whereby the former republics would be grouped into two debt-paying blocs, one guaranteed by Ukraine and one by Russia. However, Mr Trichet himself did not comment yesterday.

Mr Boris Soboliev, deputy minister for foreign economic relations, said that during the meeting "a fundamental reorganisation of Vnesheconbank (through which debt is paid) was discussed, including the possibility that it will be moved to Minsk."

IG Metall warned of heavy job losses

By Christopher Parkes in Bonn

THE START of pay talks for Germany's 4m engineering workers was marked yesterday by warnings of heavy job losses and a flurry of grim news from manufacturing companies.

Mr Hans-Joachim Gottschol, president of the Gesamtmetall employers' association, said every percentage point above the inflation rate in this year's award would cost 200,000 jobs.

At the first round of talks, held in Hamburg on behalf of 120,000 workers in northern Germany, the local IG Metall union branch claimed a 9 per

cent increase. Most of the other nine regional branches, due to start negotiating in the coming weeks, have asked for 9.5 per cent. Inflation this year is expected to average 4.5 per cent at most.

Mr Franz Fillbach, Gesamtmetall's negotiator in Hamburg, made no offer during the opening session and the talks were adjourned to March 24. But he said the engineering industry was on a downward slope. Domestic demand had fallen sharply and export orders were stagnating.

Reports from leading compa-

nies confirmed that the downturn is now biting in all metalworking sectors. Gildemeister, one of western Germany's largest machine tool makers, said yesterday it would pay no dividend for 1991 and none should be expected this year. Group turnover fell 12 per cent last year and overseas sales dropped 23 per cent.

Georg Müller, a Nuremberg bearings manufacturer, reported that it started the year with 46 per cent fewer orders than 12 months earlier. Ymos, a Bavarian company specialising in car components,

said it had missed its 1991 financial targets by a wide margin because orders had not been renewed and motor manufacturers had delayed launching new models.

In Düsseldorf the German Steel Federation added to the gloom with a report that orders for steel fell 9 per cent in the final quarter of 1991.

In another pay case, the OTV union, negotiating for 2.3m western German public service workers, said it wanted employers to put forward a reasonable offer when the third round of talks starts today.

The OTV is seeking a basic 9.5 per cent increase.

• White collar unions yesterday stepped up their rolling programmes of strike action in pursuit of a 10.5 per cent pay claim for bank workers, and called out 15,000 staff in banks all over western Germany. Business was not seriously disrupted.

Some banks reported operating comfortably even though half the workforce stayed away. The unions, meanwhile, threatened to increase the pressure steadily until a "reasonable offer" was made.

EC unity sought for Earth Summit

By David Gardner in Brussels

MR Carlo Ripa di Meana, EC environment commissioner, announced yesterday that unless the EC could put together "a strong, unambiguous position," he would not attend the UN Earth Summit in Rio de Janeiro in June.

Mr Ripa di Meana listed five requirements, stressing particularly the need to agree on a location for the blocked European Environment Agency (EEA), and for a coherent policy to combat global warming.

"We must go to Rio, as it were, with a dowry," he said. "If we do not have this, I will not be participating in the conference, which will become a carnival of declarations in Copacabana."

The Portuguese presidency of the EC has to select a site for the EEA by March 23, after a Commission idea to rotate the headquarters was shelved.

France is blocking agreement until Strasbourg is confirmed as the definitive home of the European Parliament. Some officials believe Paris may now prove more popular, faced with a rise in support for ecologists in regional elections later this month.

Copenhagen has been tipped

as the likely seat of the EEA. The EC would look "indifferent" at Rio unless this impasse is unblocked, the commissioner said. It would be "vulnerable to the elementary remark that the Community has not set up its agency because it cannot agree where to put it."

On the Commission's controversial plan for a mixed carbon and energy tax to cut carbon dioxide emissions, Mr Ripa di Meana said: "We have to make up our minds and adopt the proposal—if we adopt this position movement will be possible among our trading partners."

While Mr Ripa di Meana acknowledged that economic conditions may not allow the EC to go ahead with a tax unless the US and Japan could be persuaded to follow suit, he believes they are unlikely to do so unless the Twelve clearly demonstrate they are serious about using fiscal instruments to defeat the greenhouse effect.

The Commission's strategy formally endorsed plans to phase out chlorofluorocarbons (CFCs) and other ozone-depleting substances by the end of 1995.

Polish price deal fails to please farmers

By Christopher Bobinski in Warsaw

THE Polish government, which relies on farm interests for its parliamentary majority, could face protests from farmers' unions despite a controversial decision this week to introduce minimum procurement prices and subsidise farm credits.

The unions have long campaigned for minimum farm prices but it could prove a hollow victory as officials in the Ministry of Agriculture expect the government to fail to set the price of milk, wheat and rye at levels the farmers want.

Feelings in the countryside are running high as real incomes last year fell 40 per cent below 1989 levels while production in 1991 remained above the average of the late 1980s.

The government of Mr Jan Olszewski is under pressure from the International Monetary Fund to cut spending and keep the budget within Zi 65,000bn or 5 per cent of GDP.

It has already cut government spending on farm products while the increase in subsidised farm credits is below the rate of inflation. The only real concession to farmers is lower interest rates for the purchase of tractors.

'Poor environment to blame for most deaths'

By Frances Williams in Geneva

THREE-QUARTERS of all deaths worldwide are caused by diseases related to the environment and to lifestyle, especially infectious diseases and cancer, the World Health Organisation said in a report published yesterday.

Arguing that action to stop environmental deterioration was essential to avert potentially disastrous consequences for human health and survival, the report said 2.5bn people suffer from illnesses resulting from insufficient or contaminated water and lack of sanitation.

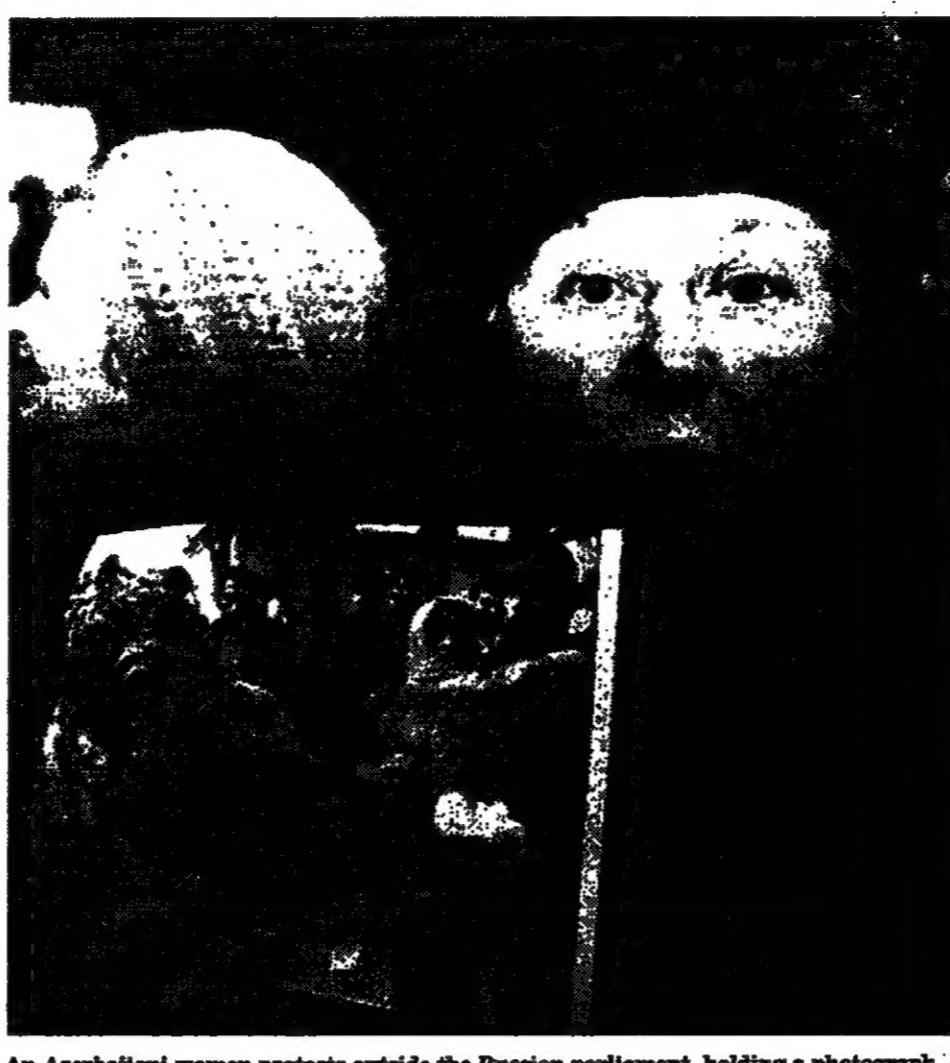
The 270-page report, "Our planet, our health", the UN agency's contribution to the Earth Summit in Brazil in June, calls for measures to reduce population growth, waste and overconsumption in

industrialised countries and poverty.

The report says that while economic development has historically led to big improvements in human health, population pressures in poor countries and profligate lifestyles in rich ones are degrading the environment in ways that damage health.

It cites urban overcrowding and insanitary conditions, high levels of air pollution including indoor pollution from open fires, unsafe working conditions especially in poor countries, and growing pressures on water reserves.

International problems include acid rain, disposal of hazardous wastes, atmospheric ozone loss and global warming which may lead to crop failures and migration of diseases.



An Azerbaijani woman protest outside the Russian parliament, holding a photograph of victims of an Armenian attack on the city of Agdam

Treuhandanstalt
(The government agency privatising eastern Germany property)

Tender of companies and estates

AGRICULTURE

in eastern Germany

Object-number, -name, location (in brackets: principal production / current number of employees / from LW-22 size and kind of estates).

Fruit and Vegetables

(LW-1) Rokoma GmbH Rostock
O-2510 Rostock/Mecklenburg-Vorpommern
(Jam and marmalade production / 66)

(LW-2) Plant Frankfurt/O. of
Oderfrucht Konserve GmbH
O-1200 Frankfurt/O. Brandenburg
(Canned fruit and vegetables / 100)

(LW-3) Plant Seelow of
Oderfrucht Konserve GmbH
O-1200 Frankfurt/O. Brandenburg
(Canned fruit and vegetables / 84)

(LW-4) Molkeri Halberstadt GmbH
O-3600 Halberstadt/Sachsen-Anhalt
(Milk and dairy products / 40)

(LW-5) Rethenow dairy of
Märkische Milchwerke GmbH
O-1500 Potsdam/Brandenburg
(Milk and dairy products / 50)

(LW-6) Closed down Jüterbog dairy of
Märkische Milchwerke GmbH
O-1500 Potsdam/Brandenburg

(LW-7) Closed down Oranienburg dairy of
Märkische Milchwerke GmbH
O-3010 Potsdam/Brandenburg

(LW-8) Milchunion Magdeburg GmbH
O-3510 Magdeburg/Sachsen-Anhalt
(Sale of milk and dairy products / 25)

(LW-9) Thüringer Fleischwerk Erfurt GmbH
O-5025 Erfurt/Thüringen
(Sausages and meat products, poultry
specialities, liquified fats / 310)

Agricultural machinery

(LW-10) Thop GmbH Gotha
O-5800 Gotha/Thüringen
(Sausages and meat products / 190)

(LW-11) Greubener Salami & Fleischwaren
GmbH
O-5403 Greubener/Thüringen
(Uncured- and non perishable sausages, trade
in sausage and meat products / 138)

(LW-12) Neustralitzer Fleisch- u. Wurstwaren
GmbH
O-2900 Neustralitz/Mecklenburg-Vorpommern
(Sausage- and meat products / 77)

(LW-13) Deutscher Qualitätsäschlechtrind GmbH
O-7270 Delitzsch/Sachsen
(Fattening of slaughter-cattle / 178)

(LW-14) Plant Perleberg of
Perleberger Geflügelzüchterungen GmbH
O-2910 Perleberg/Brandenburg
(Components for poultry meat elevation plants / 785)

(LW-15) Plant Börge of
Perleberger Geflügelzüchterungen GmbH
O-2910 Perleberg/Brandenburg
(Components for poultry meat elevation plants / 100)

(LW-16) Dresdner Geflügel GmbH I. A.
O-0800 Dresden/Sachsen
(Slaughtering and trade with poultry and rabbits
at 15 locations in Saxony / 264)

Poultry

(LW-17) Tabekaus Dingelstädt GmbH
O-5603 Dingelstädt/Thüringen
(Cigarettes, cigars, cigarette tobacco / 150)

Agricultural estates

(LW-18) Maschinenbau und Landtechnik GmbH
Prenzlau
O-2130 Prenzlau/Brandenburg
(Production, repair and service of machinery / 18)

(LW-19) Sowba Sonderausstüttungen u.
Werkzeugbau GmbH Grimmen
O-5108 Grimmen/Brandenburg
(Farming, construction and production of special
equipment and tools / 97)

(LW-20) Mecklenburgische Maschinenbau u.
Landtechnik GmbH Schwerin
O-2700 Schwerin/Mecklenburg-Vorpommern
(Production, repair and service of machinery / 112)

(LW-21) Metallverarbeitung GmbH Gardelegen
O-3570 Gardelegen/Sachsen-Anhalt
(Production, repair and service of machinery / 94)

LW-22 Estates

(LW-22) Estate Groß Miltzow of
Gut Oberhainrichen GmbH I. A.
O-2921 Perleberg/Brandenburg
(Cultivation of marketable fruit / 267 ha, of which 194 ha under cultivation with 36 soil merit points, 50 ha meadowland)

(LW-23) Gut Kellenhausen GmbH I. A.
O-1701 Kloster Zinna/Brandenburg
(Cultivation of forage, dairy-farming / 267 ha, of
which 194 ha under cultivation with 30 soil merit points, 93 ha meadowland)

(LW-24) Gut Hasselfeldt GmbH I. A.
O-3723 Hasselfeld/Sachsen-Anhalt
(Cultivation of forage, cow- and cattle breeding,
cattle rearing / 530 ha, of which 150 ha under
cultivation with 35 soil merit points, 380 ha
meadowland)

(LW-25) Gut Perleberg GmbH I. A.
O-2910 Perleberg/Brandenburg
(Cultivation of marketable fruit, breeding of hogs /
287 ha, of which 237 ha under cultivation with
36 soil merit points, 50 ha meadowland)

(LW-26) Gut Kellenhausen GmbH I. A.
O-1701 Kloster Zinna/Brandenburg
(Cultivation of forage, dairy-farming / 267 ha, of
which 194 ha under cultivation with 30 soil merit points, 93 ha meadowland)

(LW-27) Gut Hasselfeldt GmbH I. A.
O-3723 Hasselfeld/Sachsen-Anhalt
(Cultivation of forage, cow- and cattle breeding,
cattle rearing / 530 ha, of which 150 ha under
cultivation with 35 soil merit points, 380 ha
meadowland)

(LW-28) Gut Groß Miltzow of
Gut Oberhainrichen GmbH I. A.
O-2921 Perleberg/Brandenburg
(Cultivation of marketable fruit / 267 ha, of which 194 ha under
cultivation with 30 soil merit points, 50 ha meadowland)

(LW-29) Estate Glüsing of
Landesamt für Landwirtschaft und
Naturwirtschaft Sachsen-Anhalt
O-3241 Tondern/Mecklenburg-Vorpommern
(Cultivation of marketable fruit, fattening of cattle
and hogs / 592 ha, all under cultivation with 40
soil merit points)

(LW-30) Estate Groß Heide of
Gut Groß Heide I. A.
O-2021 Groß Heide/Mecklenburg-Vorpommern
(Cultivation of marketable fruit, fattening of
cattle and hogs / 320 ha, all under cultivation with
42 soil merit points)

(LW-31) Estate Groß Heide of
Gut Groß Heide I. A.
O-2021 Groß Heide/Mecklenburg-Vorpommern
(Cultivation of marketable fruit, fattening of
cattle and hogs / 320 ha, all under cultivation with
42 soil merit points)

(LW-32) Estate Groß Miltzow of
Gut Oberhainrichen GmbH I. A.
O-2921 Perleberg/Brandenburg
(Cultivation of marketable fruit / 267 ha, of which 194 ha
under cultivation with 30 soil merit points)

(LW-33) Estate Glüsing of
Landesamt für Landwirtschaft und
Naturwirtschaft Sachsen-Anhalt
O-3241 Tondern/Mecklenburg-Vorpommern
(Cultivation of marketable fruit, fattening of cattle
and hogs / 592 ha, all under cultivation with 40
soil merit points)

(LW-34) Estate Groß Heide of
Gut Groß Heide I. A.
O-2021 Groß Heide/Mecklenburg-Vorpommern
(Cultivation of marketable fruit, fattening of
cattle and hogs / 320 ha, all under cultivation with
42 soil merit points)

(LW-35) Estate Groß Heide of
Gut Groß Heide I. A.
O-2021 Groß Heide/Mecklenburg-Vorpommern
(Cultivation of marketable fruit, fattening of
cattle and hogs / 320 ha, all under cultivation with
42 soil merit points)

(LW-36) Estate Groß Heide of
Gut Groß Heide I. A.
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INTERNATIONAL NEWS

Hong Kong cuts company tax and seals loopholes

By Simon Holberton

A RISE in the corporate tax rate and the closing of some tax loopholes were the key features of the Hong Kong government's budget presented yesterday by the colony's new financial secretary, Mr Hamish MacLeod.

The colony's corporate tax rate was raised by 1 percentage point to 17.5 per cent - a measure that had been well leaked and discounted by the stock market.

The budget was billed by the government as one for the man-in-the-street, a departure for an administration seen as avowedly pro-business and a sign that Hong Kong's experiment with limited elective democracy is having an effect on at least the government's presentation of policy.

Mr MacLeod said his budget measures were framed against an economic background which would see the economy expand by 5 per cent in real terms this year after 4 per cent growth last year. Trade, the backbone of the colony's economy, was expected to be buoyant with exports growing by 14 per cent.

Although he was accused of not doing enough for the less well off while penalising busi-

ness, his measures are likely to pass through the Legislative Council without serious amendment.

Mr MacLeod said stamp duty on share transactions would be lowered to 0.4 per cent from 0.5 per cent although duty would be extended to covered warrants.

He also promised legislation to close tax loopholes which have allowed companies to avoid taxes, especially car dealerships which fudge the true cost of imported vehicles to pay less tax.

A combination of higher land sales, faster growth and less capital spending due to delays with the new airport project boosted the government's surplus to HK\$14.1bn (£1.03bn) from a forecast HK\$1.3bn in last year's budget. The surplus is forecast to fall to HK\$5.1bn this financial year.

He said the government would consider privatising businesses which it owned. The most likely candidate would be the Kowloon to Canton Railway - one of the few truly profitable railways in the world - although officials said no serious work had yet been done.

Japanese companies to reduce capital spending

By Robert Thomson in Tokyo

JAPANESE companies plan to reduce capital spending by 4 per cent during the financial year beginning next month, suggesting that the weakness in the economy will continue, according to a survey by the Industrial Bank of Japan.

The planned fall in investment follows an expected 5.4 per cent increase in the current year and double-digit growth in the three previous years, and highlights industry's expectation of slower domestic demand and a faint international recovery.

Manufacturing companies told the bank that capital spending for the coming year is likely to fall by 10.7 per cent, while non-manufacturing industry expects a 3.1 per cent drop. Electric power companies expect a 6 per cent rise.

The bank said that the investment decline forecast by manufacturing companies was the largest reported in its surveys since 1978, while the fall in the non-manufacturing sector is the first in two decades. Capital spending has also

been slowed by turmoil in Japan's financial markets as companies had tapped the stock market for low-cost funds in the late 1980s to expand capacity and introduce labour-saving technology to cope with the country's labour shortage.

The predicted falls follow years of rapid growth and reflect a readjustment of inventory that the Bank of Japan argues is to be expected for an economy returning to more normal rates of expansion.

Electrical machinery companies, some expecting a loss this year, are planning to cut capital spending by 18.9 per cent. The car industry, which has experienced eight consecutive months of lower domestic sales, is predicting an 8.5 per cent fall.

Mr Takeshi Nagano, president of the Japan Federation of Employers' Associations, called for the Bank of Japan to lower the official discount rate (ODR) as soon as possible. He also urged Japanese workers to exercise restraint in forthcoming spring wage negotiations.

Indonesia warns over Portuguese peace ship

INDONESIA yesterday warned that passengers on a Portuguese "peace ship" would be arrested and deported if they tried to land in East Timor, where at least 50 pro-independence demonstrators were killed in November. Kevin Brown writes from Sydney.

The ship, a Portuguese car ferry called the *Lusitania Expresso*, is expected to arrive at Darwin at the weekend before crossing the Timor Sea to Dili, capital of East Timor. The ship is believed to be carrying about 100 protesters from Portugal, and will pick up a further 80 in Darwin, including General Antonio Ramalho Eanes, the former Portuguese president.

The passengers hope to lay wreaths at the Santa Cruz cemetery in Dili, where most of the pro-independence demonstrators were killed when Indonesian troops opened fire on a funeral march. They have refused to apply for Indonesian visas because Portugal does not recognise Indonesian sovereignty over East Timor. Indonesia invaded East Timor in 1975 after the withdrawal of Portuguese forces.

General Try Sutrisno, head of Indonesia's armed forces, said the protesters were attempting to provoke Indonesia, which regards East Timor as an integral part of its territory. He said the ship was banned from Indonesian waters, and its passengers would be treated in line with international and Indonesian law if

they tried to enter the country. "We are doing this to safeguard our integrity and sovereignty," he said.

The use of Darwin as a jumping off point for the ship has embarrassed the Australian government, which criticised the massacre but has not reassessed diplomatic and commercial links with Indonesia. However, the government has allowed protesters arriving by air to enter the country, and is not expected to try to stop the ship sailing for Dili.

• An appearance by French parliamentarians before a New Zealand committee yesterday degenerated into a sarcastic row with former prime minister David Lange over the Rainbow Warrior affair, Reuter reports from Wellington.

The exchange at a parliamentary select committee briefing ended with French delegation leader Mr Gilbert Gantier telling Lange: "I don't think you are working very much for the friendship between our two countries."

Relations between France and New Zealand have been at a low ebb since French secret agents bombed the Greenpeace boat Rainbow Warrior in Auckland harbour in 1985.

The row erupted again late last year when one of the alleged bombers was arrested in Switzerland and New Zealand indicated it would seek his extradition. Wellington eventually backed down in the face of veiled French threats of trade retaliation.

India speeds up moves to cut financial support to public sector

By David Housego in New Delhi

THE Indian government is cutting financial support to the public sector - once the keystone of Indian socialism - more rapidly than official policy pronouncements suggest.

The administration of Mr P. V. Narasimha Rao, the prime minister, is seeking, however, to minimise job losses that could lead to a confrontation with labour. He told parliament yesterday that as of now "not a single worker has been thrown out of employment".

His statement came as the Janata

and left-wing parties called for a national strike to protest against what they call "an anti-poor" budget.

Senior officials disclosed yesterday that the government's net contribution towards capital spending by the public sector - steel, railways, fertilisers and other state-owned industries will drop next year by 16 per cent to Rs33.3bn (£763m). As a result the government's net share of capital spending by the public sector will have fallen to 9.6 per cent from 18.3 per cent only four years ago.

The net figures, which are not normally made public, exclude foreign assistance to the public sector through bilateral or multilateral donors. Total capital spending by the public sector will nonetheless rise marginally next year, reflecting an improvement in the ability of state-owned companies to generate more funds internally.

In addition to smaller contribution to the public sector, last Saturday's budget also includes a 1% per cent reduction to Rs4.4bn in central

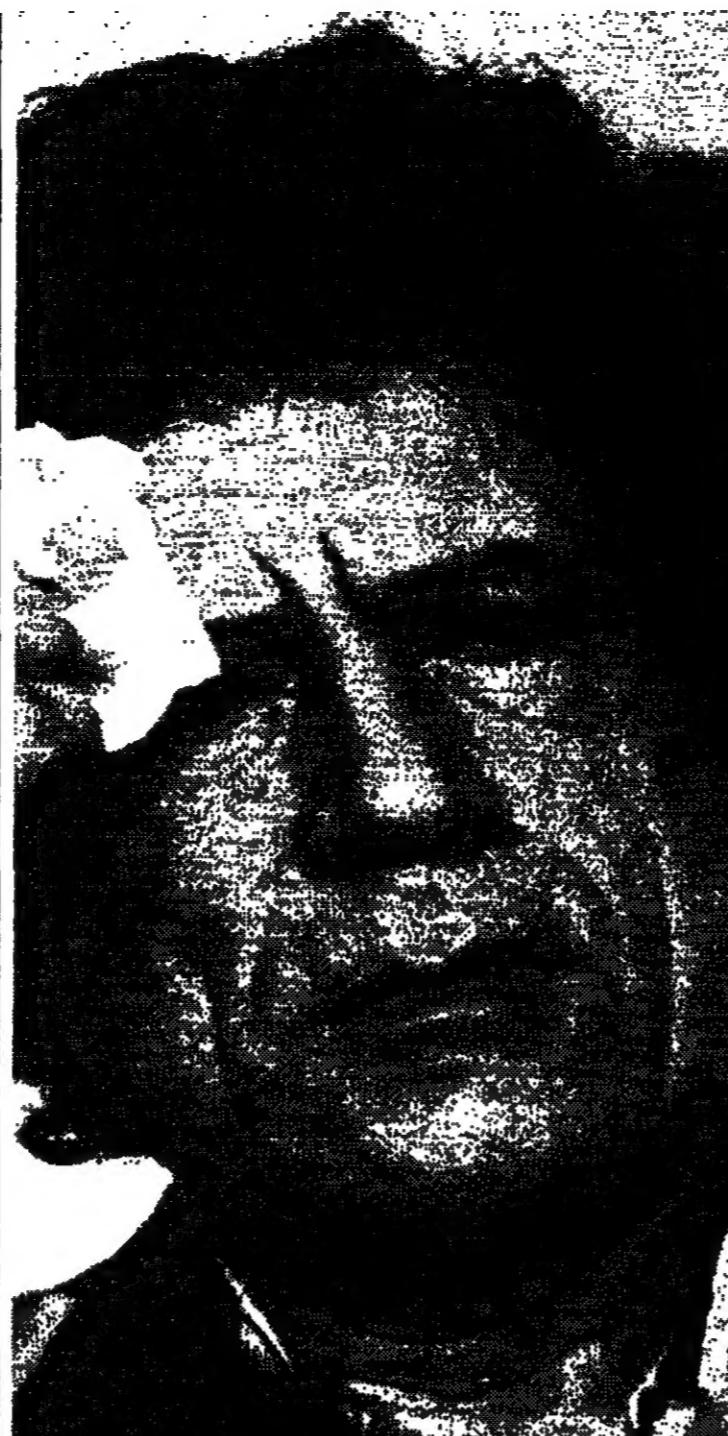
government lending to cover public sector losses. Under an understanding with the World Bank, these loans are to be phased out in three years - forcing closure or rationalisation of almost 50 companies which have been making persistent losses.

The budget makes allowances for about 100,000 public sector workers to be made redundant this year - mostly textile workers employed by mills nationalised because the private sector was unable to finance their losses. The government wants to

avoid large retrenchments in both public and private sector companies that are paying their way.

Indicating this week that the government was in no hurry to push through legislation to make it easier for industry to reduce its labour force, Dr Manmohan Singh, the finance minister, said the government would proceed on a case-by-case basis.

He said there was no need for the "excessive publicity" and the "fuss" that would go with an official policy on closures and retrenchments.



Gaddafi: economic expansion into western Europe

Much of Libya's money has long been on the move

AS INTERNATIONAL pressure has grown for sanctions against Libya, so has Libya's concern risen about the safety of both its deposits in overseas banks, along with its substantial downstream investments in Europe.

It should be no surprise, therefore, given the precedent of the US freeze of Libyan assets in January 1986 in reprisal against its alleged involvement in terrorist attacks in Rome and Vienna, that Libya has done what it can to protect its assets.

Libya holds around \$6bn (£3.4bn) in liquid assets in reporting countries of the Basle-based Bank for International Settlements, and, according to Arab and European bankers, it has shifted between \$2bn and \$3bn of this towards banks in the Middle East, particularly those in Bahrain and other Gulf centres, from London and other European centres deemed in Tripoli to be vulnerable.

So far, however, there is no sign that Libya has been seeking either to liquidate its substantial European investments, or to change ownership structures to afford these investments greater protection from possible predators. Libya's oil and gas interests are the Tamadot petroleum distribution network in Italy and Switzerland, where Tamadot Italia and Tamadot Suisse have 8 per cent and 8 per cent of the refined product market respectively.

Tamadot, purchased by the Libyans in 1986 from Lebanese investor Roger Tamaz, is continuing its aggressive expansion in its core Italian market and also spearheading a Libyan drive into Eastern Europe. The Italian press is reporting that Tamadot Italia is seeking to purchase 150 petrol stations from the Genoa-based Camelli Company for \$80m to add to its more than 1,000 service stations.

Libya may well feel that there is not much more that it can do to shield its European oil sector investments, channelled through its Netherlands Antilles-registered investment vehicle, Oil Investments International Company (OIC). OILinvest is, in turn, owned by Libyan state institutions: the Libyan Arab Foreign Bank (LAFB), the Libyan Arab Foreign Investment Company (Lafico), and the Libyan National Oil Company (LNOOC). OILinvest, established in 1986

to provide an umbrella for Libya's European investments, has subsidiaries in Amsterdam and Zurich.

Libya may also have reckoned that if economic sanctions were imposed, they would be relatively short-term and therefore would not affect its long-term strategic investments.

But these calculations have not prevented the Libyans from battenning down the hatches. According to reports from Tripoli and from European bankers, the government has stockpiled foods and medicines, frozen as far as possible all non-essential imports and halted some projects altogether.

Libya is also concerned that Britain, the US and France might

It should be no surprise, therefore, writes Tony Walker, that the country has done what it can to protect its assets.

seek to impose an embargo on its oil exports, albeit reluctantly, since the decision would harm consumers in Europe, for which Libya is a leading supplier. Italy, Germany and Spain are the largest purchasers of Libyan crude, together accounting for about 8 per cent of Libya's oil exports, and Italian state company ENI has about 45 per cent of its reserves in Libya.

The US, meanwhile, is quietly pressing ahead with its own programme of isolating Libya economically. The US Treasury Department's Office of Foreign Assets Control, the body charged with enforcing the 1986 trade embargo and asset freeze instituted by the Reagan administration, is preparing an enlarged list of Libyan companies and individuals with whom US business may not deal.

OFAC officials say that not only will more institutions be added to the 60 already on the list, but additional enforcement measures will be adopted. OFAC has been looking particularly closely at Libya's European investments. Last August, when the latest OFAC listing was released, Mr Richard Newcomb, its director, warned that the "recent Libyan eco-

nomic expansion into western Europe increases Col Muammar Gaddafi's ability to promote and finance terrorism".

However, the ability of the US to interfere with Libyan activities in Europe is constrained because they fall outside US jurisdiction and do not, as a rule, involve US companies.

US companies and individuals engaged in business with Libya, or with those described as "speculatively designated nationals" (SDNs), are liable to maximum criminal penalties of \$500,000 per violation for corporations, and \$250,000 for individuals, plus prison sentences of up to 12 years for individuals and senior corporate officers. Among the SDNs are such prominent Libyan businessmen as Mr Abdullah Saudi, president of the Bahrain-based and highly regarded Arab Banking Corporation (ABC), an attractive-looking destination for some of the Libyan funds moving out of Europe, although Mr Saudi yesterday denied this. "We've seen no change in our position, even as clients," he said.

Libya, together with Kuwait and the United Arab Emirates, is co-owner of ABC. Its share is between 25 and 30 per cent. Libya also has a controlling interest in Al-Ubari, the Bahrain offshore banking unit which is part of the increasingly loosely associated Union de Banques Arabes et Françaises (Uba) group.

OFAC officials would not draw down on what additional measures against Libya are being contemplated, but a weakness of the US embargo has long been the ability of US companies to circumvent the ban on dealings with Libya by channelling their Libya business through European subsidiaries.

Meanwhile, the latest international row over Libya's alleged terrorist activities is also bad news for five US oil companies - Conoco, Amoco, Esso, Marathon, W.R. Grace and Occidental - who are waiting for the US to lift its 1986 ban on their doing business there. According to the US General Accounting Office, in these companies are losing between \$3m and \$25m per day through their absence from Libya. Some \$2bn in assets of the five are frozen in Libya.

Additional reporting by Mark Nicholson in London.

Nigeria ponders devaluation in bid to renew IMF links

By Michael Holman in Lagos

NIGERIA'S military government was last night considering a devaluation of the naira as part of efforts to put the country's economic reform programme back on course and renew a lapsed agreement with the International Monetary Fund.

The IMF agreement is a condition to further rescheduling of the country's \$34bn external debt, of which \$17bn-\$18bn is owed to Paris Club creditors.

Nigeria hopes to hold talks with the club later this year.

The ground for the devaluation was prepared earlier this week. Bankers in Lagos said that they expected the central bank to announce today that the official rate of the naira had fallen from 10.56 to between 13

and 14 to the US dollar.

The new rate will have been determined at yesterday's weekly auction of foreign currency by the central bank. A bank official said he expected today's announcement to disclose a devaluation of around 30 per cent.

Such a substantial drop would not take place without the endorsement of President Ibrahim Babangida, thought to be consulting senior advisers before giving the final go-ahead.

Although the weekly opportunity for banks to bid for foreign exchange is called an auction, the rate is in effect decided in advance by informal discussions within the banking sector.

Government officials have said that a devaluation would show creditors that Gen Babangida has not lost the political will to pursue the reform programme he launched in mid-1986.

Critics, however, point out that the president has presided over a surge in public spending over the past 18 months, much of it on uneconomic projects, and often by-passing normal budgetary procedures. There is concern that a drift in economic management could leave the civilian administration, due next January, with an unmanageable economic inheritance.

Yesterday's move coincides with the visit to Lagos by a team from the IMF. In a mid-term review last year, the Fund criticised government's failure to fulfil the terms of a \$DR510m 18-month standby agreement which expires on April 8.

One of the main conditions to a new standby agreement is that the government reforms Nigeria's complex

exchange rate system which allows scores of recently formed small banks to benefit from the wide margin between the official rate and market demand.

The World Bank has calculated that in 1990, when the spread between official and parallel rates averaged 20 per cent, the effective subsidy was some \$500m.

The World Bank has argued that genuine foreign exchange auction would remove much of the spread and increase government revenues. But many of the 80 or more banks that have entered the market since 1986 would not survive the squeeze. Hence this group of banks, many of which have close links with government, has a vested interest in the status quo.

US seeks peace talks review

By Roger Matthews in Washington

AN Algerian court yesterday ordered the dissolution of the Islamic Salvation Front (FIS), two months after the fundamentalist party was denied almost certain victory by the cancellation of parliamentary elections, Reuter reports from Algiers.

The decision, which takes effect in one week but is subject to appeal, closed off any other legal outlet for FIS militants who wanted to make Algeria an Islamic state.

Diplomats have said they feared a ban would drive hardline FIS members to violence, especially after the bombing of the US embassy in Beirut.

One of the proposals they may put to their governments is for an Arab League meeting to be called this month to seek endorsement for continued par-

ticipation in the peace process. Members of the Palestinian and Syrian delegations say they are increasingly convinced that negotiations on the basis of UN resolutions 243 and 338, which call for an exchange of occupied territory for peace, peace.

With Israel continuing to expropriate more land in the West Bank and Gaza and pressing ahead with settlement building, they say it is difficult to justify participation in the peace process.

However, they accept that withdrawal would hand a pro-Palestinian victory to Israel and would alienate the US.

With Israel's hopes of secu-

NEWS IN BRIEF

Prince chides world wildlife 'PR' attitude

Britain's Prince Philip chided representatives of 114 governments at an international wildlife conference yesterday for regarding conservation as a "PR exercise", and argued that the illegal wildlife trade is "just as dangerous" as the drug trade, Robert Thomson writes from Tokyo.

The prince's speech in the triennial conference of the Convention on International Trade in Endangered Species (Cites) came as developing countries complained that wealthier nations are attempting to transform them into fauna parks and history museums.

Government delegates to the two-week conference in Kyoto are considering proposals to protect or relax protection on 97 types of flora and fauna, including elephants, bluefin tuna, and tropical timber, as well as many lesser-known species.

Japanese customs officials said yesterday that they had uncovered an illegal ivory shipment of about 370kg in a container from a vessel that had docked at Kobe after travelling to South Africa, via South Korea, Taiwan and Singapore. The haul is the second largest found in Japan since a 1989 ban on the ivory trade, and follows the discovery of an 800kg shipment of tusks last April.

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WORLD TRADE NEWS

GE expanding its business links in India

By David Housego in New Delhi

GENERAL Electric, the US electrical and plastic conglomerate, is expanding its business in India in moves seen as reflecting a more optimistic assessment of India's prospects by foreign investors.

The group said yesterday it had committed \$100m of fresh equity capital this year to new joint ventures in India in electrical appliances, medical systems, engineering plastics and lighting.

GE is also discussing tie-ups with Indian public-sector companies to make defence, aerospace and transport equipment. It is bidding to build and own and operate a 800-MW power station for Delhi.

"The potential of expansion [in India] over the next 10 years is unequalled," said Mr Paola Fresco, senior vice-president (international) in New Delhi yesterday. Similar opportunities could only be found in south-east Asia and Mexico.

GE's increased commitment to India could provide a catalyst for other foreign investors, as had GE's entry into Hungary with the collapse of communism there.

Siberian plant to be built from gas profits

GASPROM, the former Soviet Union's gas monopoly, is being allowed by the Russian government to use part of its export profits to raise \$500m to build a polyethylene plant in western Siberia, Leyla Bouton reports from Moscow.

John Brown of the UK and Linde of Germany have already completed a \$6m feasibility study. But Deutsche Bank and Morgan Grenfell, the banks involved in the project for the past two years, have failed to raise capital for it, mainly because the only repayment offered by Moscow for its loans was from future profits of the polyethylene plant, expected to take up to three years to build.

The plant will produce polyethylene for the plastic, automotive, oil and gas, and aerospace industries. Involving equity capital of \$50m (220bn rubles) and a venture with Wipro, the Indian electronics company, to make medical systems with the two sides sharing the \$10m equity capital.

GE is also involved in talks with two of India's biggest public-sector corporations over licensing agreements in aerospace, defence and locomotive technology.

Citroën near accord on Chinese factory

By Kevin Done in Geneva

CITROËN, a division of Peugeot, the French car maker, expects to reach final agreement shortly with the Chinese government to set up a car assembly plant in central China.

Mr Jacques Calvet, Peugeot chief executive, said yesterday that the deal, the most ambitious car project undertaken by the Peugeot group outside Europe, should be completed by the end of April.

Citroën is to take a 30 per cent stake in a joint venture with the Second Automobile Works in Wuhan in central China to set up the plant to produce the Citroën ZX small family car.

Mr Calvet said the plant would have capacity to produce nearly 40,000 cars a year in the first phase, but the expected agreement calls for this to be raised in three more stages to an eventual capacity of 150,000 cars a year.

Mr Xavier Karcher, head of the Citroën division, said the joint venture would also set up engine and gearbox assembly operations at Wuhan.

Total investment for the project is estimated at some

Don't junk Gatt, says ITC chief

'Old Ugly is better than Old Nothing,' Nancy Dunne reports

MARION Newquist, the new chairman of the US International Trade Commission (ITC), is not a fan of the General Agreement on Tariffs and Trade (Gatt) but has nevertheless concluded that "Old Ugly is better than Old Nothing". (Text-to-English translation: "The current international trading system is preferable to no system".)

"I see the Gatt as unsightly, ineffective, and I damn sure wouldn't want my money at risk in that type of decision-making environment," he said. "Even saying that, it's the best you got. Don't junk it."

Nor does the former Texas businessman much like the reforms proposed by Mr Arthur Dunkel, Gatt's director-general: "If I were a member of Congress, I'd be seriously concerned about turning over the administration of my trade laws to an international bureaucracy in Geneva. In fact, I wouldn't do it!"

The ITC is the independent agency designated to rule on complaints by US businesses which believe that they have been injured by imports. It is supposed to be both non-partisan and non-political.

Commissioners serve nine-year terms; no more than three of the six members can be from one political party. Mr Newquist is the first



Newquist: 'Texas all the way'

Democrat chairman since Mrs Paula Stern served from 1984 to 1988. The Republican Reagan and Bush administrations ignored the legislative intent by appointing "independents" thought to be free-traders and as few Democrats as possible.

The new chairman calls himself "Texas all the way." He was born in the state in 1943, grew up in small Swedish Lutheran community, near a cousin - Mr Charles Stenholm - who became the district congressman. Living on a farm

concentrated his mind on getting a job in town, he says.

He attended college in Texas, served in Vietnam as a Navy public affairs officer, and progressed in his business career only in Texas, until he asked Texas Senator Lloyd Bentsen for a job in Washington.

Mr Bentsen is chairman of the Senate Finance Committee, which holds jurisdiction over trade matters; so, in 1988, Mr Newquist ended up at the ITC, an agency of which he had not heard until he had come to the capital with a group of oil industry lobbyists.

He still seems a stranger in the world of "dumping margins," "de minimis" and "elimination", acknowledging he relies heavily on his staff in legal matters.

Mr Newquist tends to vote for domestic industries rather than against them. Mrs Stern said that under the Reagan and Bush administrations, trade was politicized, relief being granted to industries only when politically expedient.

This signalled the White House would only act "when kicked".

Unusually, Senator Bentsen

refused to approve any presidential appointment until Mr Bush nominated a Democrat chairman and ensured three members from each of the two parties.

Under the "sunshine laws" government decision-making must be taken in public. Commissioners have been accustomed to make their voting decisions alone with their staff, but Mr Newquist hopes to promote more open, collective debate. "I was shocked to find out we vote on something before we explain to people why we have done it," he said. "That dog just won't hunt any more."

US group wins Kuwait refinery repair deal

By Mark Nicholson

KUWAIT has awarded Foster Wheeler of the US a contract worth an estimated \$47m to manage refurbishment of its three war-damaged oil refineries.

The contract is the first formally awarded to repair the Mina Abdullah, Mina al Ahmadi and Shuaiba refineries, where early ad hoc repairs have so far been undertaken under the auspices of Bechtel of California.

Foster Wheeler, which beat strong competition from Fluor Daniel and Brown & Root to win the deal, will undertake detailed damage assessment and offer consultancy services for overall repair of the three plants, an exercise expected to cost \$20m overall, in the next two years.

Mr Homoud al Eqqabah, Kuwait oil minister, said recently the repair work would include an element of upgrading all three refineries.

The three at present produce a total 270,000 barrels a day (170,000 b/d from Mina Al Ahmadi and 100,000 b/d from Mina Abdullah) of a pre-war capacity of over 700,000 b/d. It is hoped capacity will reach 650,000 b/d by next year.

Citroën near accord on Chinese factory

By Kevin Done in Geneva

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Galileo, Apollo link for huge air booking network

By Daniel Green

ONE OF THE world's biggest airline booking networks is due to be set up today by the merger of Galileo, owned by a consortium of European airlines, and Apollo, ultimately controlled by United Airlines, one of the top two US carriers.

United will be the single biggest shareholder in the new entity with a stake of about 38 per cent. British Airways is the next biggest shareholder with 14 per cent and Swissair is third.

Apollo and Galileo have had close links for several years. Several European and US air-

Hungary to put up steel trade barriers next week

By Nicholas Denton in Budapest

HUNGARY has decided to put up trade barriers against steel imports from next week in the latest concession to industries and joint ventures demanding protection.

The ministry of international economic relations said that Hungary would introduce quotas on imports of 15 steel products.

The move comes after the local industry accused competitors in other east European countries, notably Czechoslovakia and the former Soviet Union, of dumping subsidised products.

Officials also promised Voest-Alpine, the Austrian state-owned steelmaker, that imports would be curtailed, when a month ago, the company bought into Hungary's largest cold-rolling mill at Dunauvaros.

The measure is a sign of increasing protectionist pressure, particularly effective when it comes from western joint ventures.

The government sees its concessions to the protectionist lobby as tactical and denies that they go so far as to compromise Hungary's general commitment to import liberalisation.

Meanwhile the average tariff rate fell from 16 to 13 per cent.

Hungary is locked into

reducing tariffs by the rules of the General Agreement on Tariffs and Trade (Gatt) and the terms of its association agreement with the European Community, the trade element of which came into effect this month.

None the less, in quick succession, Hungary has restricted imports of steel and cars, along with cement and televisions.

Hungary issued licences for only 34,000 cars to be imported in the first half of 1992, a reduction of 44 per cent on the 1991 level.

The cut was in response to claims to infant-industry status by General Motors of the US and Japan's Suzuki Motor Corporation, both of which have set up new car plants in Hungary.

The Hungarian authorities have also raised to 25 per cent the tariff on colour televisions, which Samsung, the South Korean electronics company, produces locally.

The overall trend, however, is still towards liberalisation.

Of imports, 92 per cent in 1991 needed no licences, up from 70 per cent the year before.

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Meanwhile the average tariff rate fell from 16 to 13 per cent.

Hungary is locked into

reducing tariffs by the rules of the General Agreement on Tariffs and Trade (Gatt) and the terms of its association agreement with the European Community, the trade element of which came into effect this month.

None the less, in quick succession, Hungary has restricted imports of steel and cars, along with cement and televisions.

Hungary issued licences for only 34,000 cars to be imported in the first half of 1992, a reduction of 44 per cent on the 1991 level.

The cut was in response to claims to infant-industry status by General Motors of the US and Japan's Suzuki Motor Corporation, both of which have set up new car plants in Hungary.

The Hungarian authorities have also raised to 25 per cent the tariff on colour televisions, which Samsung, the South Korean electronics company, produces locally.

The overall trend, however, is still towards liberalisation.

Of imports, 92 per cent in 1991 needed no licences, up from 70 per cent the year before.

AMERICAN NEWS

'King George's' victory spoilt

Bush ponders how to crush rival's challenge, writes George Graham

After another Pyrrhic victory in the latest primaries, President George Bush's campaign managers are wondering what they can do to crush the right-wing challenge to his re-election prospects and stop the damage it is inflicting on him.

Once again Mr Bush won every state primary and caucus he contested on Tuesday, beating Mr Pat Buchanan, the conservative television commentator, by margins ranging from 26 to 40 percentage points. But once again he proved unable to defeat his shill and acerbic critic soundly enough to stem the impression that he, and not Mr Buchanan, was the real loser.

In Georgia, where Mr Buchanan had concentrated his campaign, the right-wing challenger got 38 per cent of the vote to Mr Bush's 64 per cent, almost matching his 37 per cent tally a fortnight ago in New Hampshire that launched his rebellion against the president and the Republican party leadership.

But in Maryland and Colorado, where he hardly campaigned, he still won 30 per

cent of the votes. Exit polls showed that 40 per cent of Mr Buchanan's voters would vote for a Democratic candidate against Mr Bush in the November 3 presidential election.

Mr Buchanan's insurgency has so far inflicted only flesh wounds on the president. Mr Bush is still well on course to win the Republican primaries or carry all 50 states, so assuring himself of his party's nomination by an overwhelming margin.

To suppose Mr Bush would be shamed by the consistent 30 per cent vote against him into pulling out of the race is almost certainly to underestimate his tenacity in clinging to office.

Mr Buchanan acknowledges that he needs a real win, somewhere, to sustain his campaign. "We've got to start moving those levels of support up. But I think one breakthrough and that big hollow army of King George, as we call it, could crumble and virtually disappear," he said yesterday.

But the repeated embarrassment will not only open up Mr Bush's flank to the eventual Democratic candidate in

November but also strain the unhappy coalition of social conservatives, ideological free marketeers and mainstream moderates who make up the Republican party.

Mr Bush's leadership of this coalition has been called into question by his apparent lack of commitment to any of the ideals that inspire the Republican rank and file. The lack of commitment that rankles most is his failure to live up to his 1988 campaign pledge: "Read my lips - no new taxes."

The president has for the first time admitted that breaking this pledge, in his 1990 budget agreement with the Democratic-dominated Congress, was a mistake.

Until now, he had defended the budget agreement as a necessary compromise, in which he was forced to accept higher taxes in return for tight caps on government spending.

"Frankly, the president tore himself apart by signing the tax bill in 1990. I'm glad to see that he's slowly, grudgingly beginning to accept the fact that maybe it was not a good idea," said Congressman Newt Gingrich, one of the leaders of

the right wing of the Republican party.

Mr Gingrich remains committed to Mr Bush's re-election, but shows no signs of enthusiasm for the prospect. Like many Reagan Republicans, he longs for someone to carry on the revolution led by President Ronald Reagan. "While he was a great cultural visionary leader, he didn't complete the job. And then Bush, frankly, has not been able to figure out how to execute it," he complained yesterday.

Mr Bush's confession of error on the tax bill could, his advisers hope, open the way for a fresh start, enabling him once again to position himself against a Democratic challenger as the best defense against more tax increases. In the process, it could win back the right-wingers who are now deserting him.

But neither the administration nor the Bush campaign organisation give the impression of a team rejuvenated; instead, there is a palpable air of fatigue that Mr Buchanan's sustained sniping can only aggravate.



A jubilant Patrick Buchanan waves to supporters after his strong showing against President Bush in Georgia

'Insurgent' Brown confounds pundits

By Michael Prowse in Washington

A CANDIDATE who restricts campaign contributions to \$100 or less would seem likely to wilt in the intense heat of a US presidential race.

So far, however, former Governor Jerry Brown of California is confounding the pundits. He won his first primary victory in Colorado on Tuesday, having come a close second to former Senator Paul Tsongas in Maine.

Mr Brown is running what he calls an "insurgency campaign". He will not accept big cheques because he wants to "give government back to the people". He says the US is incapable of solving its domestic problems, not for lack of ideas but because special interest groups and an elite political ruling class block reform.

To prove his credentials as an opponent of the system, Mr Brown strikes a casual pose while campaigning. Polo-necked sweaters replace the white shirts and ties of the other candidates. He also sports a red ribbon - a sign of solidarity with Aids victims.

Part of his appeal lies in his strong environmental record while governor of California in

the 1970s. He was one of the first political leaders to impose environmental restraints on US companies. The green movement is powerful in both Maine and Colorado, where Mr Brown scored heavily among Democrats rating the environment an important issue.

On taxation, Mr Brown leans towards conservative "supply-side" policies, favouring a 13 per cent flat rate income tax with virtually no exemptions.

Yet on health care he supports a Canadian-style universal plan that wins support mainly among left-wing Democrats.

By gaining 30 per cent of the vote in Colorado, Mr Brown has staved off the withdrawal of federal matching funds.

Initially written off as a crank, he is now running a clear third behind Mr Tsongas and Governor Bill Clinton.

Few analysts believe he can improve on this position, unless he makes more of his record as a former chief executive of America's richest and most populous state. His insurgency campaign, however, will plough ahead, tapping voter discontent with cash-driven conventional politics.

By Nancy Dunne in Washington

TUESDAY'S split decision rendered by voters in four Democratic primaries reflects grassroots confusion, apathy and downright disgust towards the political establishment at all levels.

The winners - Mr Paul Tsongas in Maryland and Utah, Governor Bill Clinton in Georgia and Mr Jerry Brown in Colorado - were those best able to capture the prevailing sentiment in their races.

Mr Tsongas, the dour former senator from Massachusetts, strikes a chord among the more highly educated voters which enabled him to capture 40 per cent of the vote in Maryland to 34 per cent for Mr Clinton, with the others far behind.

Mr Clinton scored a big victory in Georgia, indicating that he is likely to hold on to his southern base in next week's Super Tuesday primaries. He is attracting both white working class and black voters with a proposal for "a new covenant to embrace all levels of society and heal racial divisions."

The Clinton campaign claims that his strong second finish in Colorado and Maryland means he can pin charges of waffling and draft dodging behind him. "He is still the Comeback Kid," said one campaign

Tsangas told *Newsweek*. "He is considered a joke, but he is still a long way from being considered a serious contender."

The prime victims of the anti-Washington mood were the two senators - Bob Kerrey of Nebraska and Tom Harkin of Iowa. After scoring only 12 per cent in Colorado and worse everywhere else, Mr Kerrey yesterday cancelled campaign

appearances in Florida and

new back to Washington to "reassess" his campaign. He could be out before next week.

Mr Harkin, who seems to have eked out a victory in the Minnesota caucus, may hang in on the strength of his labour support.

Mr Clinton's supporters are hoping Mr Harkin will quit before the race moves on to Illinois and Michigan on March

Argentine prices show rise of 2.2%

By John Barham in Buenos Aires

ARGENTINE retail prices rose 2.2 per cent in February, it was announced yesterday, fueling concerns about the government's economic policy which heavily depends on fixing the Argentine currency against the US dollar.

His health could become a more prominent issue because his doctors cannot say he is completely cured of cancer. However he is doing his utmost to contradict impressions that he lacks the energy needed for months of campaigning ahead.

Mr Tsongas will face a re-

vised

Mr Clinton

fresh from huge wins in the South, renewing his attack on the former senator for advocating a "refined" version of 1988 style trickle-down economics.

Mr Clinton will have to defend his record as governor of one of the poorest states in the country.

His environmental record in particular will come under attack. He will also have to contend with the ever-present fear of more damaging disclosures about his past.

Although small compared with a 27 per cent increase in February 1991, last month's rise showed that retail price inflation is proving remarkably resistant to Mr Cavello's orthodox economic policies.

Retail prices rose 3 per cent in January and are expected to increase further 2.8 per cent in March, bringing first quarter inflation to 7.5-8 per cent.

Inflation is fuelled by seasonal factors and a heavy increase in consumer demand. The cartelised service and retail sectors are also accused of widening margins: retail prices have risen 42 per cent over the past year while wholesale prices rose by just 5 per cent.

Prices will continue rising this month because the government raised value added tax by two percentage points to 18 per cent on March 1.

Although low by Argentine standards, inflation must fall towards US levels because of the pegging of the peso to the US dollar. Retail price inflation has risen by 28 per cent in the 11 months since Mr Cavello made the peso convertible.

One danger is that this will damage the competitiveness of Argentine exporters.

Some economists also see a danger that high retail price inflation will bring demands for a return to price and wage indexation.

US 'needs visionary policy' to hone competitive edge

A new federal advisory council, reports Michael Prowse, is calling for a radical and national reappraisal for industry

MIGHT THE next US president, Republican or Democrat, be tempted to experiment with some form of "industrial policy"?

If the first report from the bipartisan Competitiveness Policy Council is any guide, future administrations will certainly face increased pressure to develop explicit policies for different industrial sectors.

As part of a comprehensive "competitive strategy", involving a shift from budget deficit to surplus, the council argues that the federal government should set out "visions" of "industry paths that would be compatible with a prosperous and competitive American economy".

The council bemoans the fact that the country's two top economic officials (Treasury Secretary and the Federal Reserve chairman) focus mainly on financial matters, saying that the US needs to expand the role of the Department of Commerce or International Trade Commission.

In addition to assessing US business strength, an expanded agency could monitor the activities of foreign governments and companies to

provide "early warning of competitiveness problems". The US intelligence community, having lost its Cold War responsibilities, could also be mobilised to gather such information.

The council, a federal advisory committee, is chaired by Mr Fred Bergsten, the director of the Institute for International Economics, a Washington think-tank.

It was formed last year under the aegis of the Omnibus Trade and Competitiveness Act of 1988; 12 members appointed by the administration and both houses of Congress are drawn equally from business, labour, government and the public.

It should not be confused with either the residential Council on Competitiveness, headed by Vice-President Dan Quayle and concerned mainly to reduce the federal regulatory burden, or with the private-sector Council on Competitive Economics, a pressure group set up in 1987.

Mr Bergsten, a former economic official in the Carter administration, is well aware that sector-specific industrial policies are likely to be

the most controversial aspect of the group's competitiveness strategy.

"I am not trying to imitate Japan Inc," he said, but rather "to improve the federal government's analytical capabilities so that it can respond intelligently to proposals for assistance from specific industries."

But, why should government develop sector-specific expertise, when the US has relied successfully on the free-market for decades?

The council regards this as a misreading of history and says that the US has "carried out strategies towards certain sectors of the economy and key industries from the birth of the republic under different rubrics - including agricultural policy, defence policy and aerospace policy."

In spite of some failures, the results "have sometimes been spectacularly successful: the world's most efficient farms and commercial aircraft, a robust computer industry and many more. There need be no embarrassment over conscious endorsement of such a policy."

Both Republican and Democrat administrations, the council points

out, have frequently employed import quotas, tax incentives, government procurement and numerous other devices to support individual sectors and even individual companies such as Chrysler and Lockheed.

The trouble, it says, is that such support is typically "episodic and ad hoc."

The report argues that the country's eroding competitiveness reflects three main problems:

• A proclivity to think and act short-term while competitors, especially Japan and Germany, adopt longer-term horizons. It says short-termism is endemic in all the three main sectors of households, companies and government.

• Perverse incentives throughout US society. Examples include tax laws that penalise saving, a political process that rewards spending and tax-cutting, and an education system that offers few rewards for hard work.

• A failure to think globally. The council says that business and government policymakers remain insular in spite of the doubling of trade relative to gross national product

(GNP) that has left the US as reliant on external markets as either Japan or the European Community.

The council's industry policy

strategy consists of fundamental structural reforms, including an overhaul of education and training, health-care provision, corporate governance and financial markets, technology policy and trade policy.

The council plans to make specific recommendations in these areas in a report timed to influence the winner of this November's presidential election.

Mr Bergsten concedes that many of the council's proposals stand a better chance of being implemented if a Democrat were elected president, but he stresses that Republicans on the council, from both private business and state government, are strong supporters of initiatives such as sector-specific industrial policies.

The council notes that the US has been living off a huge stock of capital, much of which was accumulated in the century between the Civil War and the Second World War.

Prior to 1940, the US savings rate was among the highest in the world, and considerably higher than Japan's. But, while other country's savings rates rose, that of the US remained static.

The council says that the conversion of federal budget deficits into surpluses is essential if the savings rate is to be raised, but it declines to recommend specific tax increases. It also advocates radical tax reform to reduce consumption and boost private saving.

The third element in the council's

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UK NEWS

Controversy at Lloyd's over role of insiders

By David Owen and Richard Lapper

THE independent committee investigating Lloyd's of London, the international insurance market, meets for the first time this morning amid mounting controversy about whether insiders had an unfair advantage in trading at the insurance market.

Lloyd's figures show that eight of nine catastrophe reinsurance syndicates facing serious losses in 1989 contained a disproportionately low number of insiders, or working Names, who are individuals who have at some point had jobs with agencies, syndicates and brokers at Lloyd's.

Names are the individuals whose personal assets back underwriting at the insurance market.

Equally, of the six most profitable syndicates in 1989 – the last year for which final results are available – five contain significantly more than their fair share of working Names.

Trends emerging from the data are so far not as clear-cut as these isolated statistics make it appear. A number of syndicates attracting large numbers of working Names performed badly in 1989.

Syndicate 764, an average sized marine syndicate which made losses of more than 300 per cent and was one of the

worst performers in the market in 1989 when it increased its reserves against future claims from asbestos and pollution, 229 out of its 524 Names – or about 40 per cent of the total – are working members.

Lloyd's has admitted that some syndicates with a greater than average participation of external Names have incurred very substantial losses from catastrophe business.

However, it insists that across the market as a whole working Names do not benefit to the detriment of outsiders. A spokesman said yesterday: "You can prove anything with these figures."

It says that the conclusions of a recent extensive investigation into business practices at Lloyd's, which show that on average – outside Names – obtained better results than working Names in two of the last three years are still valid.

Many Names feel the key to unravelling the extent of insider dealing will be an analysis of the extent and nature of the involvement of the different categories of working Names. The focus of the investigation by the committee, chaired by Sir David Walker, head of the Securities and Investments Board, is likely to shift towards these areas.

Management win battle for BTG

By Daniel Green

THE MANAGEMENT of British Technology Group, the state-owned technology transfer organisation, yesterday won the battle for control of the group after privatisation.

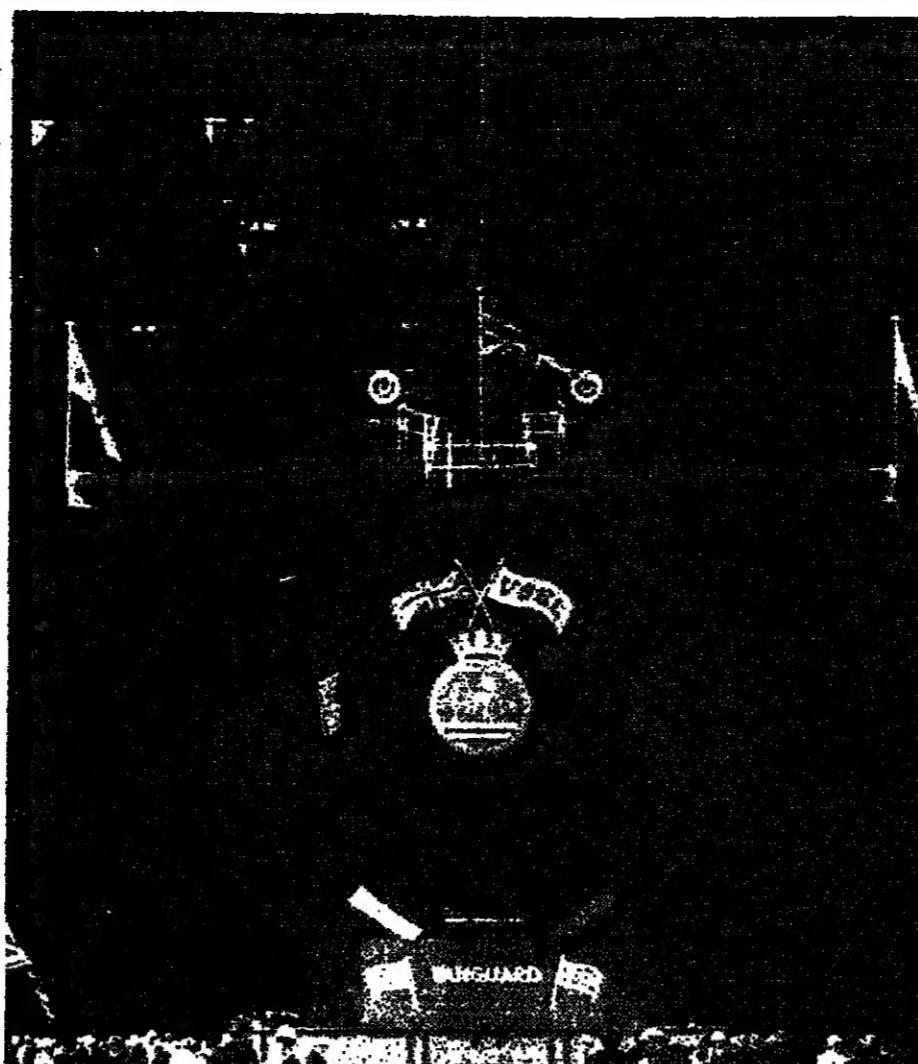
The government announced that it was "to enter a period of exclusive negotiation for BTG with a consortium led by management and employees".

It triumphed over a group led by Mr John Ashworth, director of the London School of Economics and supported by a US technology transfer company, Research Corporation Technologies (RCT).

It is understood to have bid more than £250m – at the top end of the range of expectations. The management-led team is believed to have bid £23m plus further payments depending on royalty income over the next decade. The total paid will almost certainly be substantially less than £250m.

The winning consortium includes CIN Venture Management, part of the British Coal Pension Fund, as well as merchant banks and academic institutions from the UK and other European countries.

The announcement brings to a close a controversial battle. The sale had taken four months and was conducted on the basis of sealed bids amid criticism that BTG would have to release commercially sensitive information to its US rival. RCT said it would develop its own technology transfer business in the UK.



Britain's first Trident ballistic missile submarine was launched by Mr Tom King, the defence secretary, at the VSEL yard in Barrow-in-Furness, north west England. The 16,000-ton Vanguard is almost twice the size of the Polaris boats it will gradually replace from 1995, giving Britain a greatly increased nuclear fire power.

BRITAIN IN BRIEF



Tories admit Nadir gave funds to party

The Conservative party has admitted it received donations totalling \$440,000 from Mr Asil Nadir, chairman of the collapsed Polly Peck group and indicated that it did not intend to return the money.

Inspectors from Euratom, the EC's nuclear power directorate, discovered last December that Dounreay physically held 13.7 kgs less of enriched uranium than the stock entered on its books. Further investigations by Euratom and the UK authorities narrowed this discrepancy down to around 6.7 kgs.

The commission said that the Dounreay managers would have to rectify the failures in their uranium accounting and measuring systems before the plant resumes operation.

voters were in favour.

The amalgamation is likely to encourage other UK unions to look for mergers. Many of them are suffering from financial problems because of a sharp decline in membership as a result of the recession.

The new 850,000-strong union will be called the Amalgamated Engineering and Electrical Union.

Warning on N-accounting

The European Commission warned the UK Atomic Energy Authority that it must rectify its uranium accounting methods at Dounreay before restarting the Caithness reactor, after several kilograms of highly enriched uranium went missing there.

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Optimism in business falls

Business optimism among company bosses fell in the first two months of 1992, the Institute of Directors said.

A survey of 322 directors from all sectors of business showed that in February only 43 per cent were more optimistic about their company's prospects than they were six months ago, compared with 48 per cent in December and 55 per cent in October.

Hurd urges IMF link

Mr Douglas Hurd, Britain's foreign secretary, told the Commons it was crucial that Russia and the other republics of the former Soviet Union should make themselves eligible for additional aid "on an International Monetary Fund basis".

He stressed that there also had to be an arrangement to deal with the outstanding debts of the Soviet Union.

Mr Hurd urged the Ukraine and other republics who had yet to enter into an agreement on repayment of the debts to do so as soon as possible.

Four big tractor companies – Ford New Holland, John Deere, Massey Ferguson, Case International – and four with smaller operations in the UK – Fiat Agri, Renault, Lamborghini and Deutz of Germany – have been sharing business information since 1976 through a computer network.

Meanwhile, Mr Morgan called for a new pensions act to clarify duties of trustees and their relationship to investment business.

Some manufacturers last night acknowledged that information on the registration of

Tractor makers told to stop sharing data

By David Buchan and Michael Cassell

THE EUROPEAN Commission yesterday ordered several leading tractor makers to stop sharing sensitive information on sales in the UK, alleging that this collusion had helped them solidify a share of nearly 90 per cent of the UK market.

The Commission has ordered manufacturers to scrap the system or scale it down so that it does not interfere with free competition. It has not imposed a fine – as it has the power to do on restrictive practices – because Brussels judged the information-sharing did not amount to a fully-fledged cartel.

The Commission move followed a long inquiry, and takes account of the fact that the UK tractor market is declining, relatively small, and highly concentrated.

vehicles was being exchanged through a third party but denied that the information swap involved pricing details.

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Port sale to raise £35m

A map showing the location of the Firth of Forth in Scotland and England. The map includes labels for Leith, Edinburgh, and the Firth of Forth. It also shows the North Sea and the coastline of Scotland and the English coast.

The government is expected to raise £35m through the stock exchange flotation of Forth Ports Authority, the trust port operator on the Firth of Forth which is the seventh biggest in Britain in terms of the volume of cargo handled.

The share offer, the only public flotation so far in the privatisation of the trust ports, will open on March 12 and close on March 18, well in time for a possible April 9 election.

It was boosted this week by the decision of the Scottish Office to negotiate a lease on a £235m building in Leith, the port of Edinburgh, which will be developed on port land by a subsidiary of Forth Ports.

Unions vote for merger

Members of the AEU engineering union and the EETPU electricians have voted by an overwhelming majority to merge to form Britain's second largest union. About 85 per cent of

the members of the Henley centre for forecasting which predicted better growth and lower inflation at the end of a first-term Labour government compared with a further Conservative term.

The party intends to drive the message home in a television broadcast tonight, using the campaign slogan that Labour would mean the double blow of "more taxes and higher prices".

For its part, Labour said the Tories had ignored recent estimates by the Henley centre for forecasting which predicted better growth and lower inflation at the end of a first-term Labour government compared with a further Conservative term.

The appeal emphasises the challenges that the prime minister has faced since taking office, and says "most experts now agree that we have put Britain on course for steady and sustained growth in the years ahead".

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The number of overseas visitors to the UK fell 7 per cent to 17m last year, according to the British Tourist Authority.

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Watchdog seeks report on regulation of Maxwell group

By Norma Cohen, Investment Correspondent

THE Securities and Investments Board (SIB), the City's chief watchdog, has asked the Investment Management Regulatory Organisation (IMRO), the self-regulatory body for fund managers, for a report explaining how it regulated the investment companies owned by Mr Robert Maxwell.

The move comes as a cross-party parliamentary committee prepares to release its report on hearings into the Maxwell company pension schemes in which IMRO will bear the brunt of fierce criticism for its regulatory failure.

In particular, the SIB wants to know why IMRO approved Bishopsgate Investment Man-

agement (BIM) as an Occupational Pension Scheme member under section 151 of its rule book – a section which subjected it to a much looser regulatory regime than other fund managers. Of IMRO's roughly 1200 members, 170 are in this category.

IMRO had initially intended section 151 to apply only to those trustees who managed investment business on a day to day basis. Eventually, the category was extended to cover fund management companies owned by the employer of "any company whose relationship to the scheme was such that it felt this chapter should apply."

Of the nine directors of BIM, only four were pension fund trustees and BIM was not owned by the companies whose pension schemes it managed. Thus, the SIB has asked how IMRO came to view BIM as a suitable candidate for less stringent rules, particularly in light of its initial unease about approving the company in the first place.

Mr John Morgan, chief executive of IMRO, said the self-regulatory body is reviewing their application of section 151 to investment fund managers.

Meanwhile, Mr Morgan called for a new pensions act to clarify duties of trustees and their relationship to investment business.

Government tries to calm nerves over election

By Alison Smith

CONSERVATIVE officials yesterday tried to calm party nerves by pre-empting an unfavourable opinion poll, while elsewhere at Westminster senior ministers played down rumours that there would be an early general election.

Senior party figures suggested an NOP opinion poll said to show a five per cent Labour lead in 50 marginal seats is unreliable.

The poll, due to be published tomorrow, is understood to put Labour's share of the vote on 43 per cent with the Tories on 38 per cent, and the Liberal Democrats on 16 per cent.

Government ministers, however, that yesterday even-

ing's visit was a long-standing engagement to attend the Queen's Awards for Industry.

Although the Conservatives are concerned at suggestions they could lose many marginal seats – constituencies where no party has a secure majority – party managers said today's NOP poll did not take account of the "incumbency" factor which would favour sitting Tory MPs.

NOP would not comment on the findings but said the interviews, with 20 people in each seat, were carried out last Wednesday. The survey was commissioned by the Local Government Chronicle and the

television programme Public Eye.

At Westminster, the Tories focused their campaign on the economic effects of a Labour election victory. Mr Chris Patten, the Tory party chairman, said City financial institutions expected higher public sector borrowing and inflation and lower growth under Labour.

The party intends to drive the message home in a television broadcast tonight, using the campaign slogan that Labour would mean the double blow of "more taxes and higher prices".

For its part, Labour said the Tories had ignored recent

estimates by the Henley centre for forecasting which predicted better growth and lower inflation at the end of a first-term Labour government compared with a further Conservative term.

The result is confusion. At least one member of NTB (whose own view is that the political imperative of tax cuts long ago rendered academic the theoretical arguments) has taken to describing his colleagues as "all over the place".

The apparent contradictions can be reconciled. Mrs Thatcher and her allies have not suddenly decided that taxes are a good thing. Quite the reverse. She is a strong as ever in her defence of the individual against the state.

Instead, the debate about the Budget is a proxy for two much more fundamental rows over economic management which did not take place last year, largely because of the European issue.

One centres on Mr Major's decision to add £1bn to public spending in the autumn: the other, linked on that familiar bête noire of the right,

the exchange rate mechanism.

For those who have kept faith with the simple slogan of "sound money", Mr Major committed two mortal sins. The first was to subordinate cuts in interest rates to the

maintenance of sterling's rate in the 1980s, the argument runs, has been replaced by the failed Keynesianism of the 1960s and 1970s. It is a theme that Mrs Thatcher is likely to return when she takes up her seat in the House of Lords after the election.

Philip Stephens looks at the curious attitude of the Tory right to next week's predicted tax cuts in the UK Budget

THEIR are two quite separate political debates about the case for fiscal prudence or otherwise in next week's annual UK Budget.

The first is the obvious one which will continue to dominate the election battle between the ruling Conservatives and the opposition Labour party.

It has brought the sharpest slogan of the pre-election campaign so far in Mr Neil Kinnock's phrase that the choice is between "borrowing to build or borrowing to bribe". Mr John Major undoubtedly will have his own carefully-crafted manifesto to rebut the charge once the Budget has been announced.

But a more fascinating – and equally vociferous – argument has started on the right of the Conservative party. It looks likely to run well beyond the election: "win or lose".

The true guardians of the Thatcherite torch are as concerned as the Labour Party at the prospect that the government will cut a penny or two off the basic rate of income tax while public borrowing is rising so sharply.

It is a stance that has raised eyebrows among those brought up to believe that Mrs Margaret Thatcher was more determined than most to give voters the chance to spend more of their own money.

More seriously, it has infuriated nervous ministers who see an old-fashioned bribe as the best and

perhaps only chance of winning an April 9 election.

The first signs of a row surfaced in some unguarded remarks by Mr Cecil Parkinson. A former cabinet minister, he is now the chairman of Conservative Way Forward, a pressure group set up to defend the free-market wisdom of the 1980s.

Mr Parkinson argued that the government's slightly frayed reputation for economic prudence was far more important to the voters than a pre-election cut in income tax. With borrowing at well above £20bn Mr Norman Lamont should err on the side of caution.

His comments provided the cue for a stream of less temperate attacks on Mr Major from Thatcherite acolytes, most

MANAGEMENT: Marketing and Advertising

Retailing

Silent enemy poised for attack

John Thornhill looks at the threat to Europe from the arrival of US warehouse clubs

The threat posed by US "warehouse clubs" opening their vast sheds on the eastern side of the Atlantic has set the European retailing industry alight.

The clubs, dubbed the "silent enemy" in the US because of their devastating impact on traditional retailers, sell huge volumes of a narrow range of goods at deeply-discounted prices from low-cost, edge-of-town outlets, more than three times the size of the biggest grocery superstores in the UK.

One of the leading warehouse clubs, Costco, which is 20 per cent owned by Carrefour, the French retailer, looks set to open two stores in the UK within the next 12 months. Others are rumoured to be keen to follow.

In a study of the potential impact of the entry of these clubs into the UK, the team of retail analysts at Goldman Sachs, the US securities house, argues that they could turn "the retail scene upside-down" within the decade.

It suggests there is scope for 30 Costco-style warehouse clubs in the US, generating sales of \$2bn within five to 10 years. This would make the company one of the dozen biggest retailers in Britain with a knock-on influence across the entire retail sector.

"The warehouse clubs are hugely-efficient channels of distribution which just strip cost out of every link in the supply chain," says Paul Deacon, retailing analyst at Goldman Sachs, reminiscing fondly about the bargain price he paid

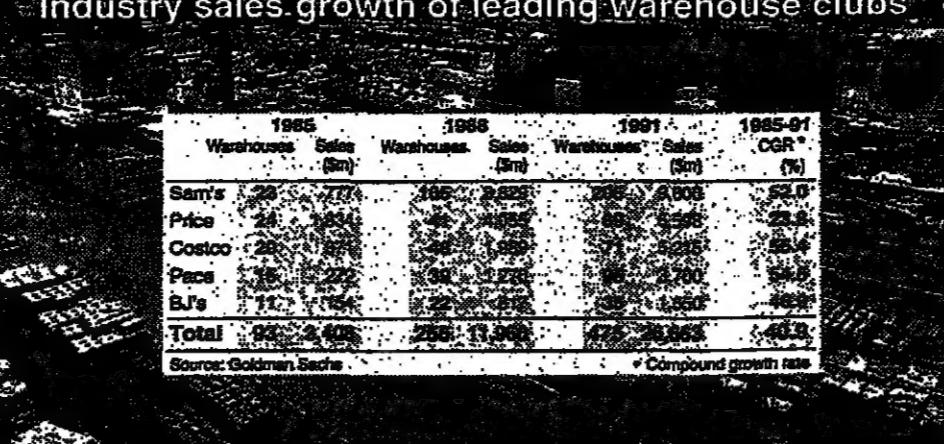
for a car at one of the clubs. He suggests the clubs are able to minimise their costs by running rudimentary stores in cheap locations, maintaining tight levels of stock, keeping the wage bill low, having a cash-only payment policy and limiting marketing and advertising expenditure. They run gross margins of around 10 per cent, compared with the 25 per cent enjoyed by traditional supermarkets in the US.

The clubs have a very high stock-turn (18.8 times a year at the industry-leading Price Club) and dispense entirely with costly central distribution networks. Such is the speed with which stock is pushed through the distribution channel that in many cases the retailer has sold the goods before paying for them.

The goods for sale are carefully selected: they are almost all high-quality, top-of-the-range branded goods - about 60 per cent are non-food lines with 40 per cent food.

Price Club sells 2,800 different lines, of which 2,000 are constant and the rest vary according to the season and what deals the company is able to negotiate. This "treasure hunt" element gives the clubs

Industry sales growth of leading warehouse clubs



considerable customer appeal. The clubs' customers pay an annual membership fee of about \$25. Typically, two-thirds of members are business customers, such as small retailers and caterers, who use the clubs as a wholesale outlet; the remainder are everyday shoppers drawn in by the cheap prices.

The value of the average transaction is very high at

\$180. The warehouse clubs have experienced explosive growth in the US over the past decade. The industry is dominated by five big and very successful players which account for 26.7m of sales.

Whether any of them can now transfer their trading formula to Europe, however, remains to be seen.

The value of the average transaction is very high at

cost structures on each side of the Atlantic.

In the US, site and building costs are relatively cheap; the higher cost structure of the European retailing industry may well wreck the economics of the pure warehouse club format.

In the UK it may boil down to a matter of classification. Goldman Sachs estimates that if a club were to buy a 12-acre

site with permission to open a retailing operation, it might cost £24m. A site on an old industrial estate open only to wholesalers might be just £2m.

Such differences may lead to a hybrid form of warehouse club being introduced. The clubs may limit themselves to the wholesale market before later spreading into a retailing formula. Or they may restrict themselves to non-food lines and then later broaden into food.

But the UK wholesaling industry is dismissive of the potential threat and argues that local operators already fully satisfy the market.

David Poole, managing director of Nurdin & Peacock, the cash-and-carry operator which has an annual turnover of more than £1.5bn, says: "Costco could not operate more efficiently than we do."

Alan Toft, director general of the Federation of Wholesale Distributors, which represents wholesalers in the food and drink industry, even goes so far as to say that "there is no way that this form of discount warehouse club can have any impact on wholesaling companies."

He argues that small retail

households are receiving through their doors a credit card-sized Consumer Rights card. You are entitled to your money back, it says, when:

• There is a major fault -

• The goods don't do what they are supposed to do.

• The goods don't fit their description.

A fair deal on the cards

"IF IT was going for a song but it won't play a note, where do you stand?" ask the posters, depicting a sale-tagged radio, which appeared this week in north-east England.

In its latest campaign to make the consumer rights message less worthy and more accessible, the Office of Fair Trading is currently running an experimental Square Deal Week in Tyne and Wear. All 100,000 households are receiving through their doors a credit card-sized Consumer Rights card.

You are entitled to your

money back, it says, when:

• There is a major fault -

• The goods don't do what they are supposed to do.

• The goods don't fit their description.

YOU STAND

But you are not if:

• Clothes don't fit (as long as the correct size is shown).

• The goods have been

misbranded.

• You were able to see the faults before purchase.

• You have already accepted a credit note.

The OFT is spending £250,000 - more than fifth of its total annual publicity budget - on the promotion. It will be monitoring the impact of the campaign, its most intensive ever, to see whether it should be launched elsewhere.

Square Deal Week is the latest example of the OFT's move over the past three years towards a more populist approach to consumer rights.

Tyne and Wear was chosen for the experiment because of its relatively high proportion of socio-economic groups C2, D and E, its strong local media and high concentration of shopping centres, including Newcastle's city centre Eldon Square and Gateshead's out-of-town MetroCentre, the largest of their types in Europe.

Chris Tighe

This is meant to be the year of EC harmonisation. It is also turning out to be the year when one of the most important, yet overlooked, aspects of marketing and advertising - the media space-buying business - may witness some intense struggles among the biggest European players.

Reports that the French company Publicis, and its partner in Europe, Foot Cone and Belding, may link with The Media Partnership (TMP) have been around for many months. TMP negotiates media-buying for a number of traditional advertising agencies which offer a full range of services, winning discounts from media owners by bulk-buying large volumes of advertising.

The rumours took flight in February, when there were suggestions that Publicis-FCB Europe had signed a letter of intent to join TMP. Publicis executives this week strongly denied that but acknowledged that negotiations were "continuing" with TMP.

At the same time Publicis is also

Space may prove the final frontier

Gary Mead investigates intense struggles within the media buying business

considering expanding its media-buying links with Interpublic, the US group; Publicis and Interpublic use Publis-Media Service (PMS) in France as their media-buying agency.

The background to this flurry is the growing belief among the larger full-service agencies that greater, European-wide fragmentation of the forms and outlets of media, in conjunction with increased concentration of media ownership, requires an equal concentration of media-buying in order to ensure the best prices.

Media owners might be controlling bigger empires; but audiences and readerships are becoming more specialised. There has been an explosion of European media outlets in the last 20 years. In 1980 there were

no satellite television channels; in 1990 there were 82. The number of radio stations has more than doubled (to 5,820); consumer magazine titles have increased from 5,400 to 8,240; terrestrial television channels have grown from 15 to 38.

That development offers opportunities for media space-buyers to haggle over volume prices. As the number of media outlets seeking advertising revenue has soared, and the general recession has forced collapses in advertising spending, the jam is being spread more thinly.

Hence the current interest in forming "media-buying clubs" such as TMP and PMS, which exist solely to negotiate discounts on volume advertising expenditure. Media buying is a complex business. But in

terms of its impact on advertising spending budgets, it vital particularly in a recession.

Average, advertisers spend 15 per cent of their advertising budget on creative work and 85 per cent on the space for their commercials, be they placed in newspapers, television or radio. Advertisers have already managed to squeeze down the traditional 15 per cent commission on advertising budgets they pay for creative work; attacks on the space-buying front are now the order of the day. That is especially true in France, where Carat (part of Aegis), PMS, TMP and Eurocom together account for almost 80 per cent of all media-buying activities.

TM is but one "buying club" among several; their sole rationale is to negotiate better deals for full-service advertising agencies on the basis of volume. In France today, discounts on the standard advertising rate card of up to 50 per cent can be written from some of the weaker media, such as radio.

There is a growing belief among media-buying agencies that the French model will spread to the rest of Europe sooner or later. This is not welcomed by either media owners or media space-buyers, who fear that a valuable product - advertising space - is rapidly being turned into a commodity where price will be the only determining factor. Some advertisers, however, may welcome such a move; it will force down the cost of advertising, albeit at the risk of lessening their control as to where and

when their commercials run.

It is easy to see which way the wind is blowing: specialist space-buyers and "buying clubs" accounted for just 11 per cent of all advertising buying in Europe in 1980; by 1990 that had jumped to 47 per cent. The losers were the conventional "full-service" advertising agencies.

Of specialist space-buyers, Carat is dominant in Europe, with 18.1 billion of \$5.2bn. Optimedia, the media-buying wing of Publicis, came 7th with billings of some \$1.2bn; TMP was fourth with some \$1.4bn; PMS registered some \$1.3bn. Were Publicis (through PMS and Optimedia) to join TMP, the new group could leap-frog into second place, still significantly behind Carat but displacing another powerful media-buying company, Zenith (part of the Saatchi group). The big guns are being rolled into position; but how far are cumbersome and heavy - it may be a considerable time before Publicis makes up its mind who will be its best partner, if at all.

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ARTS

CINEMA

Psychodrama turned into a deep, dark joke

Do we need the sight of a great modern film-maker jumping out at us from behind a camera and saying "Boo"? This in essence is the experience provided by Martin Scorsese's *Cape Fear*. There are more gratuitous *coupes de cinema* per minute than there are quills per inch upon a fresh porcupine.

Remaking the 1962 hoodlum-at-large thriller that starred Gregory Peck and Robert Mitchum, Scorsese provides a lexicon of visual inquisitiveness. Jump cuts, painted skies, zoom-in-track-outs, rearing crane shots (even in intimate conversation scenes), colour muting to monochrome... Yet that is all the film sometimes seems like: a lexicon. One is reminded of Bruce Willis's breathless aside in *The Last Boy Scout* when he and his chum are attacked by a loquaciously abusive baddie: "Feels like we're being beaten up by the inventor of *Scrabble*."

Scorsese's game is *Movie Scrabble*. You win a double-quote-score for wryly invoking the original *Cape Fear*, as when an ageing Peck and Mitchum stroll into cameo roles as sleazy lawyer and Southern sheriff respectively. And you win a triple-quote-score if, like Robert De Niro as the vengeful ex-convict who pursues and psychologically torments the defence lawyer who beat him (Nick Nolte) plus his wife (Jessica Lange) and nubile daughter (Juliette Lewis), you can pay tribute to as many roles and actors as possible.

De Niro's Max Cady is one part Mitchum - more *The Night Of The Hunter* than *Cape Fear* - to several large parts of Lionel Barrymore and G.D. Spradlin. With his Hawaiian shirt, airport sun-glasses and loony ebullience, he also suggests Fred Flintstone on a

works outing to Florida. (The nominal setting is North Carolina but the film was shot, and looks like it, around Fort Lauderdale). The movie is fun, but is it art? Like any good game of Scrabble it is at least for a while diverting. From the first image in the titles sequence - the camera rising from primeval water to the jagged letters against a riverswirl background - Scorsese is determined to go Gothic.

Horror-horror cloudscapes lower over Nolte and Lange's handsome mansion; deep-focus effects pay homage to *Citizen Kane*, and fairy-tale ghoulishness is invoked in the queasy scene with De Niro, furing Miss Lewis's pubescent teenager to the school basement-cum-makeshift theatre, plays Big Bad Wolf to her Red Riding Hood with a mock-up gingerbread cottage behind him. This duel of innuendo between a shyly ripening girl and a slippery psychopath - "we have already seen him brutalise a woman and bite a chick from her cheek" - has a quietly hypnotic power.

But typically of this cleverer-than-thou thriller, Miss Lewis, unlike her 1962 predecessor, is no innocent. Coming 30 years on to the same story (based on John D MacDonald's novel *The Executioners*), Scorsese and screenwriter Wesley Strick feel they must muddy the Manichean waters of good guys versus bad. But in doing so, they also muddy its dramatic clarity of purpose.

Nolte and Lange are an over-written problem couple with an over-telegraphed problem daughter. He is a man repressed by small-town life, his small eyes panned in behind wire-rim specs. She is a designer with a Lange-like line in tremulous hysteria.

They are clearly in such deep domestic turmoil already

CAPE FEAR
Martin Scorsese

ONCE UPON A CRIME
Eugene Levy

MEN OF RESPECT
William Reilly

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Thursday March 5 1992

Bosnia must be saved

THROUGHOUT THE civil war in Croatia, the central Yugoslav republic of Bosnia-Herzegovina managed to stay on the side-lines. It was not easy. Whenever federal units withdrew from Croatia, they were transferred to Bosnia. As a result, this ethnically mixed republic of Moslems, Serbs and Croats has one of Europe's largest armies stationed on its territory. Moreover, this army is perceived as an ally of Serbia, and could be called upon to fight on the side of the Serbs if Bosnia's turn for full-scale civil war, far bloodier than that in Croatia, cannot be avoided. In addition, the governments of Croatia and Serbia have repeatedly said parts of Bosnia should be annexed to their respective republics. If both claims were satisfied, little or no territory would be left for the Moslems, the largest ethnic group, who make up 43 per cent of the population.

Fears of such a partition or civil war have prompted the Bosnian government to adopt three measures. It has assured all citizens of the republic that their ethnic, cultural and political rights will be respected. It has guaranteed that the army will be housed and paid. And, on the recommendation of the European Community, it held a referendum on independence last weekend. The hope was that the outcome of the referendum would finally establish the republic's status, and bring stability. Alas, not so.

Serbs' boycott

The Serbs - one third of the population - boycotted the referendum, contesting the right of the other two communities to split them from their cousins in Serbia and force them to join a new state. For their part, Moslems and Croats overwhelmingly voted for independence. Once the result was known, armed Serbs threw up barricades around Sarajevo, the capital. Several people were killed. In the north of the republic, where Serbs have established an autonomous region, Croats and Serbs have already been fighting each other.

Rather than risk plunging the republic into civil war, the Bosnian government earlier this week made some concessions to the Serbs, promising

them more access to the media and more representation in the police. But it also appealed to the EC again for recognition.

The EC is faced with a difficult choice. If it recognises the new state, it may fire the starting-gun for civil war, since Serb leaders have said they will fight rather than live in an independent Bosnia. But if it delays recognition, it will be perceived as yielding to Serbian intimidation. More worrying, delay is likely to radicalise the Moslems, and encourage nationalist Croats to seek unity with Croatia.

Territorial integrity

Independence for Bosnia will be meaningless unless the territorial integrity of the republic can be guaranteed. Therefore the EC, if it goes ahead with recognition, must serve notice that it will not countenance claims on Bosnian territory by either Croatia or Serbia. And it must send a clear warning to Serbia that the Bosnian Serbs should not be encouraged, still less materially aided, in any attempt to thwart by force the expressed wish of the majority of the republic's citizens. It should be clear to Serbia's leaders that interference in Bosnia will delay the lifting of EC sanctions against Serbia.

The EC peace conference on Yugoslavia has already set up a committee aimed at reaching consensus among all the ethnic groups in Bosnia. This should be convened immediately with the aim of assuring the republic's Serbs that they will not face any discrimination, and of trying to stop the violence. Meanwhile, the UN peacekeeping troops should be seen as soon as possible to Sarajevo, which has been designated as their headquarters. Although their mandate is to keep the peace in Croatia, their presence in Bosnia should help to discourage violence there. Serbia must realise that escalating the tension in Bosnia will only delay the deployment of UN troops to protect the Serbs in Croatia.

In short, the UN as peacemaker and the EC as peacemaker must continue to work in parallel. The barricades in Sarajevo should not deter either from acting quickly.

A charter for passengers

THE PASSENGER'S Charter yesterday drew into the platform almost six months later than scheduled. The reason for the delay was not leaves on the track or the wrong kind of snow so much as the difficulty of finding money to fund the scheme. If passengers are to be paid compensation for service failures, British Rail must either find the money from lower investment or higher fares - in either case rebounding on the passengers it is intended to help. The charter therefore emphasises prevention rather than cure.

For example, each of the 15 main commuter routes into London is to be set "challenging but achievable" targets for reliability and punctuality which will reflect the investment which has gone into it. Failure to meet the targets will lead to automatic discounts for commuters on the cost of renewing season tickets. Each line's progress will be monitored on a monthly basis, so that managers have the opportunity to improve performance and avoid payoffs.

Hard-pressed commuters on unmodernised lines such as that between Southend and London's Fenchurch Street station will no doubt welcome any incentive for BR managers to reduce the level of delays created by continual delays and cancellations. But the London arrangements will not automatically apply to commuters in other large conurbations where local rail services are the responsibility of Passenger Transport Executives.

Existing scheme

On other parts of the railway network, yesterday's charter may offer less compensation than is available under the existing discretionary and little-publicised scheme. For example, while the charter specifies compensation for trains which are excessively delayed, no recompence is offered if trains are unheated in cold weather (as is sometimes available under the present scheme). And compensation will be in vouchers against the cost of future travel, rather than in cash.

All of this is understandable if the aim is to persuade rail managers to be more attentive to passengers' needs without

incurring extra expenditure. But the only long-term solution to the failure of state ownership to provide an acceptable level of service is to open the railways to private capital and competitive pressures.

Like the passenger's charter, the government's plans to privatise BR have been running unconscionably late. In this case, the delay has been to good purpose, since it has allowed ministers to examine and reject the favoured strategy of selling off profitable operations such as InterCity complete with trains and tracks. This would have left each operation as a monopoly, and made it hard to private parts of the network which cannot be profitable when competing with roads that are free at the point of use.

Piecemeal procedure

Now ministers plan to proceed piecemeal, beginning by removing BR's monopoly over the provision of rail services. With more than a dozen private operators queuing up to run trains on the network, an element of competition could be introduced quickly. That would be followed by the sale of profitable operations such as InterCity within their tracks.

Loss-making services would be franchised to the bidder prepared to accept the lowest subsidy. Ultimately, BR itself would dwindle to a track authority, with responsibility for centralised functions such as safety, timetabling and ticketing.

This divorce of the ownership of trains from the ownership of track offers a significant benefit. If the government could accept responsibility for the latter - as it does for roads

- the charging structure for both could be put on a comparable basis. Much more of the rail network would then offer profitable opportunities for business.

It would also place UK rail operators in a strong position if the European Commission proceeds with plans to separate train operation from track infrastructure across the EC. If British train operators have become accustomed to competing on the UK railways, they will enjoy competitive advantage in any deregulated European rail market.

Mr Deryck Maughan, the softly spoken Englishman catapulted into running Salomon Brothers, the scandal-stricken US securities firm, simply calls it "a tremendous amount of sewer and pipeline work".

It is a classic understatement. For what Mr Maughan is talking about is nothing less than reforming the management systems of one of Wall Street's biggest firms - including tackling the sensitive issue of pay.

Furthermore, the overhaul of Salomon's plumbing has been largely carried out in just four months, in the shadow of a bond trading scandal which came close to destroying the business, and which may yet cause it serious harm. Crisis management does not come much tougher.

When Salomon's new management team of Mr Warren Buffett, interim chairman, and Mr Maughan, chief operating officer, took over last August, they faced three main challenges.

The first, accomplished with some difficulty, was to prevent a liquidity crisis which could have bankrupted the firm.

The second was to regain a reputation for honest dealing. This had been shattered by the revelations that Mr Paul Mozer, the firm's senior bond trader, had faked orders at US Treasury bond auctions; worse, Salomon's former investment management, led by Mr John Gutfreund, its ousted chairman, had failed to report Mr Mozer to the authorities when it discovered his wrongdoing.

The third, much more complex, challenge was to shake up Salomon's management systems and improve the basic profitability of its businesses

'It is unthinkable that we would come out of the investment banking business'

- Deryck Maughan

without further damaging the group's shaken morale. On this the jury is still out.

Many securities firms are prone to weak management. But it is now clear that even by Wall Street's standards, the management systems at the old Salomon were poor and promoted intrigue, indecision and cronyism.

Mr Gutfreund, the man once dubbed "The King of Wall Street" by *BusinessWeek* magazine, presided over a structure resembling a medieval court. Charming, contentious and autocratic, by turns, he had built Salomon up from a US bond trading business into a leading integrated global securities house.

Mr Gutfreund devolved power onto a group of independent fiefdoms, each running a main business line, but made sure their leaders remained dependent on his patronage. For example, department managers had overlapping responsibilities, making it unclear who was responsible for what - a situation Mr Gutfreund reportedly seemed to encourage.

Now there is a modern budgeting system, with revenue and expense targets coherently defined for departments at the start of the year. "The game is to allocate the expense and see if anyone objects," Mr Maughan recently admitted.

The link between pay and performance was also weak, with the allocation of bonuses depending substantially on an individual's relationship with Mr Gutfreund and Mr Tom Strauss, his deputy.

In 1990, a year when operating profits were flat, the wage bill leaped by \$120m (which at the time prompted an unsuccessful and secret boardroom revolt by Mr Buffett in his capacity as a non-executive director).

It was a system lacking accountability, guaranteed to create strife, and

Martin Dickson and Patrick Harverson assess the reforms at Salomon, the US securities firm brought low by scandal last year

Modern plumbing for a shaken house

perilously dependent on strong central leadership. That, say insiders, is what it increasingly lacked: both Mr Gutfreund and Mr Strauss tended to procrastinate over difficult decisions, and the former became increasingly remote from day-to-day operations.

Reform has been left by the hands of Mr Buffett largely to Mr Maughan. A 44-year-old coal miner's son who once worked in the Bureau of Treasury, he joined Salomon in 1989 and made his name running its highly successful Japanese operations. He had only been back in New York a few months when the scandal broke.

One of his most basic reforms has been to make clear just which managers are responsible for what businesses. The starting point has been to define Salomon as a series of global product lines. One, for example, deals in US fixed income securities, another in Japanese equities.

Next, Salomon needed to decide which centre should have responsibility for these operations. For example, should someone trading Japanese warrants in London report to an executive in the British capital, New York or Tokyo? The old Salomon, in common with some of its Wall Street rivals, had always fudged this issue.

Now, the Japanese warrant traders would report to a London manager on a day-to-day basis, but the strategic direction of his business and his pay would be set in Japan. This is because the businesses dealing in Asian securities will now be run out of Japan. European ones out of London, and US securities out of New York, which is also the centre for the global investment banking business.

With business units more clearly defined, Mr Maughan has also been able to draw up revenue and expense targets for each, as well as making pay much more closely related to a department's performance.

The reshaping of compensation began last autumn, when \$15m previously allocated for bonuses was clawed back, making 1991's total wage bill rather smaller than 1990's - even though profits rose by two-thirds.

This year, the firm is implementing a new wages and bonuses system. Each department has been guaranteed a minimum pool of money, substantially lower than last year's pay packet, but it can earn much more if it exceeds its revenue targets. A much higher proportion of bonuses will be paid out as Salomon stock, to link an individual's interests more closely with those of the company.

These changes in pay have caused unrest and numerous defections.

Apparently unnerfed by the departures, in January the firm offered pay guarantees to six members of its US equity research department to prevent them quitting - breaking its own ban on such ironclad offers.

Staff unrest has been exacerbated by the Buffett/Maughan changes in Salomon's business mix, for in an attempt to boost profits they have made made cuts in parts of its two weakest areas, equities and investment banking, which the Gutfreund regime was prepared to subsidise

from bond trading activities.

In equities, Salomon has abandoned speculative proprietary trading, which means it no longer takes large shareholdings for itself in US stocks in the hope of making a profit. It now admits this business was unprofitable and absorbed too much capital.

In investment banking, some 50 staff have been trimmed across the board, most notably in real estate, where about 20 out of 40 jobs have gone - a troubled area for all Wall Street. However, many of these cuts were planned before the scandal broke, because of market changes.

The cuts have led to accusations from departing employees that Salomon is abandoning its commitment both to equities and investment banking.

Nevertheless, it is ironic that both equities and investment banking have suffered far more from the bond trad-

ing, retreating to its origins in bond trading.

In equities, Salomon has abandoned speculative proprietary trading, which means it no longer takes large shareholdings for itself in US stocks in the hope of making a profit. It now admits this business was unprofitable and absorbed too much capital.

Salomon's leaders insist it is quite wrong. "It is unthinkable that we would come out of the investment banking business," says Mr Maughan. "It is unthinkable we would give up underwriting. What Salomon is simply trying to do, he says, is manage these businesses better. The firm insists it is adding to its equity research and distribution capabilities.

Despite Wall Street's recruiting efforts, Salomon has not lost too many big names so far. But it recently had to hand over large payments to senior executives in a special deferred compensation programme devised by Mr Gutfreund. This has loosened the "golden handcuffs" tying many to the firm, and is already adding to the firm's earnings.

Another uncertainty is whether the new, squeaky-clean Salomon will be quite as willing to take the aggressive risks with positions in the bond and derivatives markets that were the life-blood of the old firm. Senior executives insist it will, pointing out that its capital base is still the biggest on Wall Street. Outsiders remain dubious.

Mr Buffett, echoing the great banker J P Morgan, declares that Salomon's goal is to do "first-class business... in a first-class way".

But might this lead the firm to pull its punches? After all, Mr Buffett is also on record as saying that "if you want to make money, go to Wall Street and hold your nose".

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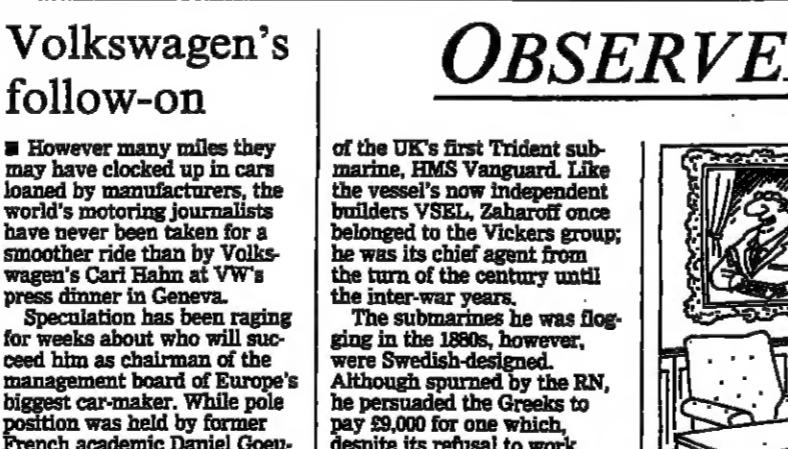
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resigned shrug of the shoulders.

In the swim

■ Metal Bulletin's chairman Trevor Tarring is clearly chuffed with the way his company is bucking industry trends and reporting higher profits. Nevertheless, he is concerned that Emap, which has picked up a 20 per cent stake, might launch a full takeover bid.

Emap paid a substantial premium over market prices for its shares and Tarring observes: "It is unfortunate that it required transactions of this nature to persuade the stock market that the valuation placed on our shares a year ago was so far out of line with their intrinsic worth. Even the 200p a share Emap paid was not a serious reflection of the value of MB."

In that case, why did Tarring sell some of his MB shares last year?

"My wife wanted a swimming pool," he says with a

laugh.

Her political training started

when she followed President

Reagan into the White House

in 1981 as an unpaid intern.

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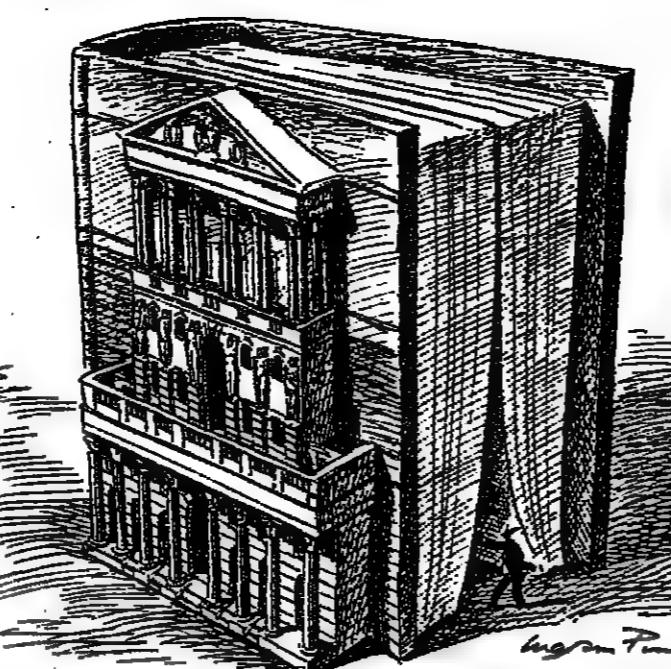
in 1981 as an unpaid intern.

Her political training started

ECONOMIC VIEWPOINT

Why sound money took so long

By Samuel Brittan



The Bank of England and Public Policy 1941-1958

By John Florte

Cambridge £7.50

The Legacy of the Golden Age: the 1960s and their Economic Consequences

Frances and Alec Cairncross (ed)

Routledge £3.95

Goodbye Britain: The 1976 IMF Crisis

By Kathleen Bark and Alec Cairncross

Yale £18.95

Politics and Economic Crisis: 1974-76

By Edmund Dell

Oxford £20

The British Economy since 1945

By Alec Cairncross

Paperback

Money Mischief: Episodes in Monetary History

By Milton Friedman

Harcourt Brace and Jovanovich £19.95

Eminent Economists: Their Life Philosophies

Michael Szenberg (ed)

Cambridge £24.95

desert island, that by Milton Friedman. It also has the longest historical sweep from "stone money" at the dawn of history to US "bimetallic" advocates of a combined silver and gold standard and the choices facing countries trying to stabilise prices after decades of many-digit inflation; and it gives an accessible account of Friedman's main positive ideas.

But the student of British economic policy must earn his right to read Friedman under a palm tree by first reading how monetary policy was seen by the post-war Bank. Florte, a former Bank economist and executive director, attracted attention in the early 1980s with his outspoken objections to the Thatcher government's monetarism as a form of theology of which the Bank wanted no part. In this history he shows himself as sceptical towards the Bank's own pieties.

The whole book can be read as an argument for an independent and accountable Bank, with much emphasis

on the second adjective. But it is an argument based not on an admiration for the Bank's positive performance, but rather the opposite. As early as 1945, the Governor of the Bank of Canada, Graham Towers, wrote to Lord Keynes: "The half-way arrangement under which the central bank is neither a department of government pure and simple, nor directly responsible to the public for its actions, may contain the worst ele-

There is also a mild sort of *bête noire* in his story in the unlikely shape of Lucius Thompson McCausland, a self-taught adviser to the Governors, who had the temerity not to have an economics degree, but who was attached to "ingenious schemes". As far as I remember, the "Maudling Plan" for dealing with the imagined shortage of international liquidity which he devised in the 1950s was no

This new history is also a quarry of information on the ill-fated Operation Robot - a plan to make sterling convertible at a floating rate in 1952, vetoed by Churchill on Lord Cherwell's advice. The choice between a domestic and an external monetary constraint is a matter of time and place and I have always had a retrospective sympathy for Robot, which is quite consistent with later support for the European Monetary System. A floating and convertible pound in the 1950s might have brought forward by two or three decades the dash for economic freedom without the need for the passions of the Thatcher era.

The part of the book with greatest contemporary relevance is oddly enough the early part which deals

ments of both worlds." Florte himself writes of the Bank's tendering of advice to the government in private, "to the probable detriment of public understanding of important issues". And its emphasis on its role as an intermediary between Whitehall and the banking system "brought little advantage to either". Just so.

LETTERS

Measures to prevent abuse of pensions

From Mr I M Aitken.
Sir, I was interested to read that MPs are expected to recommend radical changes in pensions law ("MPs hit at City over pensions regulation", March 3).

The Pensions Management Institute takes seriously the abuses occurring within the pensions industry, even though the vast majority of schemes are well managed.

The council of the institute believes that measures must be taken to ensure that these shortcomings do not and cannot occur again. We have outlined our views in written evidence to the Commons' social security committee.

We are aware that some pension scheme trustees only pay lip service to many aspects of the regulations and no action is taken by the authorities when breaches occur. The Council of the institute believes that associates and fellows of the institute (qualified by professional examinations) should be given a statutory role in supervision. This will improve members' security and safeguard pensions.

One cannot legislate against fraud - however, with proper supervision it can be made more difficult.

I M Aitken,
Vice-president,
Practices Management
Institute,
124 Middlesex Street,
London E1 7HY

Ford's fully-integrated operations across the EC

BICC's role in development of semiconductor

From Mr William H Flote.

Sir, I read with interest your leading article, "Developing cars across borders" (February 27).

Many of your readers may remember that Ford of Britain and Ford of Germany used to develop competing models, which they sold to whichever Ford company could sell them.

It was to make more productive use of the company's considerable resources Europe's Henry Ford II formed Ford of Europe in 1967.

Most of the duplication has been steadily removed over the years, so that today, on the eve of Europe's single market, Ford probably has one of the most fully-integrated European Community-wide operations of any industry.

Cross-border teamwork is the approach that we use. And it is in this vein that we have been studying whether we could effectively increase this teamwork by bringing members of particular teams together in the same locations.

For example, engineers from Britain and Germany recently moved temporarily to our Gelsenkirchen plant in Belgium to oversee the development and start-up of a big project we have there.

When it comes to developing cars, our own in-house video-conferencing and our global computer networks mean that Ford in Europe can share skills

and solutions between teams located in different countries.

This approach is indeed - as you point out - different from the one used by many of our competitors.

Most - especially the Japanese - do all their basic design and engineering in their country of origin, but are increasingly turning to overseas groups to help adapt the central design for local market conditions.

Ours is a different philosophy. Ford believes that the excellent engineering resources that it has in different countries, and on different continents, can be a source of strength.

It is perhaps significant that Ford's European design team, located in Britain and Germany, is leading the "world car" project that within the next few years will lead to the replacement of the North American Ford Tempo and Mercury Topaz, as well as the European Sierra.

William H Flote,
Ford of Europe,
Brentwood,
Essex,
CM10 3BW

Fax service
LETTERS may be faxed on 071-873 5888.
They should be clearly typed and not
handwritten. Please set out machine for
easy resolution.

From Mr Michael D Varcoe-Cocks.

Mr Michael D Varcoe-Cocks,
BICC, Central Technical and
Development Department,
Quantum House,
Maryland Avenue,
Hemel Hempstead,
Herts

ignores one crucial point.

Whereas the managers of a business have to stay and run the business, shareholders can, by picking up a telephone or touching a screen at a bank, sell their shares and sever their limited and totally selfish connection with the company.

Shareholders and management are often controlled by the same individuals; in public companies at least their selfish interests must be subject to greater regulation - and urgently.

Brian Cole,
Draize Wood,
Devonshire Avenue,
Amersham,
Bucks HP6 5JF

From Mr Brian Cole.

Sir, In postulating "the reality that the shareholders, having provided the capital, are thereby in effect the owners of the business" Dr Gillibrand

thinks that shareholders would be better regarded as freeholder landlords than owners of public companies. Freeholder landlords have the right to ensure the preservation of their property, and leasehold tenants do what they will within the limitation. Similarly, we must surely recognise that shareholders (as well as directors) have limited rights and cannot do what they will with the company.

Increased statutory regulation seems to be rejected by Dr Gillibrand, in favour of "an improved relationship between management and shareholders". As an ex-member of Robert Maxwell's staff, who feels hardy let down by the failure of the law, regulatory bodies and

institutions to protect my pension, I do not believe we should wait for such a loosely defined utopia.

Shareholders and management are often controlled by the same individuals; in public companies at least their selfish interests must be subject to greater regulation - and urgently.

Brian Cole,
Draize Wood,
Devonshire Avenue,
Amersham,
Bucks HP6 5JF

ignores one crucial point.

Whereas the managers of a business have to stay and run the business, shareholders can,

but confined its attention to the narrower question of statutory powers over banks. Indeed, my own earliest memories of the Bank was the passion with which some of the directors felt that bank lending should be regulated neither by interest rates nor by controls, but by the Governor and his subordinates talking gentleman-to-gentleman to the clearing banks. Even then it was obvious that this approach, besides being repellent, had no chance of surviving the advent of what an abdication from the great issues of the day to concentrate on this client relationship? Another memory of those days is of Sir Maurice Parsons, a deputy Governor (who became "more difficult" and worse after the 1967 devaluation), complaining that I had asked very politely to see the information on which his sweeping judgments were based.

Indeed, as I recall in my own contribution to the Cairncross inquest of the 1960s, it was the appallingly bad case put up by the advocates of sound money in the Bank and elsewhere which made me believe at the time of growth, that it was better to let the market decide.

For a synoptic view of all the post-war era, including the 1980s, we return again to Cairncross. Has all the agonising been about nothing?

Cairncross in the conclusion to his economic history points out how steady the British economic growth rate has been, at about 2.1% per cent per annum over many decades. The striking feature is how continental growth rates have fallen from earlier highs; so that the period started with lamentations about the British growth gap and ended with disputes about whether the gap had been closed in the 1980s. In terms of output per head of population, the differences were nothing like as great as popularly supposed. He remarks that the great failure has not been growth, but the fading of full employment.

Cairncross remarks: "Most of the

reasons why governments intervene relate to infrastructure, health, the environment, monopolistic influence, and so on, not to innovation and productivity." Would this were all!

He is sceptical about claims that events would have been different under different policies.

"We find in government a convenient scapegoat for outcomes of which we disapprove." He believes that national governments will occupy less and less of the stage; and so far as we look to policies at all, they will have to come from institutions, which are international in character. Such institutions seem to me to be even more cumbersome, slow moving, and bound to last year's fashions than the national variety. But we shall survive.

LOMBARD

A better road to freedom

By Peter Bruce

Last month, Euskadi Ta Askatasuna (ETA), passed something of a milestone. Nearly 23 years after beginning a terrorist war to "free" the Basque country from Spain, it killed its 700th Spaniard in Madrid.

ETA has killed 271 civilians,

26 of whom have been children or teenagers. This year alone,

ETA's bombers and *pistoleiros* have

killed 15 people, in an acceler-

ating attempt to frighten the

Spanish government into negoti-

ating to ensure calm for this

year's festivities: the Olympics

in Barcelona and the Universal

Exhibition in Seville.

Few countries would have

been able to respond to the

violence with the maturity

shown by Spain. It quite rea-

sonably considers the Basque

country to be an integral part

of its territory and has refused

to bend to the provincial and

anachronistic arguments for

separation that draw - as do

most such causes - on dreams

of recreating history before the

birth of modern nation states.

Madrid does not expect any-

one else to fight its battle for

the hearts and minds of the

Basques, but somehow the

issue needs to be broadened.

ETA's war is not of much con-

cern to the rest of the world,

but it remains a serious threat

- probably the only threat - to

a liberal and respected

democracy. Somehow, ETA's

supporters need to know that

violence will not be rewarded

and that violent separation from

Spain means exclusion from

the political and eco-

nomic communities Spain

already belongs to.

Members of ETA are highly

motivated and well-organised.

They draw morals and political

sustenance from the Basque

public that regularly votes for

Herri Batasuna. It is time

Spain's friends and neighbours

begin to speak to those voters

before the Basque country

becomes a European problem

closer to the heart of the conflict

than Northern Ireland.

This does not excuse Madrid

from doing everything possible

to find its own political solu-

tion. But the narrow Basque

gaze needs to be shifted from

Madrid to the wider European

stage.

We get out to the exhibitions and auctions, out for a

test spin with Stuart Marshall

INTERNATIONAL COMPANIES AND FINANCE

UK cable and building group falls 56% to £81m

By Jane Fuller in London

BICC, the UK-based cables and construction group, suffered a 56 per cent fall in pre-tax profit to £81m (£142m) last year after property development write-downs and provisions for losses on the Channel tunnel contract.

Exceptional charges amounted to £42m, of which £30m was attributed to property development and £12m to BICC's share of provisional losses incurred last year by Transmanche Link, a consortium of British and French companies building the tunnel.

BICC's operating profit fell by 31 per cent to £16m from £22m on turnover of £379m, down from £388m. Mr Robin Biggarn, chairman, said the profit decline included £17m of rationalisation costs. This covered about 2,500 job losses in manufacturing worldwide and several hundred more in Balfour Beatty, the group's construction arm.

Daimler-Benz forms specialist electronics unit

DAIMLER-BENZ, Germany's largest company, has signalled an important reorganisation of its electronics activities by carving a new microelectronics company out of two subsidiaries, AEG and Deutsche Aerospace, writes Leslie Collett in Berlin.

The new unit, to be set up in July, was said by DB to mark an important step in its transition from car producer to integrated technology concern. The goal was to concentrate similar technologies within the multi-faceted group.

Mr Ernst G. Stael, AEG chairman, and Mr Jürgen E. Schrempp, chairman of Deutsche Aerospace, said it would also help substitute future-oriented civilian activities for declining defence.

The company will produce everything from semiconductors to sensors, hybrids and complete systems.

The as yet unnamed new company is expected to have sales this year of about DM2.4bn (£1.4bn) and 18,500 employees.

The North American cables business slid to £3m losses, from a £26m profit. Mr Biggarn described this as "the biggest single disappointment".

BICC Cables remained the largest profit contributor with £91m, down from £110m. It experienced weak second-half demand for telecoms cabling from BT in the UK and Telefonica in Spain. As it had recently increased its stake in Grupo Espanol General Cable (GEGC) to 58 per cent and acquired a German company, continental sales would account for half the divisional total this year.

Balfour Beatty improved its profit to £20m from £5m on turnover of £1.6bn, up from £1.78bn. The group has issued £17m of convertible capital bonds and will reduce the IRG group's stake in the company to around 72 per cent from 76 per cent after the flotation. If warrants are fully exercised.

An extraordinary charge of £2m was made for losses on businesses being sold. *Lex*, Page 12

Chief executive to stay on for two further years

By Andrew Fisher in Frankfurt

MR EDWARD REUTER, the chief executive of Daimler-Benz, the German vehicle, aerospace, and electronics concern, will stay on for two more years after reaching the normal retirement age next year.

Daimler has followed the example of Volkswagen, which extended Mr Carl Hahn's period in the top job by two years until the end of 1993.

Daimler's supervisory board, headed by Mr Hilmar Kopper, chief executive of Deutsche Bank, decided yesterday Mr Reuter's contract should be extended until the end of 1993.

Mr Reuter, 54, became chief executive in 1987, succeeding Mr Werner Breitschwerdt who was ousted after Daimler had suffered poor publicity over car production problems and was still striving to absorb its new acquisitions, AEG (electronics), Borsig (aerospace), and MTU (engines). It has since bought Messerschmitt-Bölkow-Blohm to extend its aerospace business, now grouped into Deutsche Aerospace (Dasa).

Unlike Mr Breitschwerdt, the

In Australasia, profit fell to £36m from £33m. Factory rationalisation had been completed, electrical wholesaling recovered to break even and a decision had been made to get out of construction.

Earnings per share fell to 10.7p from 40.3p.

Mr Biggarn said one highlight was the generation of £20m cash by the core operations, before a £57m outflow to fund property developments. Off-balance sheet debt had been reduced from £250m to less than £200m.

On the balance sheet, net borrowings of £38m replaced £22m cash. The group has issued £17m of convertible capital bonds and will reduce the IRG group's stake in the company to around 72 per cent from 76 per cent after the flotation. If warrants are fully exercised.

Elsag Bailey, based in Genova, had net profits of £26.5m in 1990, the latest year for which figures are available. The company specialises in continuous process control automation equipment, and on machinery for automating services such as letter sorting.

Credit Lyonnais has bought a 4 per cent holding through its Clinvest subsidiary, while MAM's stake has not been disclosed.

The deals, which were co-ordinated by Wasserstein Perella the US investment bank, took place on the Italian block market at £4.625 a share. Elsag Bailey's shares were fixed in Milan at £4.650 yesterday.

Mr Werner, 53, who joined Daimler as a toolmaking apprentice, will remain as Mr Reuter's deputy until May, 1993, after 50 years with the company. He will then also step down as chief executive of Mercedes to be succeeded by Mr Helmut Werner, the former head of Continental tyres.

Both Mr Werner and Mr Jürgen Schrempp, 47, who heads Dasa, are regarded as strong candidates to succeed Mr Reuter as the chief executive of Daimler after 1993. Mr Werner, 53, heads Mercedes' truck operation and has moved it into profit by curbing costs and increasing productivity. Rising domestic demand, helped by unification, has also benefited sales.

NOTICE OF NOTEHOLDERS' MEETING

Government Insurance Office
of
New South Wales

AS\$50,000,000
14½ per cent. Notes due 19th November, 1993

GIO Australia Holdings Limited (the "Issuer") hereby gives notice to the holders of Government Insurance Office of New South Wales ("GIO") AS\$50,000,000 14½ per cent. Notes due 19th November, 1993 (the "Notes") that GIO was, on 1st January, 1992, by virtue of the Government Insurance Office (Privatisation) Act 1991 (the "Act") converted from a statutory corporation into a public company limited by shares with a new name, GIO Australia Holdings Limited. Pursuant to the provisions of the Act the Issuer assumes all of the assets, liabilities and undertakings of GIO and will, therefore, be responsible for all payments of principal, interest and any additional amounts in respect of the Notes. The Notes will remain listed on the Luxembourg Stock Exchange under the Issuer's former name, GIO, followed by the Issuer's new name, GIO Australia Holdings Limited, and no stamping or exchange of the Notes has been required as a result of the Issuer's change of name.

Holders of the Notes are hereby informed that the Act also envisages the privatisation of the Issuer by the sale of shares in the Issuer to the public. Holders of Notes should also be aware that following privatisation, the Act contemplates that the Issuer will act as a holding company and that certain divisions of the Issuer's business will be transferred to operating companies which will be wholly-owned subsidiaries of the Issuer.

The Issuer also hereby gives notice to the holders of the Notes that a meeting of Noteholders will be convened pursuant to Condition 12 of the Terms and Conditions of the Notes at the offices of Westpac Banking Corporation, 75 King William Street, London EC4N 7HA (which place has for this purpose been approved by the Fiscal Agent) on 31st March, 1992 at 10.30 a.m. (London time) in order to consider and vote upon the following Extraordinary Resolution proposed by the Issuer.

THAT the Terms and Conditions of the Notes be and they are hereby modified:

- by deleting the wording of Condition 2(b) of the Terms and Conditions of the Notes in its entirety and re-numbering Condition 2(a), Condition 2, accordingly;
- by deleting the words "except in connection with a scheme for the transfer of the whole or substantially the whole of its undertaking, assets and obligations to its successor in business being a statutory corporation incorporated in, or a company whose share capital is wholly-owned by, the State of New South Wales, Australia" in paragraph (v) of Condition 8 of the Terms and Conditions of the Notes; and
- by deleting the whole of paragraph (vi) of Condition 8 of the Terms and Conditions of the Notes and replacing the wording with "the Issuer ceases or threatens to cease to carry on its business, or disposes of all or a substantial part of its assets or undertakings by one or more transactions or series of transactions (whether related or not) save for (i) in the ordinary course of its business or (ii) to any wholly-owned subsidiary of it, or"

Terms used in the Terms and Conditions of the Notes bear the same meaning in this notice. The provisions governing the convening and holding of the meeting are set out in the Fourth Schedule to the Fiscal Agency Agreement, a copy of which is available for inspection at the specified office of the Fiscal Agent. Only bearers of voting certificates and proxies named in a block voting instruction may vote at the meeting.

If a Noteholder wishes to vote in person, he must deposit his Note(s) with a Paying Agent no later than 48 hours before the scheduled time of the meeting. The Paying Agent will then issue a voting certificate in favour of such Noteholder.

If a Noteholder wishes a Paying Agent to appoint a proxy to vote on his behalf at the meeting, he must deposit his Note(s) with a Paying Agent no later than 48 hours before the scheduled time of the meeting, specifying whether the vote(s) attributable to such Note(s) should be cast for or against the resolution. Such Paying Agent will then issue a block voting instruction to a proxy of its choice, instructing such proxy to cast such vote(s) in the specified manner.

Accountholders of Euro-clear and CEDEL to whom Notes are credited in the relevant clearing system (excluding Euro-clear and CEDEL themselves) to the extent to which they are accountholders will each other for the purpose of operating the "bridge" between them should notify the relevant clearing system how the votes attributable to such Notes should be cast in time for the relevant clearing system to inform a Paying Agent no later than 48 hours before the scheduled time for the meeting of the number of votes to be cast for and against the resolution.

This notice is governed by, and shall be construed in accordance with, English law.

Fiscal Agent
Kreditbank S.A. Luxembourg
43 Boulevard Royal, L-2955 Luxembourg

5th March, 1992

IRI unit sells 7.1% of Elsag Bailey

By Helga Simonian
in Milan

CHRISTIANIA Bank Norway's second biggest bank, yesterday announced huge losses for 1991 and clarified that it needed NKR2.5bn (\$385m) in fresh core capital to meet capital adequacy requirements.

Christania's accounts for 1991 show net losses of NKR1.17bn, against NKR1.85bn previously. This follows an increase in loan losses and write-downs on sales of fixed assets, against NKR1.307m in 1990.

Operating losses last year swelled to NKR7.96bn from NKR1.75m. There was a charge of NKR2.265bn for losses and write-downs on sales of fixed assets, against NKR1.307m in 1990.

Christania suffered a NKR2.56m loss on securities trading versus a NKR1.8m gain in 1990. The bank saw net

Christiana Bank turns in huge loss

By Karen Fossel in Oslo

interest income fall by NKR6.92m to NKR2.65bn. Non-interest income declined by NKR37m to NKR1.12bn.

The bank reduced its staffing levels by 1,000 to 4,611 during the year and operating costs were trimmed by NKR1.24m to NKR4.48bn.

A provision of NKR1.17bn was made to the bank's loan loss reserve fund, increasing it to NKR2.8bn at the end of 1991.

"Although substantial loan loss provisions were made in 1991 for non-performing loans and especially loss exposed loans there is perceived to be, based on experience, considerable risk in other parts of the loan portfolio," Christiania said.

Non-performing loans increased to NKR13.8m by the end of last year, or 15.8 per

cent of total loans, from NKR9.8m at the end of 1990. At end-1991 Christiania met the domestic capital adequacy requirement of 4 per cent of risk-weighted balance sheet items after receiving NKR3.85m in state cash.

Mr Børge Lenth, Christiania's president, forecast that the bank could achieve a profit, before credit losses, in 1992 but Mr Per Ditlev-Simonsen, chairman, said that Christiania would post a net loss for 1992.

Mr Sigbjørn Johnsen, the finance minister, said that fresh cash transfers to the state-backed Bank Insurance Fund (BIF) would be discussed by the government in April in connection with the 1992 revised budget.

The fund, which acts as a safety net to support the banks and which received a state injection of NKR1.1bn last year, has been drained to around NKR550m by heavy claims.

Nordbanken in SKr5.8bn deficit

By John Burton in Stockholm

NORDBANKEN, the Swedish state-controlled bank, yesterday reported an earnings loss of SKr5.8bn (\$966m) for 1991 as credit losses and provisions climbed to SKr10.5bn.

The Nordbanken results coincided with an announcement from the Swedish Bank Inspection Board that total credit losses for the country's financial institutions reached SKr48.1bn in 1991, almost triple the 1990 figure of SKr17.8bn, mainly due to falling property values.

Banks accounted for SKr35.6bn of these losses, while finance companies lost SKr1.9bn. The banks' credit losses amounted to 2.9 per cent of their total lending volume in 1991 against 1.2 per cent in 1990.

The agency predicted that credit losses would also be large this year because of the recession. But it added that the

financial system was stable since the banks had reserves of SKr120bn and most benefited from income growth.

Nordbanken, which made a profit of SKr8.55m in 1990, has fared worst among the big Swedish banks in 1991 with the collapse of several large property and finance companies that borrowed heavily from the bank.

It loan loss-provisions more than doubled from the 1990 figure of SKr4.2bn and these credit losses accounted for 3.9 per cent of total lending volume.

The bank was also forced to write off goodwill of SKr3.1bn from its 1989 merger with PKbanken that made it Sweden's second largest bank.

Nordbanken's profit before provisions also fell by 9 per cent to SKr4.66bn, although several of its competitors, including Skandinaviska

Enskilda Banken, have reported increases in pre-loss earnings.

The bank blamed the lower profits on a 7 per cent fall in interest income to SKr4.5bn, reflecting an increase in the amount of non-performing loans, which grew SKr1.9bn to SKr19.3bn over the past year. But Nordbanken managed to stabilise costs at SKr1.7bn, the same amount as in 1990.

The bank's capital asset ratio increased from 7.6 per cent to 8.2 per cent after the government subscribed to a SKr5.2bn share issue in December.

A shrinkage in the bank's assets to SKr839bn from SKr977bn was another reason for the improvement in the capital asset ratio, which now exceeds the 8 per cent level established by the Bank of International Settlements for 1992.

Norsk Skog said that the mill was not being closed down because of current emissions violations. He explained that the permit was withdrawn because French environmental organisations claimed that insufficient impact studies were undertaken by the company in order to secure the emissions dispensation permit.

Mr Tingstad said that the company had spent NKR400m on emissions reduction equipment and that it was seeking a temporary emissions dispensation permit.

Norsk Skog loses French mill's permit

NORSK Skogindustrier, one of Norway's biggest pulp and paper producers, may be forced to close Papeteries de Golbey, a French newsprint mill, on environmental grounds, writes Karen Fossel.

The local authorities in Nancy have withdrawn the company's permit for emissions dispensation, said Norsk Skog, which has a 49 per cent stake in the plant. Papeteries was opened last December and Norsk Skog has invested NKR3.1bn in it.

The other main shareholder is E. Holman, the German company, with 35 per cent. Christiania Bank and Fokus Bank, two of Norway's three biggest banks, each own a 2 per cent stake.

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Mr Tingstad said that the company had spent NKR400m on emissions reduction equipment and that it was seeking a temporary emissions dispensation permit.

Rights issue follows DFDS profits rise

DFDS, the Danish shipping and transport group, plans a rights issue after increasing pre-tax profits to DKK1.65m (£2m) from DKK1.05m last year, writes Hilary Barnes in Copenhagen.

The proposed share issue, which will be launched this spring, will raise around

DKR370m in present stock market conditions.

Group sales rose to DKK5.33bn from DKK5.04bn. The profit after financial items was up 33 per cent to DKK150m from DKK110m. An unchanged dividend of DKK60 per share is to be paid.

Recession in the UK and Sweden meant that earnings by Scandinavian Seaways, the passenger shipping division, were little changed despite a 6 per cent climb in the number of passengers. However, the transport division turned in an improved performance.

This announcement appears as a matter of record only.

March 3, 1992

Salomon Brothers Asset Management Inc

has been selected by the

Resolution Trust Corporation

as advisor for the analysis and disposition of its

\$2.8 Billion of high yield assets

consisting of high yield bonds, HLT bank loans, equity securities and limited partnerships.

Salomon Brothers Asset Management Inc

For further information, please call Michael Hyland in New York at 212/

INTERNATIONAL COMPANIES AND FINANCE

Minolta settles with Honeywell for \$127.5m

By Martin Dickson in New York and Robert Thomson in Tokyo

MINOLTA, the Japanese camera manufacturer, yesterday agreed to pay Honeywell, the US controls group, \$127.5m to settle a long-running patents dispute - a move which could have serious repercussions for other Japanese camera companies.

The settlement follows a \$96m award to Honeywell last month by a jury in a New Jersey federal court, which ruled that Minolta had infringed a Honeywell patent on camera auto-focusing technology, although not wilfully.

Honeywell said at the time that the award would allow it to put pressure on 15 other Japanese camera companies with which it is in dispute over auto-focus technology.

Minolta had been widely expected to appeal against the jury's ruling, delaying a final settlement for a year or more.

However, it said yesterday it would pay \$127.5m to settle the lawsuit, including Honeywell's claims for interest, and for a fully paid-up world licence to manufacture and sell its products under all the relevant Honeywell patents.

Mr Sam Kusumoto, chairman of the group's US subsidiary,

said: "Reaching a decision to settle was not an easy one. However, we believe that eliminating the cost and distraction of prolonged litigation is in the best interests of our 2,900 US employees, as well as tens of thousands of Minolta dealers who have supported us in this dispute."

Japanese camera-makers were surprised at the speed of the agreement, which sets an unwelcome precedent for them and for some electronics companies who fear their video camera equipment could be a target for complaint from Honeywell.

Several Japanese makers, including Canon and Asahi Optical, say they have been gathering technical information in expectation of negotiations with the US company, while Nikon, another leading maker, has argued that it had developed its own technology and would not be affected by the case.

It is unclear how many of the 15 makers targeted by Honeywell will agree to settle out of court, but the makers have feared that the US company could take action to limit their US sales of related equipment.

Mr Sam Kusumoto, chairman of the group's US subsidiary,

Operating loss at TWA grows to \$353.5m

By Nikki Tait

TRANS World Airlines, the US carrier owned by Mr Carl Icahn and in Chapter 11 bankruptcy proceedings, suffered an operating loss of \$353.5m in 1991.

This compared with a \$162.5m deficit in the same period a year earlier, and a small profit of \$24.5m in 1989.

The 1991 figure came on revenues down from \$4.6bn to \$3.65bn.

TWA sold a number of assets during the year and these included leading routes between three US cities and London's Heathrow airport -

Capitol files suit against Blockbuster

By Nikki Tait in New York

A LEGAL rumour broke out yesterday between Blockbuster Entertainment, the Florida-based video rental chain which recently acquired the Cityvision group in the UK, and one of its US franchisees, Capitol Entertainment.

Capitol, which is largely owned by the Zale jewellery store family, filed a civil complaint in the Dallas courts, alleging Blockbuster deceived it when it purchased the Erol's Video Store chain last year.

It is claiming \$40m in actual damages and \$100m in punitive damages.

Blockbuster dismissed the suit as "without merit," although its shares eased 5% to \$12.5m on the news.

At the time of its purchase by Blockbuster, Erol had around 200 outlets. Some of these were based in the Capitol franchise areas of Northern Virginia and Maryland.

Capitol, ranking as the seventh largest Blockbuster franchise, alleges the larger group promised not to acquire Erol until it had deals to sell Capitol the Erol stores in its territories.

It contends Blockbuster went ahead with the Erol purchase regardless of this and then offered to sell the relevant stores "on only the most onerous and difficult terms."

Blockbuster then went to operate these stores, claims the suit, devoting a disproportionate share of advertising funds to Erol.

Blockbuster said yesterday it currently operated around 100 of the former Erol stores, although it added some were sold on to franchisees other than Capitol. Blockbuster added that it believed the operation of the former Erol stores was within its rights under the agreement with Capitol, and the suit would be vigorously defended.

Capitol also won a temporary restraining order preventing Blockbuster from terminating its franchisee deals with Capitol, opening new stores in the Capitol territory, or expanding, remodeling or relocating Erol stores acquired there.

Nevertheless, the agency's losses in recent years have been significant: the accumulated deficit in the main "single-employer" programme topped \$2.5bn at end-1991, while PBGC itself reported a net \$622m loss for 1991, after investment income.

Obviously, this dismal state of affairs is linked directly to corporate America's parlous finances. Subject to some complex rules, PBGC's guarantees are triggered when either an employer or the agency itself "terminates" a pension plan.

If it is underfunded, the PBGC becomes a trustee for

the plan and, while paying out something between the basic and maximum benefit levels, fights to recover whatever monies it can.

Not surprisingly, the most high-profile terminations involving "underfunded" plans have occurred in bankruptcies.

At Pan Am - where the

agency itself moved to terminate two of the three plans last July - the agency calculated a \$914m deficit. At LTV, the unfunded pension obligations are put at \$3.1bn.

So how has the federal

agency - whose own internal

auditing procedures were sub-

ject to criticism two years ago

- reacted to the mounting

challenge? Part of the answer lies in higher employers' premiums.

But, on a second front, the

PBGC has also been involved in

litigations in the courts as it tries to maximise the return

from reorganisation plans

hammered out between bank-

rupts and their numerous credi-

tors.

It is in this context that LTV

has become a landmark case.

The steel-based conglomerate

had four pension plans - one

of which ran out of money

shortly after the bankruptcy

filings in 1986, forcing the PBGC

to take it over. The others were

terminated in early 1987.

Since then, the agency has

been trying to push responsibil-

ity for the latter trio of plans

back on to LTV, and the US

Supreme Court, no less, has

weighed in, in support.

In practice, the upshot at

LTV looks likely to be a deal,

whereby the company takes

back the three plans and makes

an immediate cash

contribution to the PBGC's equity,

which is currently \$3.1bn.

Meanwhile, at Continental

Airlines - in bankruptcy since

late-1990 - the tussle is

remarkably similar. Continental

was the sister company of

the now-defunct Eastern Air-

lines, both being part of Mr

Frank Lorenzo's airline group.

The PBGC is trying to

recover \$752m on behalf of the

Eastern plan from Continental

and, in the interests of pension

protection, should play

its part.

But not everyone thinks so.

Some LTV creditors have com-

plained loudly at being com-

squeezed so far down the

repayment queue. Critics have

also argued that there may be

a general reluctance to trade

with, or supply credit to, finan-

cially-stretched companies with

heavily underfunded pen-

sion plans.

Should bankruptcy ensue,

rums the argument, these par-

ties know their claims could

play second fiddle to making

the pension plans whole.

An even more basic com-

plaint is that companies'

attempts to reorganise are

being thrown off track.

Whatever the flaws in Mr

Lorenzo's past stewardship, for

example, is it entirely fair that

Continental's efforts to become

a viable company should be

hampered by its past associa-

tion with Eastern? Or that

legal wranglings in the LTV case

should have delayed reorgani-

sation for so long?

In reply, the PBGC main-

tains that it is merely seeking

to "get its rightful due" under

US law - and that this, after

all, is its job. It is hard to quar-

rel with such a stance, but the

fundamental question goes

unanswered: are the bank-

ruptcy laws themselves satis-

factory?

Pension agency proves a hard-nosed player

Nikki Tait looks at the court-room battles brought about by underfunding



Frank Lorenzo: chairman of Continental Airlines



Carl Icahn: TWA fund could be \$933m underfunded

the plan and, while paying out something between the basic and maximum benefit levels, fights to recover whatever monies it can.

Not surprisingly, the most high-profile terminations involving "underfunded" plans have occurred in bankruptcies.

At Eastern Airlines, for example, where seven pension plans were terminated in October 1990, the PBGC estimated the underfunding at around \$700m.

At Pan Am - where the agency itself moved to terminate two of the three plans last July - the agency calculated a \$914m deficit. At LTV, the unfunded pension obligations are put at \$3.1bn.

So how has the federal agency - whose own internal auditing procedures were sub-

ject to criticism two years ago - reacted to the mounting challenge? Part of the answer lies in higher employers' premiums.

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Change of Address

IBJ International Limited are pleased to announce that commencing the 9th March 1992 our new address will be:

Bracken House, One Friday Street,
London EC4M 9JA, England
Telephone: 071-236 1090,
Facsimile: 071-236 0484, Telex: 925621

Please note that all existing telephone, telex and facsimile numbers will remain unchanged.

IBJ International Limited is a wholly owned subsidiary of The Industrial Bank of Japan Limited and is a member of SFA, IMRO and the International Stock Exchange.

To the Holders of Warrants
to subscribe for shares of common stock of

Nissho Corporation
issued in conjunction with
U.S. \$120,000,000

5 per cent. Guaranteed Bonds due 1992
Notice of Stock Split

NOTICE IS HEREBY GIVEN in connection with the above-mentioned warrants (the "Warrants") as follows:

The Board of Directors of Nissho Corporation (the "Company") at its meeting held on 13th February, 1992 resolved that the Company shall effect on 20th May, 1992, Japan time, a stock split at the rate of 1.1 shares for 1 share of common stock of the Company in issue as of 31st March, 1992, Japan time. A stock split is equivalent to a "free distribution of Shares" as referred to in paragraph (i) of Clause 3 of the Instrument, dated 16th September, 1988 relating to the Warrants.

As a result of such stock split, the Subscription Price at which shares are issuable upon exercise of the Warrants, currently 2,329 Japanese yen per share, will be reduced to 1,299.1 Japanese yen per share pursuant to Condition 7 of the Terms and Conditions of the Warrants, effective on 1st April, 1992, Japan time.

The Daiwa Bank, Limited
on behalf of
NISSHO CORPORATION

5th March, 1992

MITSUI FINANCE
ASIA LIMITED

USS100,000,000
Guaranteed Floating
Rate Notes 1996
Unconditionally
Guaranteed as to
Payment of Principal and
Interest by the
Mitsui Bank Limited

In accordance with the terms and conditions of the Notes, notice is hereby given that for the six month period commencing on 1st April, 1992, the Notes will carry a rate of interest of 5% per cent, per annum. The relevant interest payment date will be 8th September 1992. The coupon amount per US\$10,000 will be US\$71.25 payable against surrender of Coupon No. 17.

Mitsui Bank Limited
Agent Bank

4,250,000 Shares



Common Stock

These securities were offered internationally and in the United States.

International Offering
850,000 Shares

Credit Suisse First Boston Limited

Lehman Brothers International

Merrill Lynch International Limited

Morgan Stanley International

United States Offering
3,400,000 Shares

The First Boston Corporation

Lehman Brothers

Merrill Lynch & Co.

Morgan Stanley & Co.
Incorporated

Bear, Stearns & Co. Inc.

Alex. Brown & Sons
Incorporated

Dillon, Read & Co. Inc.

Donaldson, Lufkin & Jenrette
Securities Corporation

A.G. Edwards & Sons, Inc.

Goldman, Sachs & Co.

Invenmed Associates, Inc.

Kidder, Peabody & Co.
Incorporated

Lazard Frères & Co.

Oppenheimer & Co., Inc.

PaineWebber Incorporated

Prudential Securities Incorporated

Salomon Brothers Inc.

Smith Barney, Harris Upham & Co.
Incorporated

Wasserstein Perella Securities
A Division of Grantham Securities, Inc.

Wertheim Schroder & Co.
Incorporated

Dean Witter Reynolds Inc.

Allen & Company
Incorporated

INTERNATIONAL COMPANIES AND FINANCE

Write-down helps push Magnum into red

By Terry Hall in Wellington

A NZ\$356m (US\$21.1m) write-down by Magnum Corporation, the New Zealand liquor and food group, on the value of its investment in Wilsons Neill, helped turn it to a attributable loss of NZ\$66.24m for the first half to December.

This compares with attributable profits of NZ\$81.25m for the year-ago period.

Before losses from extraordinary items, Magnum made a NZ\$10.68m after-tax profit, a drop of 65 per cent.

This was in spite of a 20 per cent rise in operating profits to NZ\$975.55m. No interim dividend was declared.

Magnum, which has substantial liquor interests in both New Zealand and Australia, is controlled by a joint venture between Brereton Investments, with 27 per cent, and Asia Pacific Breweries, which in turn is owned by both Singaporean and Dutch interests.

Magnum wrote down the value of the Wilson Neill shares because of a substantial fall in their value. Wilson Neill also owns hotels in Australia and the Tasmanian brewery Cascade.

However, the writedown valued the Wilson Neill shares at 25 cents, compared with around 6.5 cents on the share market yesterday.

Extraordinary costs were NZ\$76.93m, the gains of NZ\$872,000 in the same period of 1990.

Magnum is forecasting NZ\$20m full-year profits before extraordinary items.

Later yesterday, Brereton Investments and Asia Pacific Breweries said they were buying a 50 per cent stake in Australian hotel group Austotel from Magnum. Magnum bought the shares last year for NZ\$110m.

Magnum also announced that Austotel had sold 70 hotels in Australia in a debt reduction programme.

Saison to buy SAS hotels stake

By Stefan Wegesit in Tokyo

SCANDINAVIAN Airlines System (SAS), the cash-strapped airline, is planning to sell its 40 per cent stake in Inter-Continental Hotels, the international hotel chain, to Inter-Continental's controlling shareholder, Saison group, the Japanese retail and leisure combine.

SAS, which bought its stake for \$50m just two years ago, has decided it no longer wants to carry the heavy cost of its investment in Inter-Continental, one of the world's biggest luxury hotel groups.

SAS and Saison group are expected to announce an agreement later this week.

SAS's pull-out will be a setback for the Saison group, which acquired Inter-Continental for \$2.3bn in 1988 and brought in SAS as a partner to expand the chain's international appeal and help pay for a large-scale refurbishment and hotel-building programme.

Quite apart from SAS's problems, Saison's ambitions have been hit by the effects of rising interest rates, the impact of the Gulf war on international travel and of the slow down in the world economy.

Inter-Continental has been running in the black at the operating level but financing costs have pushed it into the red in each of the last three years. Last year, the hotel chain made an operating profit of around \$50m and a pre-tax loss of about \$100m.

Saison officials have denied that losses at Inter-Continental were putting pressure on the whole group's finances. But they admit that Inter-Continental has missed a target in failing to break even at the pre-tax level.

To relieve part of Inter-Continental's debt burden, other Saison group companies are injecting a substantial amount of new capital into the hotel chain, though the precise amount has yet to be disclosed.

Also Mr Sueaki Takaoka, the chairman of Saison Corporation, a core company in the group, last month also assumed the post of chairman of Inter-Continental.

Inter-Continental is slowing down plans to expand its 100-plus hotels. However, large-scale disposals to clear debt have been ruled out on the grounds that the group wants to enhance Inter-Continental in the future and that world property prices are now depressed.

Saison officials believe re-arranging 100 per cent of Inter-Continental would allow Saison group to take decisions more quickly.

CRA announces 26% fall in net profits

By Kevin Brown in Sydney

CRA yesterday announced a 26 per cent cut in net profits to A\$350m (US\$269.2m) for the year to December, continuing a run of poor results from the Australian mining sector.

The group, which is 49 per cent owned by RTZ of the UK, said the setback was caused by lower demand, falling metal prices and an increase in tax payments from 37 per cent to 49 per cent of gross profits.

It said the fall in net profits was reduced to 13.4 per cent after excluding abnormal items from the earlier period, which included profits on the sale of convertible notes issued by Klockner Werke, the German steel and engineering group.

However, after including extraordinary losses of A\$34m, the group declared bottom line losses of A\$40m, compared with profits of A\$40m for 1990.

The carrying value of the group's downstream aluminium businesses was reduced by A\$134m following its decision

to concentrate on bauxite mining, alumina refining and smelting.

In addition, CRA booked an extraordinary loss of A\$32.8m as its share of an extensive write-down of asset values announced earlier this week by Pasminco, a zinc and lead miner in which the group holds a 40 per cent shareholding.

The extraordinary loss would have totalled A\$64.4m from an offsetting profit of A\$15.6m resulting from a transfer to the profit and loss account of surplus contributions to superannuation fund.

CRA said 1991 had been a "difficult" year of weak economic growth and warned the prospects of an early recovery in mineral prices or demand were "poor."

The directors declared a final dividend of 24 cents, fully franked, making a total of 34 cents, compared with 44 cents

in 1990. The shares closed 24 cents higher at A\$14.10 on the Australian Stock Exchange, reflecting investors' relief that net profits had not fallen as far as many analysts had forecast.

Big cuts in profits were announced earlier this week by Pasminco and Comalco, the Australian aluminium producer, which is 67 per cent owned by CRA.

Renison Goldfields, the mineral sands producer, announced a 20 per cent rise in interim net profits, but warned that second-half earnings would be "well below" last year.

• Poseidon Gold, part of Mr Robert Champion of Crespin's Normandy Poseidon group, announced a net profit of A\$23m before minority interests for the six months to December, compared with A\$14m for the comparable period of the previous year.

Earnings fall at S Korean electronic companies

SOUTH Korea's leading electronic companies expanded sales last year but suffered a sharp decline in profitability, AP-DJ reports from Seoul.

Samsung Electronics, the nation's largest electronics company and the second largest group overall, posted sales of Won5.220bn (US\$1.1bn) in 1991, up 15.3 per cent from Won4.500bn a year earlier. However, its net earnings fell 6.04 per cent to Won63.8bn from Won73.0bn in 1990.

Goldstar posted net earnings of Won18.5bn on sales of Won2.860bn. These represent a 23.5 per cent gain in sales from Won2.360bn in 1990, but a sharp 44.9 per cent decline in net earnings from Won33.6bn for the same period a year earlier.

Daewoo Electronics posted a 20.8 per cent rise in sales to Won1.560bn from Won1.310bn for the comparable period. Its net earnings expanded 4.6 per cent to Won13.6bn from Won13.3bn.

The poor performance in profits by these three large electronics groups was the result of losses of revenue from exports, particularly consumer electronics, the backbone of their business.

Shares of the three companies have nose-dived in the local stock market late last year on a wave of speculation that they would report full-year losses for 1991 as they were losing money on exports of consumer electronics and computers.

Hyundai units to issue corporate bonds

THE South Korean government has allowed five subsidiaries of the Hyundai group to issue corporate bonds worth a combined Won45bn (US\$6.7m) this month, AP-DJ reports from Seoul.

The government's approval is expected to ease the group's financial pinch.

Hyundai subsidiaries have been suffering from an acute shortage of cash after the government reportedly ordered government-controlled commercial banks not to make fresh loans to Hyundai companies and restrict them from raising funds in stock and bond markets.

The allowed bonds are: Won290bn for Hyundai Engineering & Construction; Won10bn for Corpco Development; Won5bn for Hyundai Precision Industries and Won5bn each for Hyundai Electronics and Hyundai Wood Industries.

Holzstoff proposes plan for capital restructuring

By Ian Rodger in Zurich

HOLZSTOFF, the Swiss paper and distribution group, released details of its previously-announced one-for-four rights issue, Reuter reports from Melbourne.

The bank plans to raise \$10m to take loan loss provisions to \$11.5m, which the bank says represents 71.6 per cent of identified problem loans.

Total capital rose to \$37m, a 1 per cent rise on 1990, despite a write back of a property revaluation of \$7.9m taken into reserves in 1989.

"This more accurately represents a fair value of the

premises in the current depressed market," said Mr Peter Taplin, the chief executive.

Mr Taplin said the bank saw improvements in profits from all its mainstream commercial banking activities, highlighting a more than threefold rise in fees from arranging and syndicating trade and project financing to \$11.5m.

• Middle East Bank (MEB), which was acquired by the Dubai-owned Emirates Bank International (EBI) late last year after running into financial problems, suffered heavy losses in 1990 and 1991, Reuter reports from Dubai.

MEB said MEB's assets fell to

Dh2.67bn (US\$41.6m) at the end of 1991 from Dh3.28bn in 1990. MEB did not publish a balance sheet in 1990.

The accumulated losses of

MEB totalled Dh323m in the past two years, mainly due to losses in its international operations.

EBI, which holds 86.5 per cent of MEB shares, restructured the bank's capital by first writing off most of the losses against a Dh250m capital reduction. MEB's nominal capital stood at Dh300m.

EBI then raised MEB's capital to Dh500m, injecting fresh funds to keep the bank going and to maintain a healthy capital to assets ratio.

change in Swiss company law on July 1, all restrictions on the transferability and voting rights of registered shares would be eliminated.

All bearer shares and participation shares would be converted into registered shares and the registered shares would be split on the basis of 10 for one.

The directors said that the group had successfully completed a strategic restructuring over the past two years and was raising the gross dividend per share from SF110 to SF110.

Each share or participation holder will also receive gratis options.

Woodside surges to A\$116.5m

WOODSIDE Petroleum, the Australian operator of the North West Shelf gas project which is 40 per cent owned by Royal Dutch/Shell, yesterday reported a surge in net profits to A\$116.5m (US\$89.6m) for 1991 from A\$49.8m a

INTERNATIONAL CAPITAL MARKETS

Gilt tumble on fears over UK government borrowing

By Sara Webb in London and Patrick Harverson in New York

BUDGET and political worries dealt a sharp blow to the UK government bond market, with gilt prices tumbling by as much as one percentage point during the day.

The market fell back on speculation that the March 10 Budget may contain tax cuts and lead to higher borrowing by the government over the next couple of years, according to traders.

While a cut in income tax could be seen as increasing the chances of the Conservative party winning a general election and therefore could be interpreted as positive for the gilt market, traders pointed out that instead the market appears to be focusing on the funding implications.

"Already we are expecting a public sector borrowing requirement of at least £23bn in 1992-93, so a tax giveaway in the Budget does not look good

GOVERNMENT BONDS

for the market," said one dealer.

Yesterday's drop in the gilt market was mainly futures-driven. The life gilt futures contract, which opened at 97.26 breached the important support level of 97.08, which in turn encouraged further selling of futures. The contract traded at 96.21 by late afternoon. Futures volumes were heavy at about 49,000 contracts, well above the average level of 19,000.

In the cash market, long-dated issues dropped heavily with the benchmark 11½ per cent gilt due 2003/04 falling from 116.80 to 114.76. Short-dated issues were not as badly hit, with the 10 per cent gilt due 1994 slipping from 101.00 to 100.90.

US Treasury markets continued to be plagued by losses yesterday morning, with prices

BENCHMARK GOVERNMENT BONDS									
	Coupon	Ref Date	Price	Change	Yield	Week	Month	Year	Yield
AUSTRALIA	10.200	10/02	93.2291	+0.005	10.07	9.97	10.27		
BELGIUM	9.000	08/01	102.1000	-0.05	9.54	9.65	9.65		
CANADA	8.500	04/02	98.8200	+0.300	8.32	8.42	8.38		
DENMARK	9.000	10/02	102.8200	+0.070	8.54	8.65	8.65		
FRANCE	8.500	05/07	98.1800	-0.020	8.69	8.69	8.64		
IRAN	8.500	10/02	100.3800	+0.040	8.43	8.58	8.44		
GERMANY	8.000	07/02	101.1500	-	7.82	7.85	7.81		
ITALY	12.000	05/02	98.3000	+0.110	12.12	12.14	12.27		
JAPAN	4.800	08/03	94.0721	-0.005	5.20	5.21	5.06		
NO 125	8.400	03/01	105.1900	-0.080	5.47	5.38	5.46		
NETHERLANDS	8.250	02/02	98.8800	-0.270	8.25	8.22	8.36		
SPAIN	11.300	01/02	108.8600	+0.210	10.83	10.75	10.85		
UK GILTS	10.000	11/05	101.22	-0.313	9.54	9.58	9.58		
10.000	05/02	101.17	-0.271	9.48	9.52	9.40			
10.000	05/02	100.22	-0.265	9.18	9.18	9.18			
US TREASURY	7.500	11/01	92.14	-0.002	7.50	7.50	7.50		
8.000	11/01	90.52	-0.025	7.34	7.34	7.31			

London closing. * denotes New York morning session. Yield is Local market standard.

† Gross (including withholding tax at 12.5 per cent payable by non-residents).

‡ Prices: US, UK in £s, others in decimal.

Technical Data/ATLAS Price Journals

Source: Financial Times

the market at yesterday's securities repurchase tender. Dealers had expected the Bundesbank to replace fully two securities repurchase pacts worth DM44.5m which expired yesterday, but the central bank allocated only DM42m.

By midday, the benchmark 30-year government issue was down 11 at 1004, yielding 7.957 per cent. The two-year note was also sharply lower at mid-session, down 11 at 99.6, yielding 5.510 per cent.

Although the market held its ground for the first few hours of trading, the cumulative effect of recent data suggesting the US economy is pulling out of recession – in particular Tuesday's leading economic indicators and new home sales figure – eventually took its toll.

Technical factors also pushed the market slightly lower, according to traders, as the March futures contracts were rolled over into the June contract, which has now taken over as the main contract.

The June bond futures contract opened at 98.83 and slipped back to 98.56 by late afternoon on a volume of 44,000.

Additionally, in the absence of significant retail interest – most investors remain unwilling to commit themselves to the market until the employment numbers are released tomorrow morning – there was little support to keep prices from falling.

The yield on the benchmark 100 bond moved in a range of 5.438 to 5.475 per cent, but it closed almost unchanged on the day at 5.45 per cent.

German government bonds declined further, taking their lead from the US and UK markets.

Traders said there was some dismay at the Bundesbank's decision to drain DM2.5m from

Japanese adopt new rules on dividends

JAPAN'S securities industry has adopted new dividend payment rules in an attempt to pull the stock market out of its continuing downturn, AP-DJ reports from Tokyo.

The Japan Securities Dealers Association (JSDA) is to introduce rules forcing companies seeking to raise funds in the securities market to make a three-year pledge to distribute at least 30 per cent of after-tax profit as dividend payments.

The rules, which go into effect April 1, are designed to make stock investment more attractive. The JSDA said companies currently distributed an average of 22 to 23 per cent of their after-tax profit as dividends.

From April 1, a company which issues new stocks, convertible bonds or warrant bonds, must maintain its dividend-to-payment ratio at 30 per cent or more for three consecutive business years.

Highly-profitable and fast-growing companies, however, will be exempt from the new rules if their profit-to-capital ratio stands at 8 per cent or more and their dividend-to-capital ratio comes to 2.4 per cent or more.

Currently, about half of companies listed on the stock exchange's first section meet the 30 per cent requirement.

The names of companies that fail to honour their pledges would be made public, the JSDA said.

New stock issuance has not occurred for nearly two years, amid the market's prolonged weakness, due to concern about the oversupply of stocks. Heavy equity-linked financing, conducted while neglecting the profits of share holders, has been criticised as one of factors behind the stock market slump.

Investors, such as life insurance companies, have been urging a rise in dividends over the past year.

Lottery set in Shanghai share offers

SEVEN Shanghai companies will float a total of 7.08m shares this week through a lottery system designed to win the city's pool of millions of eager investors, Reuter reports from Beijing.

The companies include the state-run Shanghai Special Steel-Tubing Plant, Shanghai Jiafeng Cotton Mill and Shanghai United Textile.

The shares, with a face value of 10 yuan each, are to be offered to a group of 217,000 people selected through a lottery system that attracted 2.14m applicants.

Each of the applicants bought a lottery number for YUAN. Numbers are to remain valid for the three to four future lottery drawings that Shanghai plans for this year.

The exchange plans to list a total of about 30 companies by the end of the year. Currently 10 companies are listed.

The official New China News Agency said the lottery system had been instituted to prevent the chaos surrounding previous issues, when police had to be called out to control crowds of hopeful investors.

ABN Amro takes 90% of CME

ABN Amro, the Dutch bank, is to take a 90 per cent stake in Capital Markets Equities (CME), the Spanish stockbroker, and inject about Pta25m into the company, AP-DJ reports from Amsterdam.

ABN Amro said the sale price was in the area of "tens of millions of guilders". However, the bank was delaying an official announcement until full approval was received from the Spanish Ministry of Finance. ABN Amro said approval was likely within a few weeks.

CME is a subsidiary of Capital Markets Holding, in which ABN Amro holds a 20 per cent stake. In 1991, CME booked net losses of Pta22m, while the previous year it fell Pta79m into the red.

The deal follows the recent announcement that ABN Amro had agreed to buy Hoare Govett, the UK stockbroker.

CONVERTIBLE BONDS

ABN AMRO BANK 2.500 10/01 97.00 97.00 97.00 97.00 97.00 97.00 97.00 97.00 97.00

SECA ENTERPRISES 3.1/2/96 10/01 100.00 100.00 100.00 100.00 100.00 100.00 100.00 100.00 100.00

TEXAS INSTRUMENTS 3.1/4/02 10/01 100.00 100.00 100.00 100.00 100.00 100.00 100.00 100.00 100.00

THOMSON EMS 3.0/04/01 10/01 100.00 100.00 100.00 100.00 100.00 100.00 100.00 100.00 100.00

* Only one market maker supplied a price

Source: Financial Times

Hong Kong cuts transaction duty

HONG KONG announced that it would lower stamp duty on share transactions to 0.4 per cent from 0.5 per cent, Reuter reports from Hong Kong.

The cut, effective April 1, continues a trend started last year, when the rate was cut from 0.6 per cent. It would keep Hong Kong in line with international trends, said Mr Hamish Macleod, the colony's financial secretary.

All of these securities having been sold, this advertisement appears as a matter of record only.

5,445,000 Shares

 SCHOLASTIC

Scholastic Corporation

Common Stock
(per value \$0.01 per share)

1,129,300 Shares

This portion of the offering was offered outside the United States by the undersigned

Goldman Sachs International Limited

Alex. Brown & Sons
Incorporated

Credit Suisse First Boston Limited

Dresdner Bank
Aktiengesellschaft

Salomon Brothers International Limited

Morgan Stanley International
Société Générale

Trilon Securities International

Yamaichi International (Europe) Limited

4,315,700 Shares

This portion of the offering was offered in the United States by the undersigned

Goldman, Sachs & Co.

Alex. Brown & Sons
Incorporated

Bear, Stearns & Co. Inc.

Dillon, Read & Co. Inc.

Donaldson, Lufkin & Jenrette
Securities Corporation

A.G. Edwards & Sons, Inc.

Kemper Securities Group, Inc.

Kidder, Peabody & Co.
Incorporated

Lehman Brothers

Lazard Frères & Co.

Oppenheimer & Co., Inc.

Morgan Stanley & Co.
Incorporated

Oppenheimer & Co., Inc.

Salomon Brothers Inc

Smith Barney, Harris Upham & Co.
Incorporated

Wertheim Schroder & Co.
Incorporated

Dean Witter Reynolds Inc.

William Blair & Company

Cowen & Company

Legg Mason Wood Walker
Incorporated

McDonald & Company
Securities, Inc.

Piper, Jaffray & Hopwood
Incorporated

Raymond James & Associates, Inc.

Sutro & Co. Incorporated

Wheat First

UK COMPANY NEWS

A record year despite sluggish or falling sales in some markets Cadbury Schweppes climbs 13%

By Guy de Jonquieres, Consumer Industries Editor

CADBURY SCHWEPPES, the confectionery and soft drinks manufacturer, increased pre-tax profits by 13.4 per cent to £315.4m last year, despite sluggish or declining sales in some important markets.

Sir Graham Day, chairman, said the results marked "a record year in every single respect." They reflected firm cost controls and continued high levels of investment to improve efficiency and strengthen the company's brands.

Mr Dominic Cadbury, chief executive, expected business conditions to remain tough this year, though he was optimistic about prospects for the important Easter season.

The pre-tax results, for the year to December 28, were at the top end of market expectations and compared with £275.6m a year ago.

Sales rose 2.7 per cent to £232.9m (£3.15bn), while trading margins increased to 11.2 per cent (10.6 per cent).

In the UK, trading profits rose 9.2 per cent to £162.2m on a 2 per cent increase in sales to £1.5bn. The company consol-



Dominic Cadbury (left) and Sir Graham Day

dated recent market share gains in chocolate and increased its share of sweets sales, though a decline in leisure purchases reduced beverage sales by 1.8 per cent and 8 per cent in value.

In continental Europe, trading profit rose 12.1 per cent to £75.2m on sales of £655.8m. Up

1.8 per cent. Trading profit improved strongly at Poulain, the company's French chocolate subsidiary, while the merged Oegis and Schweppes beverage business in France performed well.

Sales by the recently-formed Apollinaris-Schweppes joint venture also made a strong start in Germany and Austria.

Though sales in the Americas rose 8.6 per cent to £438.3m, the biggest increase in any region, poorer beverages results reduced profits by 1.2 per cent to £24.8m. This was despite a 5.6 per cent growth in the company's US carbonated drinks volumes.

Pacific Rim sales fell 0.9 per cent to £491.2m, but trading profit grew 10.1 per cent to £64.5m.

Overall, operating profit on confectionery operations totalled £170.2m (£163m) on sales of £1.39bn (£1.32bn). In the beverage business, operating profit was £152.3m (£170.9m) on sales of £1.84bn (£1.82bn).

Possible cash flow reduced net borrowings by £31m to £333m, contributing to a drop in gearing to 39 per cent (49 per cent).

Capital investment increased 9.3 per cent to £233m, while marketing spending rose 5.6 per cent to £24.8m.

Earnings per share increased 9.6 per cent to 27.72p.

The final dividend is raised to 9.3p (8.5p), bringing the full year total to 12.5p (11.5p).

See Lex

BBC buys Noddy books

By Bronwen Maddox

BBC Enterprises, the commercial arm of the BBC, has bought the rights to Enid Blyton's Noddy books from the administrator of Maxwell Communication Corporation.

The 24 Noddy titles, published by Queen Anne's Press, were part of Macdonald MCC's UK book subsidiary. Price Waterhouse, appointed MCC's administrator last year after the collapse of the late Mr Robert Maxwell's business empire, last month sold the rest of Macdonald. However the buyer, Little Brown, a US publisher specialising in art books, declined to take the Noddy titles.

The BBC has commissioned a Noddy cartoon series from Cosgrove Hall, the cartoon-making arm of Thames Television, which currently holds the franchise for London weekday broadcasting.

BOARD MEETINGS

TUESDAY	
Interview: Brierley Hill, Pennine, Paisley, The City of London Trust, Fleet, Prentis, Pilkington, Holders Technology, Labroto, Life Sciences INT, MTL Instruments, MTM, More O'Ferrall, Northern Spine, Pilkington, Pilkington Electronics, Pilkington Resins, Rolls-Royce, Semis, Singapore Pneu Rubber Estate, Singer & Friedlander, TEL Range	
Future Dates	
Barrett Developments	Mar. 25
Golden Rose Foundations	Mar. 11
Holders (North)	Mar. 18
Sirloin	Mar. 25
Symcares	Mar. 26
Ash & Lucy	Apr. 1
Barrett BSH	Mar. 21
Bell & Clegg (Chelmsford)	Mar. 10
Butlers	Mar. 10
Carton Packaging	Mar. 10
Glenmark	Mar. 10
Data	Mar. 16
EPF	Mar. 16
Flame Detectors	Mar. 12
IMI	Mar. 12
Jones (A)	Mar. 12

Expansion at Intrum Justitia

By Richard Gourlay

INTRUM JUSTITIA, the debt collection agency, yesterday reported a 38 per cent jump in profits and a 86m increase in France was the latest move in the creation of a Europe-wide operation.

The company that is bringing respectability to what has often been the less than gentlemanly task of chasing up late payers, increased pre-tax profits in the year to December from £8.65m to £11.6m on sales up 48 per cent at £76.5m.

Earnings per share rose 20 per cent to 9.1p and the company will pay a final dividend of 1.6p, bringing a total for the year to 2.4p, up 33 per cent on the previous 12 months.

"Our business is recession resilient," said Mr Güransson.

Mr Bo Güransson, the founder and chairman, said the acquisition

of Euroco, a Strasbourg-based debt collection agency with six branches throughout France was the latest move in the creation of a Europe-wide operation.

A quarter of the increase in sales came from organic growth with the balance from a full year's contribution from Cas, the UK company bought in 1990, and Dutch and Danish acquisitions during the year.

Sweden, where Mr Güransson founded his company, Finland and Switzerland had been particularly successful and consumer credit collection in the UK had also seen strong growth.

"Our business is recession

resilient," said Mr Güransson.

Chrysalis buys 899,000 shares for cancellation

By Andrew Bolger

CHRYSTALIS, the record, communications and media company which it founder, Mr Chris Wright, recently failed to take private, has in the last week bought in 899,000 of its own shares for cancellation.

The company, which said last month it could not persuade one sizeable shareholder to accept its offer of 95p per share, paid 72p for most of the shares, and 71p for the rest. Chrysalis' shares yesterday closed unchanged at 74p.

The cancellation of these shares increases Mr Wright's stake in the company to 49.5 per cent.

making no attempt to market the shares directly to the public.

The company is also considering further investment trust launches.

The trust will have no geographical limitations, and will invest primarily in smaller specialised companies which stand to benefit from increased expenditure on environmental protection.

It is aiming to raise up to £50m during its launch period, which lasts until March 25. Dealing will start on April 3.

The ordinary shares will be priced at 100p each, with warrants attached on a 1-for-5 basis.

Shares will be available for large intermediaries, if they are interested, but CU is

aiming to raise up to £50m during its launch period, which lasts until March 25. Dealing will start on April 3.

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To Holders of

Federated Department Stores, Inc.

104% Notes Due 1995
ISIN NO. 314099 AH 5 7
CUSIP NO. 314099 AH 511% Notes Due 1990
ISIN NO. 314099 AG 7 4
CUSIP NO. 314099 AG 7

MORGAN GUARANTY TRUST COMPANY OF NEW YORK, as Trustee ("Trustee") under the Indenture dated as of July 9, 1985, by and between Federated Department Stores, Inc. ("Federated") and the Trustee and under the Indenture dated as of February 1, 1985 by and between Federated and the Trustee, provides to holders of the above-described Notes the following: (i) the "Federated 104% Euronotes" and the "Federated 11% Euronotes," and collectively, the "Notes"; (ii) the "Notes Due 1995"; (iii) the "Notes Due 1990"; and (iv) the "Notes Due 1990".

On January 10, 1992, the United States Bankruptcy Court for the Southern District of Ohio, in the chapter 11 reorganization cases filed by Federated, Allied Stores Corporation, and certain of their subsidiaries (collectively, the "Debtors"), issued an order ("the Confirmation Order") confirming the Debtors' Third Amended Joint Plan of Reorganization dated October 28, 1991, as modified ("the Plan"). The Plan became effective on February 4, 1992. All capitalized terms not otherwise defined herein have the respective meanings set forth in the Plan.

All holders of the Notes and coupons appertaining thereto must surrender all such Notes and coupons to one of the paying agents indicated below or, in the case of registered Notes, to the Trustee for cancellation in order to participate in the distributions of cash and specified securities of New Federated to be issued in consideration for such Notes and coupons, in accordance with the terms of the Plan and the Confirmation Order.

ANY NOTES AND/OR COUPONS NOT SO SURRENDERED ON OR BEFORE FEBRUARY 4, 1992 WILL BE DEEMED CANCELLED AND ENTITLED TO NO DISTRIBUTIONS OR OTHER PAYMENTS.

Under the Plan, each holder of a Federated 104% Euronote will be entitled to receive, upon surrender of each \$5,000 principal amount of such Notes with all coupons attached: (i) \$2,282,577.95 principal amount of 10% Series B Secured Notes due February 15, 2000 of New Federated ("Series B Notes"); (ii) \$1,513,816.94 principal amount of Series D Series D Notes due August 15, 1997 of New Federated ("Series D Notes"); (iii) \$1,513,816.94 principal amount of Common Stock, \$2.01 par value of New Federated ("Common Stock"); and (iv) subject to the rounding provisions described below, \$49.15 in cash representing financing fees associated with the Series D Notes ("the Financing Fees"), payable by check drawn in U.S. Dollars to the order of the holder.

Under the Plan, each holder of a Federated 11% Euronote will be entitled to receive, upon surrender of each \$1,000 principal amount of such Notes with the coupon due February 1, 1990 attached: (i) \$482,146.75 principal amount of Series B Notes; (ii) \$19,339.65 principal amount of Series D Notes; (iii) 12,815.32 shares of Common Stock; and (iv) subject to the rounding provisions described below, \$10.38 in cash representing the Financing Fees, payable by check drawn in U.S. Dollars to the order of the holder.

Notwithstanding the exchange ratios set forth in the preceding paragraphs, in accordance with the terms of the Plan and the Confirmation Order, Series B Notes and Series D Notes will be issued only in denominations of \$1,000 and integral multiples thereof, and only whole numbers of shares of Common Stock will be issued. Accordingly, when any distribution to a holder of Notes and/or coupons would otherwise result in the issuance of Series B Notes or Series D Notes with an aggregate principal amount that is not an integral multiple of \$1,000, the actual distribution of such Notes will be rounded to the next higher or lower integral multiple of \$1,000, as follows: (i) principal amount of \$300 or greater will be rounded to the next higher integral multiple of \$1,000; and principal amount of less than \$500 will be rounded to the next lower integral multiple of \$1,000. Similarly, when any distribution to a holder would otherwise result in the issuance of a number of shares of Common Stock that is not a whole number, the actual distribution of such shares of Common Stock will be rounded to the next higher or lower whole number as follows: (i) fractions of 50 or greater will be rounded to the next higher whole number, and (ii) fractions of less than 50 will be rounded to the next lower whole number. No consideration will be provided in lieu of principal amounts of Series B Notes or Series D Notes, or of fractional shares of Common Stock, that are rounded down. The Financing Fees will be an amount in cash equal to 3.25% of the initial aggregate principal amount of Series D Notes received by the initial holder thereof.

Holders of Notes without all unpaid coupons attached or holders of detached coupons should contact the Trustee to obtain information to the cash and securities issuable upon surrender of each such Note and detached coupon.

If more than one Note is surrendered for exchange at any one time by the same holder, the number of Series B Notes, Series D Notes and shares of Common Stock and the amount of cash to be issued will be computed on the basis of the aggregate amount surrendered.

Holders should be aware that the Plan and the Confirmation Order provide that a substantial portion of the shares of Common Stock to be issued pursuant to the Plan will be subject to certain restrictions ("the Restrictions") which prohibit the sale or other disposition of the Common Stock. The Confirmation Order provides that 75% of the shares of Common Stock to be issued pursuant to the Plan to any person who is not a Small Holder (as defined below) will be subject to the Restrictions pursuant to the Agreement and Provisions Relating to Restrictions on Transfer of Certain Shares of Common Stock of Federated Department Stores, Inc. A Small Holder is any person that will be the "beneficial owner" of 2,000 or less shares of Common Stock and will not be entitled to distribution to any person pursuant to the Plan. Generally, persons will be the "beneficial owner" of shares of Common Stock distributed pursuant to the Plan if the person, alone or with others, will have or will be given the power to dispose of or direct the disposition of such shares. If a person is entitled to receive New Series A Warrants as the result of another claim under the Plan, the person is deemed to be the "beneficial owner" of the shares of Common Stock issuable upon exercise of the New Series A Warrants.

The Confirmation Order requires that holders of Notes and/or coupons execute a Letter of Transmittal as a condition to the receipt of distributions contemplated by the Plan. In completing such Letter of Transmittal, holders will be required to supply certain information to New Federated and may be required to supply such other information as the Exchange Agent may require to comply with applicable United States tax laws.

The tax consequences of the exchange are in many cases uncertain and may vary depending on a beneficial holder's individual circumstances. Accordingly, holders are urged to consult with their tax advisors about the tax consequences of the exchange.

Questions should be addressed to the Trustee at the following address:

MORGAN GUARANTY TRUST COMPANY
OF NEW YORK, as TrusteeCorporate Trust Administration
60 Wall Street, New York, NY 10260
Attention: Mr. Patrick J. Crowley, Vice President
Tel: (212) 648-9001
Fax: (212) 648-5111

PAYING AGENTS

Morgan Guaranty Trust Company
of New York
P.O. Box 161
60 Victoria Embankment
London EC4Y 0JP
Attention: Mr. Andy Joy

Morgan Guaranty Trust Company
of New York
Mainz: Landstrasse 46, 6000
600 Frankfurt-am-Main, Germany
Attention: R. Böckenholt
Securities Department

Kreditbank S.A. Luxembourgeoise
43 Boulevard Royal
Boite Postale 1106
L-2955
Luxembourg
Attention: Coupon Operations
Speciales

J.P. Morgan Nederland, N.V.
Apollostraat 171
3rd Floor
1077 AS Amsterdam
The Netherlands
Attention: John Trip

Federated Department Stores, Inc.
By: Morgan Guaranty Trust Company
of New York, as Trustee

Dated as of: March 5, 1992

NOTICE OF EARLY REDEMPTION

SAMSUNG ELECTRONICS CO., LTD (the "Company") (Incorporated in the Republic of Korea with limited liability) USD 20,000,000 5 per cent Convertible Bonds 2000 (the "Bonds")

NOTICE IS HEREBY GIVEN THAT, in accordance with condition 7(B) of the Terms and Conditions of the Bonds, the Company has decided to redeem all of the outstanding, unconverted bonds on April 6th, 1992 (the "Redemption Date") at 102.5% of their principal amount (the "Redemption Price") together with interest accrued to the Redemption Date. The amount payable per Bond will be USD 5,25.00 together with accrued interest of USD 66.67. Bonds should be presented for payment on the Redemption Date together with all unmatured coupons attached at the specified office of any of the Paying Agents listed below, whereupon interest on the Bonds shall cease to accrue.

Notwithstanding the foregoing, the holder of any Bond will, at any time up to and including April 6th, 1992, have the right to convert the principal amount of such bond into common stock ("Shares") of the company "in accordance with the Terms and Conditions of the Bonds".

On February 28th, 1992 the conversion price was 15.376 Won (shares issuable per Bond: 289.31), the closing price of the shares was 32.200 Won and the aggregate principal amount of the bonds was USD 15,120,000.

Principal Paying and Conversion Agent
S.C. Warburg & Co Ltd
2 Finsbury Avenue, London
EC2M 2PA

Paying and Conversion Agents

Bank Internationale a Luxembourg S.A. Swiss Bank Corporation
2 Boulevard Royal, 2953 Luxembourg 1 Aachenstrasse, 4002 Basel

£115,000,000

Subordinated
Floating Rate Notes
Due 1998Interest Rate:
10.9625% per annumInterest Period:
6th March, 1992 to
7th September, 1992Interest Amount per
£500,000 Note due
7th September, 1992:
£27,705.77Agent Bank:
Barings Brothers & Co. LimitedMeggit to
expand in
US with
\$53m buy

By Andrew Bolger

MEGGIT, the Dorset-based specialist engineering group, is to strengthen its aerospace activities by buying Endevco, a US company which makes electronic equipment and pressure sensors, for \$53m (£30.1m) cash.

The vendor is Allied-Signal, a US group which supplies the aerospace and automotive industries.

Endevco employs 600 people and has two sites in California with additional manufacturing operations in the US Virgin Islands and France. It also has sales operations in the UK, France, Germany and China.

Last year Endevco made pre-tax profits of \$5.5m on sales of \$55m. Net assets at December 31 were \$25m.

Mr Ken Coates, chairman of Meggit, said Endevco's market position and financial strength made it an ideal acquisition for Meggit as it developed the group's core activities in aerospace and industrial sensors.

Meggit has no cash after a \$30.6m rights issue in September, and its gearing will remain in single figures after the acquisition, which is subject to regulatory approval.

Mr Coates said the deal would increase the US balance of Meggit's business from about 30 to 35 per cent.

BAe and Asda settle dispute

By Vanessa Houlder, Property Correspondent

British Aerospace and Asda, the supermarket group, have settled a dispute about an option concerning the Burwood House Group, their property joint venture.

The dispute flared after Asda's property subsidiary, was forced to pay the joint venture company £79m last month to fulfil an indemnity agreement.

Asda said that the argument had been "amicably settled."

Putting money on the smaller companies
Richard Gourlay on the sector tipped to lead the economic recovery

Richard Gourlay

UK COMPANY NEWS

UK



Research and development may be different from cleaning lavatories or guarding factories, but like these support operations there is a thriving contract industry.

In tune with the government's renewed emphasis on innovation, contract research organisations (CROs) believe they can play an increasing role in the transfer of technology to British industry.

The work of the CROs covers the same range of activities provided by an in-house R&D service. Contractors can conduct strategic research that companies need for their next generation of products or services. They can develop new products, and they can carry out routine testing.

Some CROs carry out strategic research on a "club" basis, while several companies coming together to support projects of mutual benefit. For example, manufacturers placed contracts with the Motor Industry Research Association (MIRA) for research into generic problems associated with meeting controls on noise emitted by vehicles.

A research club can also unite companies that are part of a supply chain. Geoff Callow, research manager at MIRA, cites vehicle handling as an area in which no single supplier can solve the problem. Indeed, a company working in isolation could come up with technology that causes headaches elsewhere. MIRA can communicate with anybody in the supply chain.

Callow says that just 10 per cent of the organisation's activity is what he would recognise as research. The other 90 per cent is testing and development work, something that is especially relevant to small companies. The sophisticated instruments needed to make

detailed measurements are often beyond their means.

By spreading the cost over a large number of customers, CROs can assemble impressive arrays of instruments. The Leatherhead Food Research Association, for example, recently invested £75,000 in a laser microscope. The RA's researchers used the microscope to look at the structure of delicate samples that would suffer under the treatment meted out by other microscopy techniques. The laser microscope can show the structure of low-fat spreads and bakery products, specimens that are easily damaged when put

"You may not be able to buy the best biotechnologist, but there is nothing to stop you from renting one for a few days."

under an ordinary microscope. CROs can also bring expertise and measuring equipment to large companies. The Advanced Manufacturing Technology Research Institute (AMTRI) has an impressive background in machine tools. In the course of its work over the years, the institute's researchers have developed a considerable understanding of why machines vibrate, for example. Much of its work involved testing prototype machines for companies to detect design faults that might

affect product quality when the equipment reaches customers.

"We have portable people and technology that we can take to a site and make measurements with instruments that clients do not have," says Neil Parkin, marketing manager of AMTRI. There is nothing unusual about the technology used to measure vibration, says Parkin. "But we can trouble it around."

Holroyd, a maker of machine tools, is one of AMTRI's customers. "We brought AMTRI in to measure our machines and tell us what had gone wrong in them," says John Owen, engineering director.

Similarly, if glass turns up in

jars of food, did it come from a

thermometer, a broken jar, or

was it inserted after the food

left the factory? "Few firms

have their own electron

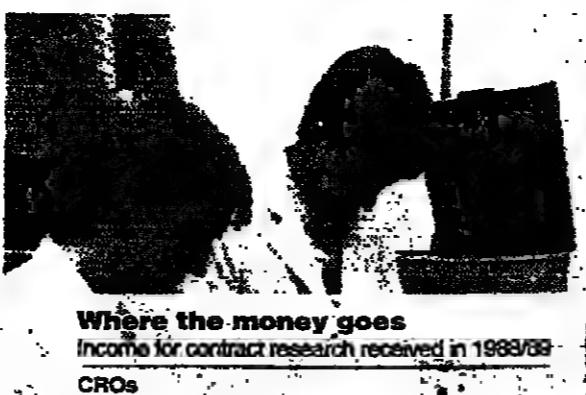
microscopist who can answer

such questions," says Kierstan.

Never to the frontiers of science, Kierstan believes that CROs offer companies greater flexibility to change course or to close research projects.

If a company wants to investigate a new area of science - biotechnology, for instance - it takes time to set up a research department. "You will be two years down the road before you have done one day's work," says Kierstan. "You may not be able to buy the best biotechnologist, but there is nothing to stop you from renting one for a few days."

A company that buys time from a research organisation wants to guarantee that the



Where the money goes

Income for contract research received in 1988/89

CROs	£190m
AIRTO members	£60m
Others	£250m
Total	£400m
Educational Institutions	£150m
Universities	£30m
Polytechnics and colleges	£180m
Total	£450m
Research council Institutes	£100m
Government laboratories	£24m-25m
DTI	£25m
MoD	£80m
Others (including AEA Technology)	£140m
Total	£2140m
Grand total	£570m

Source: The Contract Research Business in the United Kingdom, by M.J. Ring

project to another, other clients will benefit from the general increase in knowledge brought about through a particular contract. This may prompt customers to wonder if paying a CRO to do R&D for them supports work that will benefit competitors.

Contract researchers admit that while they may not transfer commercially sensitive knowledge directly from one

Electric sparks in La Rochelle

By John Griffiths

La Rochelle, best known to French holiday makers for its sea front, is about to find itself on another frontier - a technological one.

Peugeot, the French car maker, is so convinced that Europeans will be buying at least 200,000 electric vehicles a year by the turn of the century, that it is embarking on a joint venture with utility Électricité de France.

La Rochelle will be equipped with prototype recharging stations for an initial fleet of 80 electric Peugeot 106 and Citroën AX cars to be placed next year. Long-term assessments will be individual assessments within individual areas in the city. Depending on how well the cars are received, the number allocated to the project may rise to 300.

According to Jean-Yves Helmer, director in charge of Peugeot group's electric vehicles programme, the company has also signed a partnership agreement with Générale de Transports d'Industrie (GTI) to conduct an experiment within another large, as yet unnamed, French city. This will involve a second fleet of electric cars which will be made available for public rental.

The recharging stations, expected to be mainly adjuncts of conventional filling stations, will be used to explore charging times, the long-term effects of rapid-charging and other practical aspects of operating electric cars.

Peugeot is undertaking what it describes as "a several hundred million francs" investment in its "EV" (electric vehicle) programme even though it does not expect to be

able to break even on them until a volume of at least 50,000 units a year is reached.

However, Helmer stresses his belief that not only will Europeans be buying 200,000 electric vehicles a year by the end of the decade but that Peugeot will be able to capture at least 25 per cent of that market.

Peugeot is claiming to be relatively unaffected by some of the technical hitches, delays and disappointments that frequently have marked the motor industry's attempts to develop viable EVs.

Despite several limitations on range and performance imposed by current battery technology, Helmer insists that whole-life costs of buying and operating electric cars can be made competitive with petrol or diesel equivalents.

The group has already built or taken orders for some 500 electric Peugeot and Citroën vans, which it began producing last year. These are now in use by, among others, Hong Kong's utility, China Light and Power.

Meanwhile, General Motors is unveiling at the Geneva motor show this week a concept car which adds a new twist to the EV versus conventional car debate. The small hatchback-sized vehicle, named "Twin", has interchangeable petrol or electric propulsion.

Ford is also to unveil an electric concept car at Geneva. Called the Ghia Connecta, it uses the drivetrain technology already developed by Ford for a 100-strong fleet of Escort-based vans due to start trials in the UK and US next year.

Retail sales tracked down

By Peter Marsh

The UK government faces private-sector competition in the tricky area of finding out about upturns and downturns in retail sales - an important part of the economy which accounts for a quarter of total UK output.

A computerised system for gathering the data on a weekly basis has been launched by the British Retail Consortium, a trade body for the industry, in an effort to improve on the monthly sales data published by the government's Central Statistical Office.

A more up-to-date assessment of trends in this sector would be invaluable in tracking the overall direction of the economy. It could also help the Treasury to improve on its poor record in recent years in economic forecasts - the last of which are being released in next Tuesday's Budget.

The trade body says it is not making the data public, however, until it is confident they give a true picture of trends in the industry. It also wants to iron out what it says are technical difficulties involving the computers in the system.

However, the consortium may ultimately release the data to anyone interested, possibly charging a fee. The consortium's scheme covers roughly half the £150bn-a-year retail sector - patterns in which provide a useful guide to overall activity, particularly at the consumer level.

Many of Britain's biggest

retailers are among the 31 companies participating in the initiative. They include Dixons, J. Sainsbury, Boots, Burton and Marks & Spencer.

The scheme is the most ambitious effort yet by a private-sector group to improve on knowledge of economic trends by pulling together retailing information on a weekly basis.

Private-sector schemes already exist for collecting weekly sales data for the clothing and food sectors. In both

cases, the information is largely kept for the internal use of the companies involved.

The initiative by the British Retail Consortium follows an inquiry launched last year by Norman Lamont, the Chancellor. Concerned that the CSO's data on retail sales might be failing to indicate short-term trends in the economy which might point to a recovery from the continuing deep recession.

Consequently, the subcommittee of the CSO will be adjusted in the manner as set forth below pursuant to Clause 30 of the instrument.

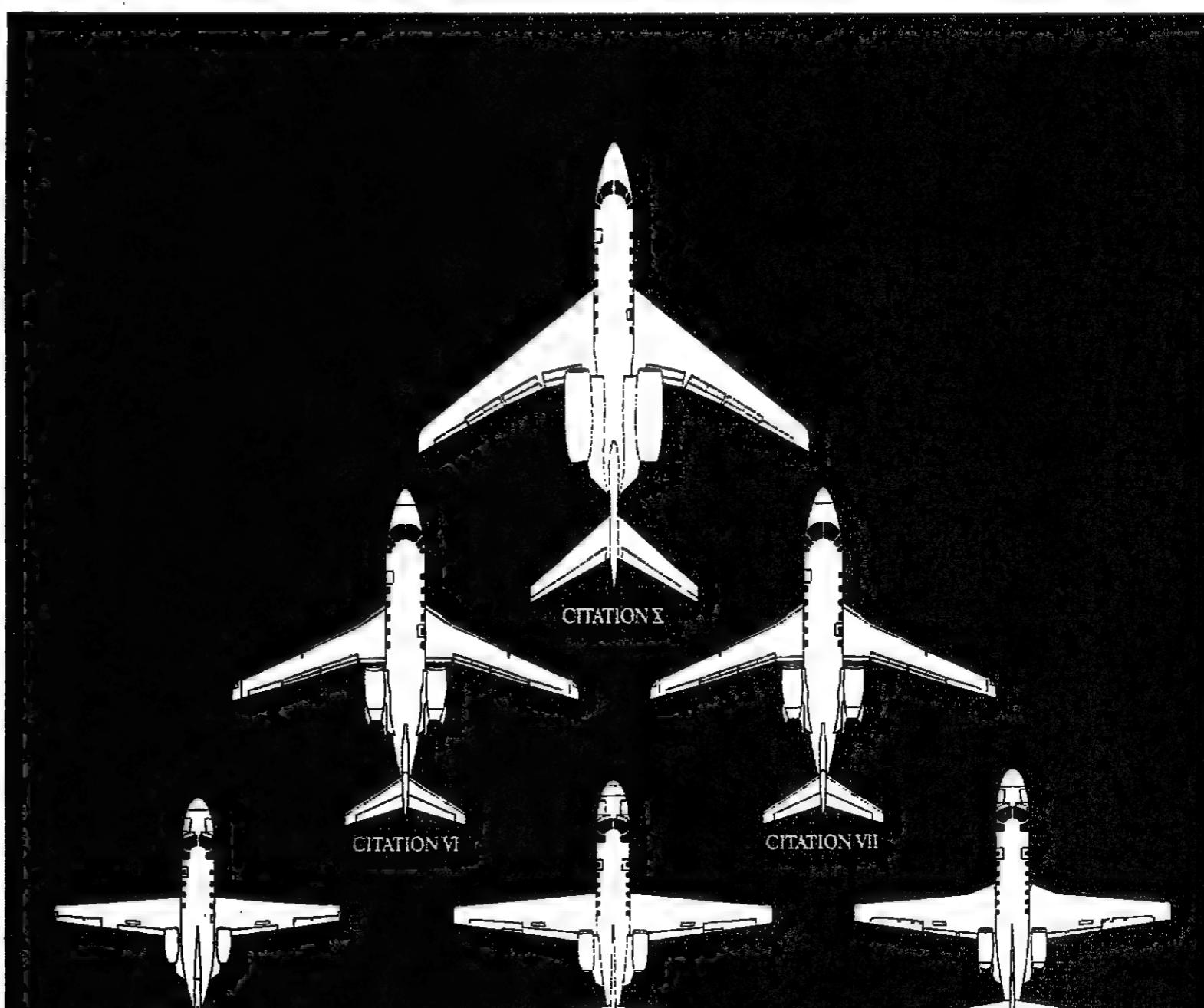
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The Sensible Citations



COMMODITIES AND AGRICULTURE

Elf and Total resume Iraq production-sharing talks

By William Dawkins in Paris

IRAQ has contacted Elf Aquitaine and Total, the French state-controlled oil groups, to negotiate possible exploration and production-sharing accords in southern Iraq.

Both groups confirmed yesterday that they had restarted talks, shelved since the imposition of the United Nations embargo at the start of the Gulf war, on the exploitation of two large oil and gas reservoirs north of Basra near the Iraqi frontier.

Iraq, in desperate need of foreign exchange to tackle shortages of basic supplies and to rebuild the economy, approached them to study

crude oil buying contracts in preparation for the possible ending of the trade embargo.

It then extended the talks to cover exploration and production-sharing. Other western oil groups have also been approached, said Elf and Total.

Both French oil groups emphasised the talks were at an early stage, that they had not signed anything and will sign nothing until Iraq is part of the international community. Total warned against expecting an early agreement.

The move is the first indication of French willingness to renew trade links with what used to be its closest ally and main trading partner in the mid-east.

However, the Iraqi vice president, Mr Taher Yassine Bassi, said oil production would restart soon, and would not necessarily await a

UN security council decision. "Certain countries realise that it is in their interests to re-establish relations with Iraq," he told a Jordanian newspaper.

Elf said: "We are simply preparing for the moment when Iraq will become integrated into the international community. We have signed nothing and will sign nothing until Iraq is part of the international community." Total warned against expecting an early agreement.

The move is the first indication of French willingness to renew trade links with what used to be its closest ally and main trading partner in the mid-east.

Brook Hunt predicts sharp fall in Japanese metal demand

By Kenneth Gooding

JAPAN'S SHARP fall in industrial output will lead to a substantial drop in metals demand from that country, Brook Hunt & Associates, the independent research group, points out in its latest monthly Metals Service reports.

It estimates that compared with 1991, Japan this year will use 15 per cent less nickel (145,000 instead of 174,000 tonnes), 9 per cent less copper (down from 1,634m tonnes to 1,484m) and 5 per cent less aluminium (down from 2.4m tonnes to 2.27m).

The German economy is also slowing and "while the forecast for Germany is not nearly as bleak, the recession there is causing a Europe-wide slowdown." Metal exports from the

former Soviet Union are also forecast to remain at historically high levels. Brook Hunt estimates that they will total about 850,000 tonnes of aluminium, 350,000 tonnes of copper and 100,000 tonnes of nickel this year.

The reports says that, despite the gloomy outlook, metals prices this year have been buoyed by large-scale buying by commodity funds. These are now benefiting from the cash flooding out of money funds, "Brook Hunt concludes.

It says average cash production costs are still comfortably below market prices for copper and nickel producers. Aluminium smelters, however, are already in trouble because of the stockpile in London Metal Exchange warehouses.

minimum, copper and nickel will be weaker in 1992 than in 1991 with little prospect of meaningful world economic recovery before the end of this year.

Even with sharply rising consumption in 1993, the market for all three metals will remain in heavy surplus unless production plants are closed and plans for future expansion delayed. Such measures will be initiated only if prices fall significantly below current levels.

The lead market remained steady after Metaleuron said its Spanish subsidiary, Penarroya, would file a petition for a suspension of payments. This would almost certainly result in closure of Penarroya's 90,000-tonnes-a-year Santa Lucia primary lead smelter.

Market sentiment was also affected by news that a strike had started at Asarco's New Market zinc mine in Tennessee which produced about 29,000 tonnes of the metal in concentrated last year. This represented roughly one quarter of Asarco's total zinc output.

The lead market remained steady after Metaleuron said its Spanish subsidiary, Penarroya, would file a petition for a suspension of payments. This would almost certainly result in closure of Penarroya's 90,000-tonnes-a-year Santa Lucia primary lead smelter.

EC moves on single banana market

By David Gardner in Brussels

THE European Commission yesterday made a first attempt to agree on how to create a single market in bananas and comply with General Agreement on Tariffs and Trade (GATT) tariff prescriptions for farm trade.

The Brussels executive has still to reach a consensus on on how to deal with this sensitive issue, and a decision is not likely for two to three weeks.

The EC has to decide how to protect banana imports entering duty free from high cost producers in its outlying territories and former colonies to which it has treaty obligations under the Lome convention. At the same time, the Uruguay Round trade negotiations require the EC to set a tariff for so-called "dollar bananas".

Dollar fruit, mostly from low-

cost plantations in Central America and Colombia, is subject to import restrictions and a 20 per cent duty everywhere in the EC except Germany.

banana producers already command three fifths of the 3.8m tonnes EC market, and Caribbean producers fear their industry would be wiped out unless the protection they enjoy under the Lome Convention is maintained.

Among the 12 member states, France, Italy, Spain, Portugal and Greece favour either seeking a derogation from GATT or quota restraints on dollar bananas analogous to limits on Japanese car imports.

The broadly free market camp in the Commission is backing instead a high degree tariff on the Latin American fruit to allow the EC's trade

ditional suppliers time to adjust. One suggestion is to make the tariff the difference between the highest import price from EC banana zones and the lowest import price from dollar zones - a duty of more than Ecu350 per tonne.

Caribbean producers are lobbying intensively against tariffication.

But bananas, several Commission officials suspect, could easily put paid to a Uruguay Round deal, at least for this year.

The Round is already tottering because of fundamental differences between the EC and the US and other big exporters over farm subsidies cuts.

But an EC failure to "tarify" bananas could unravel the package so far assembled, officials say.

Compiled from Reuters

hands of companies under little pressure to sell. On the LME nickel closed just ahead; dealers said the market's uninterrupted recent decline, which has taken prices down some \$700, was finally reversed at mid-session as active fund buying and short covering emerged at the key \$7,400 level for three-month metal - a new eight week low. Earlier losses were sparked by producer selling and self-stops, with option-linked selling adding to the pressure. The steep falls brought many March puts into the money, prompting hedge selling ahead of the morning's declarations.

Compiled from Reuters

Turnover: 3,205 (2210) lots of 5 tonnes

Mar 18/24 19/25 20/26 21/27 22/28 23/29

Mar 20/26 21/27 22/28 23/29 24/30 25/31

Mar 25/31 26/32 27/33 28/34 29/35 30/36

Mar 30/36 31/37 32/38 33/39 34/40 35/41

Mar 35/41 36/42 37/43 38/44 39/45 40/46

Mar 39/45 40/46 41/47 42/48 43/49 44/50

Mar 44/50 45/51 46/52 47/53 48/54 49/55

Mar 49/55 50/56 51/57 52/58 53/59 54/60

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Mar 74/80 75/81 76/82 77/83 78/84 79/85

Mar 79/85 80/86 81/87 82/88 83/89 84/90

Mar 84/90 85/91 86/92 87/93 88/94 89/95

Mar 89/95 90/96 91/97 92/98 93/99 94/00

Mar 94/00 95/01 96/02 97/03 98/04 99/05

Mar 99/05 00/01 01/02 02/03 03/04 04/05

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Norwich Union Life Insurance Soc. Ltd	Contd						Prudential Mutual Life Ass. Assn. - Contd							Scottish Amicable							St. Paul's Court Norton							Providence Capital Internationals Ltd						
Prudential & Nat'l Life Assn.							Managed Inv.	444.4	491.2	444.4	-0.2	-0.5		150 St Vincent St, Glasgow	041-248-2323						Managed	405.2	510.9	405.2	-1.1	-2.7		J. D. Ward Financial Services Ltd						
Prudential & Nat'l Life Assn.							Managed Inv.	344.4	342.1	344.4	-0.2	-0.6		Prudential Inv. Fund	405.2	510.9	405.2	-1.1	-2.7		Small Inv. Mgmt.	510.9	510.9	510.9	-0.1	-0.1		OCPI Ltd	150.0	150.0	150.0	-0.1	-0.1	
Prudential & Nat'l Life Assn.							Managed Inv.	344.4	342.1	344.4	-0.2	-0.6		Prudential Inv. Fund	405.2	510.9	405.2	-1.1	-2.7		Small Inv. Mgmt.	510.9	510.9	510.9	-0.1	-0.1		OCPI Ltd	150.0	150.0	150.0	-0.1	-0.1	
Prudential & Nat'l Life Assn.							Equity Inv.	342.4	329.7	342.4	-0.3	-0.9		Equity Inv.	342.4	329.7	342.4	-0.3	-0.9		Equity Inv.	510.9	510.9	510.9	-0.1	-0.1		OCPI Ltd	150.0	150.0	150.0	-0.1	-0.1	
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Prudential & Nat'l Life Assn.							Equity Inv.	342.4	329.7	342.4	-0.3	-0.9		Equity Inv.	342.4	329.7	342.4	-0.3	-0.9		Equity Inv.	510.9	510.9	510.9	-0.1	-0.1		OCPI Ltd	150.0	150.0	150.0	-0.1	-0.1	
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Prudential & Nat'l Life Assn.							Equity Inv.	342.4	329.7	342.4	-0.3	-0.9		Equity Inv.																				

FT MANAGED FUNDS SERVICE

- Current Unit Trust prices are available on FT Cityline. Calls charged at 36p/minute cheap rate and 48p/minute at all other times. To obtain a free Unit Trust Code Booklet ring (071) 925-2111.

• INTERESTS

JERSEY (REGULAR TERM)

JERSEY (REGULATED)		Australia Equity		AUS		Australia Bonds		Australia Funds	
Ref Price	Offer Price	+/- Yield Gross							
Barclays Int'l Funds									
Corporate Funds									
Small Bond	\$21.94	+0.02	9.5						
US Dollar	\$31.91	+0.02	3.1						
Deutschmark	DM56.73	+0.01	4.5						
Yen	14.105	+0.09							
Mixed Multicurrency	\$13.28	+14.04	+0.09						
Managed Multicurrency	\$13.21	+26.41							
Small Funds									
Swing Bond	\$9.411	0.427	-	10.4					
US Government Bond	\$57.50	101.95d	-	6.5					
Asian Selections Funds									
Hong Kong	\$15.929	+17.40	+0.079	3.6					
Indonesia	\$8.548	81.985	-0.071						
Korea	\$9.572	107.76	-0.075						
Malaysia	\$11.494	107.76	-0.075						
Philippines	\$7.531	72.76	-0.096	2.5					
Singapore	\$11.177	117.76	-0.261	1.6					
Taiwan	\$13.278	119.95	-0.046	2.5					
South East Asian	\$13.112	119.92	-0.080	3.1					
US Dollar Liquidity	\$9.640	10.122	-	3.4					
Carter Allan Investment Management (CJ)									
CA Gilt Income	\$6.51	6.81d	-	17.70					
CA Bsk & Federal	\$1.018	1.049d	-	7.45					
CA Equity Govt	\$3.61	4.16d	-	3.37					
Citibank (CJ) Ltd "CJ" funds									
Leadership Funds									
Deutschmark	DM30.201	+0.025	-						
Yen	Y5049.044	+1.12d	-						
Sterling	\$12.495	+0.025	-						
US Dollar	\$38.477	+0.021	-						
Barclays Int'l Funds									
Corporate Funds									
Small Bond	\$21.94	+0.02	9.5						
US Dollar	\$31.91	+0.02	3.1						
Deutschmark	DM56.73	+0.01	4.5						
Yen	14.105	+0.09							
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Asian Selections Funds									

SWITZERLAND (STR RECOGNISED)

	Unit Conv.	Conv. Price	Bid	Offer + or -	Yield
B.I.A. Bond Investments AG					
Baerle St. Series A	CHF 100.00	Swiss Franc	217.10		
Baerle St. Series B	SF 100.00	Swiss Franc	217.10		
OTHER OFFSHORE FUNDS					
ATSP Management Ltd					
Philippines Long Term Equity Fund					
NAV Jan 31, 1988			516.90		
Abstract Fund Minus (Guernsey) Ltd					
The Abstract Fund Ltd					
NAV 100% cash			57.42		
NAV 100% invested			57.42		
Adig Investment					
Advantage Fund			10421.37	22.01	
Advantage Fund			10421.37	124.19	
Foodplus			10474.31	78.03	
Foodplus			10474.31	54.31	
Astra Malaysian Growth Fd (Cayman) Ltd					
NAV Feb 28, 1988			55.71	1.00	

CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Strong dollar heads upwards

A CONTINUED surge by the dollar yesterday saw it break through resistance at the DM1.6650 level, and survive three attempts to hold it back again this year.

In late European trading it was carried through DM1.6650 on a rash of large orders in New York, and closed at DM1.6720. It also broke through the Y132.12 level, to reach Y132.150.

The third successive day of heavy gains by the dollar had begun with a breach of heavy resistance in the Far East, to take it to a close of DM1.6630 and Y131.50.

Dealers said the Bank of Japan had intervened on three separate occasions at Y130.90, Y131.85, and Y131.10/15, but had been unable to hold the dollar down.

Its task was not made any easier by comments which one dealer described as an "own goal" by Mr Tsutomu Hata, Japan's deputy finance minister, who remarked that currency intervention was of little use, when the dollar was rising on the back of speculative buying at precisely the same time as the Bank of Japan was selling dollars for yen in the market.

Many dealers now feel it would take coordinated action by central banks to halt the

dollar's progress. Dollar optimism was unaffected by slightly disappointing US factory orders figures, which showed only a 0.4 per cent rise for January against the 1 per cent expected. But Friday's payroll figures remain a possible dark cloud on the horizon, although market predictions range widely from around a 50,000 fall to a 75,000 increase.

If Friday's payroll data are as strong they will push the dollar higher still, and then we would be looking at the DM1.70 level," one economist predicted.

High German interest rates have so far limited the dollar's gains against the D-mark, but it is still seen heading towards the DM1.70 barrier, where resistance may be expected.

In New York last night the dollar started by slightly holding onto its gains, standing at DM1.6710/15 and Y132.05/10 at midsession.

EMS EUROPEAN CURRENCY UNIT RATES

	Ecu	Central	Currency	% Change	%	Y. Strongest	Y. Weakest	Divergence
	Central	Against	Against	From	From	Y. Strongest	Y. Weakest	Index
	Rate	Rate	Rate	Rate	Rate	Rate	Rate	Rate
Spain Pts	133.431	128.068	-0.83	6.04	6.6			
French Franc	42.0202	42.0202	-0.76	2.73	2.73			
Dutch Guilder	2.21643	2.21643	-0.92	2.12	2.12			
Italian Lira	1.32824	1.32824	-0.73	2.31	2.31			
Irish Punt	0.765591	0.765591	-0.27	1.14	1.14			
Swiss Franc	7.6240	7.6240	-0.75	1.12	1.12			
Dansk Krone	7.84195	7.84195	-0.13	0.85	0.85			
Portuguese Esc	0.490904	0.490904	-1.47	0.50	0.50			

Key central rates set for the European Commissions. Divergence is as a percentage of the central rate. Percentage changes are for Ecu, a positive change denotes a weak currency. Divergence shows the ratio between two periods: the percentage change in the central rate and Ecu central rate for a currency, and the maximum percentage change in the currency's market rate from its Ecu central rate. Adjustment calculated by Financial Times.

E IN NEW YORK

Forward premiums and discounts apply to the US dollar

STERLING INDEX

	Mar 4	Latest	Previous
1 Month	1.7225	1.7225	1.7200
1 month	0.95-0.10%	0.95-0.10%	0.95-0.10%
3 months	2.63-2.80%	2.63-2.80%	2.63-2.80%
12 months	4.60-5.30%	4.60-5.30%	4.60-5.30%

Forward premiums and discounts apply to the US dollar

CURRENCY MOVEMENTS

	Mar 4	Bank of	Market	Change %
5.00	90.5	90.6		0.1
9.00	40.5	40.5		0.0
10.00	10.5	10.5		0.0
11.00	10.5	10.5		0.0
15.00	10.5	10.5		0.0
20.00	10.5	10.5		0.0
30.00	10.5	10.5		0.0
40.00	90.4	90.5		0.1

Conversely rates move towards the end of London trading. S/sterling forward dollar 4.87-4.88p. 12 March 1992

1.50-2.50p

DOILY SPOT - FORWARD AGAINST THE POUND

Forward premiums and discounts apply to the US dollar

STERLING INDEX

	Mar 4	Previous
5.00	90.5	90.6
9.00	40.5	40.5
10.00	10.5	10.5
11.00	10.5	10.5
15.00	10.5	10.5
20.00	10.5	10.5
30.00	10.5	10.5
40.00	90.4	90.5

Forward premiums and discounts apply to the US dollar

DOILY SPOT - FORWARD AGAINST THE DOLLAR

Forward premiums and discounts apply to the US dollar

CURRENCY RATES

	Bank 4	Special 4	Corporate 1						
	Rate %	Days %	Days %	Days %	Days %	Days %	Days %	Days %	Days %
Sterling	-0.9	0.788607	0.788607	0.788607	0.788607	0.788607	0.788607	0.788607	0.788607
U.S. Dollar	-0.9	0.61	0.61	0.61	0.61	0.61	0.61	0.61	0.61
Australian Dollar	-0.9	1.12	1.12	1.12	1.12	1.12	1.12	1.12	1.12
Canadian Dollar	-0.9	1.11	1.11	1.11	1.11	1.11	1.11	1.11	1.11
Swiss Franc	-0.9	1.11	1.11	1.11	1.11	1.11	1.11	1.11	1.11
D-Mark	-0.9	2.27107	2.27107	2.27107	2.27107	2.27107	2.27107	2.27107	2.27107
Dutch Guilder	-0.9	2.27107	2.27107	2.27107	2.27107	2.27107	2.27107	2.27107	2.27107
Italian Lira	-0.9	1.11	1.11	1.11	1.11	1.11	1.11	1.11	1.11
Japanese Yen	-0.9	1.11	1.11	1.11	1.11	1.11	1.11	1.11	1.11
Spanish Peseta	-0.9	10.00	10.00	10.00	10.00	10.00	10.00	10.00	10.00
Swedish Krona	-0.9	1.12	1.12	1.12	1.12	1.12	1.12	1.12	1.12
Greek Drachma	-0.9	0.824025	0.824025	0.824025	0.824025	0.824025	0.824025	0.824025	0.824025
Irish Punt	-0.9	0.765339	0.765339	0.765339	0.765339	0.765339	0.765339	0.765339	0.765339

A Bank rate refers to central bank discount rates. They are not quoted by the UK, Spain and Ireland. * Euro rates are for March 3.

All SDR rates are for Mar 3.

Conversely rates taken to the end of London trading. S/sterling forward dollar 4.87-4.88p. 12 March 1992

1.50-2.50p

DOILY SPOT - FORWARD AGAINST THE DOLLAR

Forward premiums and discounts apply to the US dollar

CURRENCY RATES

	Mar 4	S	E
1.00	1.719	1.719	0.9490
1.50	2.364	2.364	1.3700
2.00	3.014	3.014	1.9110
3.00	4.574	4.574	2.7400
5.00	7.047	7.047	4.2000
7.00	9.590	9.590	5.5200
10.00	12.700	12.700	7.6100
15.00	18.700	18.700	11.7000
20.00	25.000	25.000	15.7000
30.00	37.700	37.700	23.7000
40.00	51.700	51.700	31.7000
50.00	65.700	65.700	39.7000
70.00	93.700	93.700	57.7000
100.00	131.700	131.700	82.7000
150.00	197.700	197.700	122.7000
200.00			

WORLD STOCK MARKETS

FRANCE (continued)										GERMANY (continued)										NETHERLANDS										SWEDEN (continued)										CANADA									
March 4	Stock	+ or -	March 4	Frs.	+ or -	March 4	DM.	+ or -	March 4	Kroner	+ or -	March 4	Stock	High	Low	Close	Chng	March 4	Stock	High	Low	Close	Chng	March 4	Stock	High	Low	Close	Chng	March 4	Stock	High	Low	Close	Chng														
Aeromaritime	2,630	+40	Alstom	550	+10	Alstom	2,856	+10	DLW	500.50	-0.50	Alstom Industrie	57.40	-10	Alstom Industrie B Free	166	+3	2000 Cominco	821.5	-21	217.4	-1	2000 Laurent Gas	54.1	-1	54	54	+4	73000 RyTrusco	58.5	-1	58	58	+4															
Creditanstalt Pr.	550	+10	CGP	605	+5	CGP	605	+5	Deckel (Fry)	767	-10.10	Deckel (Fry)	130.50	+10	Deckel (Fry)	127.90	-10	Deckel (Fry)	16	+3	1500 Cominco	384.5	-21	374.5	-1	400 Laramie Mar.	59	-1	59	59	+1	2500 StoraEnso A	121.5	-1	121	121	+1												
EDF	550	+10	EDF	550	+10	EDF	550	+10	Deutsche Bahn	342.50	-2.50	Deutsche Bahn	342.50	-2.50	Deutsche Bahn	342.50	-2.50	Deutsche Bahn	342.50	-2.50	32000 Cominco A	130	-21	128	-1	45000 Scapa Re	128.5	-1	128	128	+1																		
Europ	12,000	+500	Europ	12,000	+500	Europ	12,000	+500	Deutsche Bahn	342.50	-2.50	Deutsche Bahn	342.50	-2.50	Deutsche Bahn	342.50	-2.50	32000 Cominco A	130	-21	128	-1	45000 Scapa Re	128.5	-1	128	128	+1																					
Flottner Metall	550	+10	Flottner Metall	550	+10	Flottner Metall	550	+10	Deutsche Bahn	342.50	-2.50	Deutsche Bahn	342.50	-2.50	Deutsche Bahn	342.50	-2.50	32000 Cominco A	130	-21	128	-1	45000 Scapa Re	128.5	-1	128	128	+1																					
Flottner Metall	650	+10	Flottner Metall	650	+10	Flottner Metall	650	+10	Deutsche Bahn	342.50	-2.50	Deutsche Bahn	342.50	-2.50	Deutsche Bahn	342.50	-2.50	32000 Cominco A	130	-21	128	-1	45000 Scapa Re	128.5	-1	128	128	+1																					
Flottner Metall	650	+10	Flottner Metall	650	+10	Flottner Metall	650	+10	Deutsche Bahn	342.50	-2.50	Deutsche Bahn	342.50	-2.50	Deutsche Bahn	342.50	-2.50	32000 Cominco A	130	-21	128	-1	45000 Scapa Re	128.5	-1	128	128	+1																					
Flottner Metall	650	+10	Flottner Metall	650	+10	Flottner Metall	650	+10	Deutsche Bahn	342.50	-2.50	Deutsche Bahn	342.50	-2.50	Deutsche Bahn	342.50	-2.50	32000 Cominco A	130	-21	128	-1	45000 Scapa Re	128.5	-1	128	128	+1																					
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AMERICA

Bond yield rise keeps Dow below 3,300 in early trade

Wall Street

US SHARE prices eased slightly yesterday morning after Tuesday's record close, against a background of rising long-term bond yields, writes *Patrick Harwood* in New York.

By 1pm the Dow Jones Industrial Average was down 1.34 to 3,288.91, having spent the morning a few points below Tuesday's finish. The more broadly based Standard & Poor's 500 was also lower at mid-session, down 1.25 to 411.60, while the Nasdaq composite of over-the-counter stocks fell 2.52 to 631.33. Turnover on the NYSE was 12.7m shares by 1pm. Declines outpaced rises by 951 to 515, seen as evidence of the market's underlying weak tone.

Traders expressed disappointment that the Dow failed to break through the 3,300 barrier, and blamed the downbeat mood among investors on the rise in bond yields. The benchmark 30-year issue has almost reached 8 per cent. Higher bond yields are unpopular at the moment because they push up mortgage and other loan

rates and pose a threat to any economic recovery.

Merck fell \$34 to \$1504 despite attempts by the company to dismiss rumours about possible adverse research findings about its cholesterol-lowering drugs, Mevacor and Zocor. Merck said that current studies of the two drugs continued to affirm that they worked and were safe. The company's statements appeared to have little effect on market sentiment, and at one stage trading had to be halted because of an order imbalance on the sell side.

Even without the Merck story, drug stocks were generally weaker yesterday. Pfizer fell \$1 to \$73.75, Glaxo slipped \$2 to \$27.75, Smithkline Beecham lost \$1.50 at \$78.14, and Schering-Plough gave up 5% at \$38.87.

K Mart held initially rose \$1 to \$52.50 before easing back to stand unchanged at \$51.47 after the giant retailer announced fourth quarter to January 29 earnings of \$479m, up from \$402m at the same stage a year earlier.

Blockbuster Video fell 8% to \$13 on the news that a franchisee was suing the video

renter, claiming it had been deceived by Blockbuster when the latter bought another video rental chain last year and began competing head-on with the franchisee. Blockbuster said the lawsuit was without merit.

On the over-the-counter market, Pfizer Sound Bancorp rose \$34 to \$33.37 after the Washington state banking group said that it had received several proposals regarding the sale of the company.

Immunologic Pharmaceutical fell \$2 to \$16.50 on reports that Merrill Lynch had downgraded the stock.

Canada

TORONTO stocks were slightly firmer at 1pm. The TSE 300 rose 4.19 to 3,880.98. Financial services and oil and gas both rose but metals and minerals and industrial products eased.

Volume stood at 16.7m shares, up from 6.0m the day before when software problems hampered trading. Among active stocks, Horsham Corp rose 4% to C\$11.40 and Laidlaw B added C\$4 to C\$11.40.

Brazilian equities show signs of stability

Traders expect modest price gains and a gradual rise in volume, says *Bill Hinchberger*

When traders return today following the video traditional Carnival holiday, they will be expecting a period of stability in Brazilian stock markets.

This trend was already evident during the last two weeks in February. The São Paulo Stock Exchange's Bovespa index closed the month at 14,290, a 29.37 per cent upswing in local currency terms, representing real growth of 4.75 per cent over inflation. In dollar terms, the index rose 12.8 per cent last month.

The country's second leading market, the Rio de Janeiro Stock Exchange, ended the month with a real decline of 0.15 per cent, as a strong second half made up for a poor first fortnight.

Expect for a predictably slow Friday on the eve of Carnival, volumes in São Paulo hovered around \$100m last week.

"We've recovered the volume we had in the late 1970s," notes Mr Luiz Carlos Mendonça de Barros, director of Planibanc, a São Paulo investment bank.

Volume is expected to continue to grow, albeit at a more gradual pace.

ASIA PACIFIC

Nikkei recovers after falling below 21,000

Tokyo

STRENGTH in pharmaceutical shares and a late round of arbitrage-related buying left the Nikkei index with a modest rise yesterday after slipping below the 31,000 level, writes *Neil Weinberg* in Tokyo.

The 225-share average closed 53.71 higher at 21,105.42, just below the day's high of 21,124.34, as drug and bio-technology issues resumed their rally.

This followed a drop of 438.11 on Tuesday; yesterday's low of 20,867.11 came on continued corporate selling related to March 31 book-closings and disappointment that Bank of Japan intervention by selling dollars in the foreign exchange market had failed to curb the yen's losses.

Volume eased from 256m to 230m shares and, despite the Nikkei's modest rise, declined by 565 to 229 with 193 unchanged. The Topix index of all first section shares fell 5.21 to 1,537.22 and, in London, the ISEN Nikkei 50 index fell 2.25 to 1,571.15.

The market continued to lack sufficient momentum for a sustained rally, although leading trading houses sought to drum up buying interest via pharmaceuticals, bio-tech and environmental protection stocks, dealers said. Mochida Pharmaceutical, which jumped by some 50 per cent last week, continued to rally strongly and finished up Y500 at Y4,180. It was boosted by continued buying interest in the drug sector, as well as rumours that the Ministry of Finance, leading shareholder, is anxious to see the shares appreciate. Dai-ichi Pharmaceutical also rose Y200 to Y2,600.

Carlsberg B, DKR15 higher at DKR338, recovered losses sustained after Monday's announcement of a rights issue. Novo Nordisk rose DKR3 to DKR525 after a period of steady decline.

BRUSSELS closed down on profit-taking. The Bel-20 ended down 1.47 at 1,233.25, after an intra-day high of 1,242.90, in turnover of 656.9m.

DSM, which reports 1991 results on Monday, continued its gains to close 2.70 higher at F112.70, while Akzo was 40 cents firmer at F1150.80. Wessanen, the food manufacturer, which reports 1991 results today, gained F1.00 to F110.10.

ZURICH recovered from a mid-session slump to close with industrials higher, but banks

Judging by the futures index, brokers expect the Bovespa index to increase by about 7 per cent in dollar terms over the next 45 days. "That's a well-behaved gain by Brazilian standards," says Mr Mendonça de Barros.

If the late February relative calm continues, it will contrast with performance since late 1990, when the ups and downs of foreign debt negotiations, the prospect of the government's privatisation programme, and alleged price manipulation by two São Paulo brokerages were among the factors which kept the market on edge.

Most of the news pushed equities up: the Bovespa index rose by 4.68 per cent in real terms in January while Rio de Janeiro's BVEI index recorded a 38.40 per cent real increase.

By contrast, a few analysts expect any shocking news to rattle the market in March. "The post-Carnival scene is set, especially with the two accords with the International Monetary Fund and the Paris Club," says Mr Luiz Carlos Mendonça de Barros, director of Planibanc, a São Paulo investment bank.

Volume is expected to continue to grow, albeit at a more gradual pace.

proving to be a calming influence.

The effect of generally negative 1991 company results has been mixed. Investors were braced for a poor performance from the corporate sector, given the recession and the effects of new legislation, which requires companies to reveal assets to reflect real inflation rates, which were higher than original government figures.

Rio chips continued to fare well. The stock of Petrobras, the state-controlled petroleum company, rose 40.1 per cent in February, despite the release of its 1991 results in late January.

Telebras, the state-controlled telecommunications group, enjoyed a 37.8 per cent increase in the value of its stock even though its expected \$1bn profit was trimmed to \$106m, after "law 8,200" was taken into account.

If these trends persist, Mr Nigro predicts that the current daily volume in São Paulo, about Cr150bn (\$92bn), could reach Cr200bn in the coming weeks.

With the government's announcement on February 18 of tax incentives for exports, companies with considerable foreign sales have taken the centre stage in the stock market.

For instance, Companhia Vale do Rio Doce, the state-controlled mining company, saw its stock rise by 40.2 per cent in February.

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On the other hand, Copene, the petrochemical concern, saw its stock lag behind the state-controlled oil company, Petrobras, despite the release of its 1991 results in late January.

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against Won36,200.

TAIWAN rose in dull trade and the weighted index closed up 9.76 to 5,066.40 in turnover of T\$265bn compared with T\$259bn.

An announcement that the government planned a further sale of its shares in the three largest commercial banks had little impact on the sector.

Construction shares were the biggest gainers of the day.

AUSTRALIA closed marginally lower and the All Ordinaries index closed down 0.5 to 1,615.2 in volume of 108.5m shares. News Corp lost 4 cents to A\$1.76 after falling from an intraday high of A\$1.81.

NEW ZEALAND finished weaker with the NZSE down 40 down 15.65 at 1,468.71 in turnover of NZ\$265m. Magnum, the Auckland-based liquor and grocery group, which reported a smaller than forecast decline in half-year profits, gained 10 cents to NZ\$1.04. Telecom shed 5 cents to NZ\$2.42.

EUROPE

Bourses focus on domestic matters in quiet trading

BOURSES concentrated on domestic matters yesterday, writes *Our Markets Staff*.

PARIS was active in the first hour of trading but then quietened down until just before the close when some arbitrage-related business was noted. The CAC-40 ended up 4.32 at 1,988.09 in moderate turnover of FFr1.4bn.

Elf fell FFr10.30 to FFr374.70 following news late on Tuesday that the government was going ahead with the sale of 23 per cent of Elf's share capital on March 13. Dealers were surprised at the fall, since the uncertainty about the timing of the issue had now been lifted. The fact that there was not a US tranche this time indicated that the underwriters saw little difficulty in placing the state's shares.

Euro Disney returned to fashion, closing up FFr2.50 at FFr1,588.80. By contrast, Peugeot fell FFr5 to FFr732 on news of a 6.5 per cent year-on-year fall in its car sales in February.

There was movement in second-liners with Beigths-Say up FFr19 at FFr640 and Spie Batignolles down FFr17 to FFr300 but dealers found no reasons for the moves. Perrier and Exor were both re-quoted yesterday, with the former rising FFr14 to FFr151 and the latter losing FFr5 to FFr149.

AMSTERDAM saw strong activity in Fokker after reports that the aircraft manufacturer was studying closer co-operation with Deutsche Aerospace. The share price gained F1.10 or 9.4 per cent before news that the group's F150m rights issue would be in April. The stock closed up F1.00 or 6 per cent at F134.90. The CBS Tendancy index closed 1.1 higher at 1,281.1 in turnover of FFr1.2m.

The lack of volume made the market vulnerable to rumours, which ranged from a small brokerage going bust in Turin to another Stet bond, but this time with warrants into Sip ordinary shares.

The financial index dropped 1.8 per cent, with Banco di Roma and Santo Spirito continuing to fall following last week's share exchange news. Banco di Roma fell Ls3 or 4.2 per cent to Ls16.00, while Santo Spirito dropped Ls25 or 5.4 per cent to Ls20.50. The imminent San Paolo share offering also depressed the sector.

In telecoms, Stet was unchanged at Ls2.88 while Sip fell Ls1 to Ls1.90 and the bond rumours. Elsewhere, Breda was temporarily suspended after a sell order in a thin market caused the stock to fall 10 per cent. When trading resumed, the stock fell Ls3 or 6.7 per cent to Ls20.

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ZURICH recovered from a mid-session slump to close with industrials higher, but banks

and insurers under pressure from rising interest rates. Bearer shares in Swiss Bank Corp fell SFr3 to SFr29 on profit-taking after good 1991 results.

Sulzer registered added interest in the stock split theme although with a five-for-one split. Sharp rises in profits and dividend were also in evidence as the retailer Hennes & Mauritz leapt SFr100 to SFr700.

The Affärsvärlden General index rose 1.27 to 974.0 with the fashion for cyclicals extending to the steelmaker, Sandvik, where the B free shares rose SKr11 to SKr90.

COPENHAGEN steadied after falling in each of the previous seven days to a succession of 1992 lows, writes *Hilary Barnes*. The CSE index rose 0.98 to 345.58.

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FT-SE Eurotrack 100 - Mar 4

Hourly changes										
Open	10 am	11 am	12 pm	1 pm	2 pm	3 pm	close	Day's High	Day's Low	Day's range
1179.99	1178.67	1178.67	1175.09	1175.32	1175.82	1175.46	1176.33			
Day's High	1179.99									
Day's Low	1178.67									
Mar 3	1168.44	1168.17	1168.95	1167.28	1165.89	1165.89	1165.89			

and insurers under pressure from rising interest rates.

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